



## OVERSEAS NEWS

## Italy's caretaker Premier faces hostile parliament

BY ALAN FRIEDMAN IN MILAN

ITALIAN SWORN-IN Italian Prime Minister Amintore Fanfani, the 78-year-old Christian Democrat who formed a caretaker government at the weekend, went before a hostile parliament yesterday to begin a debate which is expected to end in a vote of no confidence and early elections in June.

The Fanfani government, which is made up of only 18 Christian Democrats and nine self-elected technocrat ministers, has come under heavy fire from outgoing Socialist Prime Minister Bettino Craxi. Mr Craxi has attacked both the new government and President Francesco Cossiga (for having given it a mandate) as being in violation of Italy's constitution because, he said, the government is not entitled to propose the dissolution of parliament and not to govern.

Mr Craxi's unusually violent criticism, which came in an already poisoned political atmosphere, was followed by an even greater insult from the former prime minister, who, instead of being at his office in the Palazzo Chigi on Saturday to officially hand over his administration to Mr Fanfani, flew to a government villa in Tuscany for the Easter weekend.

The arrival of the new caretaker government, which was suspended during a party congress, was a clear sign of Mr Craxi's fury at the appointment of a

Christian Democrat-only government which will almost certainly be defeated in a confidence vote and then preside over elections.

Mr Craxi's Socialists—as well as the Republicans, Liberals and Social Democrats—the other members of the fallen five-party coalition government, have refused to join Mr Fanfani, who is heading his sixth government since the 1980s.

The Fanfani government is meant to be an "institutional" government and above politics. But Mr Craxi has said: "The only thing important about this government is the presence of the Christian Democrats."

The debate in Parliament began in an atmosphere of anger and hostile environment. While Italy's tiny Radical Party is threatening to filibuster in parliament as a protest at the automatic cancelling of referenda on nuclear energy and judicial reform which would accompany the dissolution of parliament and calling of elections, the debate will also be lengthened by an expected 25 hours.

As for power tools—a joker in the pack as the US-Japan row is over semiconductor trade—the industry is not overly concerned. The industry leader, Makita Electric, says about 5 per cent of its US exports will be affected, worth about \$10m.

In addition, the Republican Party holds its congress in Florence this week. Parliament's debate is officially suspended during a party congress.

For these reasons it could be next week before a confidence vote is called.

## Soviet nuclear blast for construction work?

A SOVIET scientist suggested yesterday that Moscow's latest underground nuclear explosions may have been conducted in connection with construction work at its Semipalatinsk site in Central Asia or by the US at its Nevada proving ground.

"There is nothing new . . . when nuclear explosive devices are used for civilian purposes," Mr Goldansky said. "They are used as a rule when it is necessary to blow up especially hard rock or a large mass of rock."

The Soviet Union has conducted six underground nuclear blasts since ending a self-imposed test freeze last February.

He said yesterday's blasts of less than 20 kilotonnes had nothing in common with military tests conducted by the Soviet Union at its Semipalatinsk site in Central Asia or by the US at its Nevada proving ground.

Mr Goldansky was trying to regain the political initiative after three weeks of political storms involving alleged corruption which have undermined his image of leading a clean government.

He challenged members of opposition parties during a rowdy parliamentary debate to produce weak allegations of corruption and demanded that the Swedish State Radio last week that bribes of up to \$15m were being paid to Indian politicians and officials by Bofors.

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## Carla Rapoport assesses the likely impact on Tokyo of US trade sanctions Japanese lose face, but not much business

PRESIDENT Ronald Reagan's punitive tariffs on Japanese exports have caused a loss of face in Japan, but not a big loss of business.

While Government officials continue to feverish attempts to persuade the Americans to rescind last week's action, industry executives were breathing a sigh of relief that the sanctions were not more punitive.

Last Friday, the US announced the imposition of 100 per cent tariffs on \$800m (\$18.75m) of Japanese colour televisions, desktop and small personal computers and power tools. The Ministry for International Trade and Industry (MITI), says only about 20 Japanese companies will be affected by sanctions.

The hardest hit will be personal computer makers, but all these companies are well diversified and leaders among Japan's huge electronics industry. As such they will be able to bear the loss of exports without too much discomfort.

As for power tools—a joker in the pack as the US-Japan row is over semiconductor trade—the industry is not overly concerned. The industry leader, Makita Electric, says

the breakdown of an eight-month-old semiconductor pact between the countries.

Sanyo's outspoken chairman, Mr Akio Morita, for example,

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The sanctions against Japan will remain in place for at least three months, according to leading members of the US electronics industry.

Mr Irvin Kales, chairman of the American Electronics Association, the leading US electronics industry association, said in Tokyo yesterday that the sanctions could be lifted within three months if

the US could see "some tangible sign" that semiconductor trade between the US and Japan had improved.

Mr Ralph Thiemann, senior vice president of AEA, said: "This position cannot be turned around in three days. It will take at least a month to determine the sanctions and two months to determine the trend," he said.

Both men stressed that the sanctions, which they believe are more symbolic than punitive, emerged out of the growing sense of frustration with Japan for its failure to rectify the trade imbalance with the US. "I don't know (if) you can imagine the tremendously high rate of protectionism" in the US, said Mr Kales.

A broker for one of Japan's leading securities houses said yesterday: "It's a fine bite on the back of Japanese industry. The main embarrassment is a political one."

Japanese industry leaders helped to find the political bite at the weekend, hitting back at the Americans for the sanctions, imposed because of the breakdown of an eight-month-old semiconductor trade pact between the countries.

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Mr Morita called on the US to cut its budget deficit and end the cancerous money game with its rampant mergers and acquisitions that forces its business to think in the short-term and sap productivity.

Mr Shioichi Saha, chairman of Toshiba as well as the Electronics Industries Association of Japan, said that US companies should make more aggressive efforts to penetrate the Japanese market. He defended the heavy investment that Japan continues to make in the semiconductor industry, saying that it leads to an expansion in demand, in turn fueling further technological advancement and even lower prices."

This argument is at the crux of the debate between the two countries. American chipmakers claim that heavy Japanese investment in chip production creates overcapacity and leads to dumping, that is, selling chips below production cost. The Japanese reply that this is merely taking a long-term view of the industry's potential for growth.

Some industry executives continued to criticize the Americans for producing inferior goods. A manager at Hitachi, for example, said: "We would like to purchase more foreign materials (semiconductors, etc) but the foreigners must meet our requirements for specification, delivery times, and quality," implying that these conditions were not being met.

## US House may back trade curbs

A BILL forcing other countries to cut their trade surpluses with the US is very likely to be passed by the US House of Representatives next week. Mr Thomas Foley, the House Majority leader, said yesterday, earlier reports from Tokyo.

He said he believed the House would back a Trade Bill amendment moved by Mr Richard Gephardt, a Democrat Congressman from Missouri.

"I do not intend to support the Gephardt Amendment myself, but I believe that a majority of the House will support it and it will become part of the House-passed bill," he said.

The amendment would aim at curbing protectionist measures in Congress. Now that the move has been taken, he believes his talks with Mr Yettter have a reasonable chance of success. So far, Mr Yettter has declined to comment on the issue.

Mr Makoto Kuroda, the

Japanese Trade Minister, and MITI's chief negotiator, is more pessimistic. He believes it will be impossible for Washington to repeat the measures without clear-cut evidence, such as an improvement in trade figures.

Falling an immediate solution,

Japan's hopes will be pinned on the Prime Minister, Mr Yasuhiro Nakasone, who flies to Washington for talks next Wednesday. He would be crossing the Pacific "with a heavy burden on his back."

US political sources at the conference predicted that such a bill would also pass the Senate.

Mr Foley said that Japanese officials and businessmen at the forum, the Shimoda Conference, were greatly concerned over whether the House passing such a bill, which had previously been in doubt.

Last week the US imposed punitive tariffs on a range of Japanese electrical products

**FINANCIAL TIMES**  
Published by Financial Times (GmbH) Ltd, Frankfurt Branch, represented by E. Hugo, Frankfurt/M, and as member of the Board of Directors: F. Bartsch, R.A.P. Bartsch, G. Bartsch, G. Bartsch, G. Bartsch, D.E.P. Palmer, London, Printer: Frankfurter-Societäts-Druckerei-GmbH, Frankfurt/Main, Responsible editor: R.A. Harper, Financial Times, Godesberger Allee 130, 6000 Frankfurt am Main 1. © The Financial Times Ltd, 1987.

FINANCIAL TIMES, USPS No. 190240, published daily except Sunday, and bi-monthly on U.S. holidays, in four parts. Second class postage paid at New York, N.Y. and at additional mailing offices. POSTMASTER: send address changes to FINANCIAL TIMES, 14 E 9th Street, New York, N.Y. 10022.

# Perkin-Elmer Limited wins The Queen's Award



The Perkin-Elmer Corporation congratulate their U.K. subsidiary, Perkin-Elmer Limited, upon receiving the Queen's Award for Export Achievement 1987.

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Corporation's annual sales total \$1.3 billion and it employs 14,000 people worldwide.

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## People unite to save Alfonsin at darkest hour

By TIM COONE IN BUENOS AIRES

THIS Easter rebellion in rebels were given to the Argentina ended bloodlessly Second Army Corps on Friday with the Government in control, afternoon by the president. However, most of their units seemingly restored in the moved no closer than about 30 miles from the rebels' base, prompting a leading radical party senator, Mr Adolfo Gars, to admit: "There are problems with the middle-level commands."

But the crisis represented President Raul Alfonsin's darkest hour in 40 months in office. Last Saturday there appeared a serious possibility that his Government had lost the initiative to the rebels.

The initial thrust of the rebellion, at a paratroop regiment base at Cordoba, in the north, continued last Friday afternoon. But the infantry school in the Campo de Mayo base on the outskirts of Buenos Aires, turned into a far more serious threat.

By Saturday afternoon, it was apparent that other units at the base, a 30 square miles military complex, were sympathetic to the 200 elite paratroop and

Mr John Bohn, Jr, head of the US Export-Import Bank, announced yesterday that the export financing agency would reopen its medium-term credit facilities for Argentina. Nancy Dunnane reports from Washington.

commando officers who had seized the infantry school.

A considerable proportion were veterans of the Falklands war and a size of those involved by the Financial Times insisted their intention was not to carry out a military coup but to force a political solution to the human rights trials.

One bitter source of complaint was that the trials had passed over some of the higher ranks as part of a deal done by the radicals and senior military officers before the return to civilian rule, but who they claimed were just as guilty as the junior officers now being tried.

"Some have been absolved, prompted and now have luxury flats and cars," said one rebel captain.

Lt. Colonel Aldo Rico, the rebels' leader claimed at the weekend that other units had come out in support of them. Indeed, it became obvious that, by breaking in to the Second Army Corps from the provincial capital of Rosario to put down the mutiny, the Government could not rely on those available in Buenos Aires. Approximately, one fifth of the Argentine army is based in and around the capital.

Orders to advance on the

rebels were given to the rebels. As he insisted on Lt. Colonel Rico to surrender, the few military units of the Second Army Corps that had arrived prepared to do combat with the rebels. The show-down worked.

In the army high command, the Chief of Staff, Gen. Rios Kraus, has been the first head to roll, for his failure to end the rebellion quickly. He was relieved of his command on Sunday. Other high officials will follow for one essential reason: the rebellion demonstrated starkly that the junior and middle ranks of the army had lost confidence in their superiors. To end the crisis, President Alfonsin seemingly stand up to their threats.

has made that one concession to the rebels. President Alfonsin's stature as statesman and politician is now such as to give him ample room for manoeuvre in critical and controversial policy areas. Like such as the forging of a "social contract" financial reform, constitutional reform, devolved and the transfer of the capital to the south.

The reputations of the rebellion, and its failure, will be far-reaching, but perhaps none will be as great as the fact that Argentines have finally managed to shake off a tradition of military involvement in the country's politics and to stand up to their threats.

President Alfonsin seemingly stand up to their threats.

The military coup or rebellion that have littered Argentina's history have been instigated or supported by one or more powerful economic and political groups.

In contrast, last week's mutiny was confined almost entirely to the middle ranks of the army, with no wider support base in society and whose principal motivation was over the course of the human rights trials which have begun to put some of their number behind bars. Their hope, which almost succeeded, was that other units throughout the armed forces would come out in support of them.

The breakthrough came only on Sunday afternoon when President Alfonsin told a cheering crowd, estimated at 300,000, in the historic Plaza de Mayo in front of the presidential palace: "Wait for me here, I'm going personally to obtain the surrender of the mutineers."

As crowds insulted the rebels at the entrances to the three gates hours prior to President Alfonsin returning to announce emotionally: "Happy Easter. The rebels have given up. They will be detained and put on trial."

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Leslie Colitt on prospects for Czech reform

## A mild Prague spring

A PERSONAL acquaintance with Soviet leader, Mr Mikhail Gorbachev is a good recommendation for a Czech these days, especially one who advocates wide-ranging economic reform.

Mr Václav Komárek, an outspoken Czechoslovak economist, knows Mr Gorbachev from the time both were students in Moscow in the early 1950s. Mr Komárek studied economics and frequently met Mr Gorbachev, a law student, during activities of the Soviet youth organisation, Komsomol.

Today, Mr Gorbachev is spearheading the most ambitious Soviet reform programme since Lenin's new economic policy in 1921. Mr Komárek more modestly leads the Institute of Economic Forecasting in Prague. While providing the Government with reliable economic analyses, it has long been a convenient refuge for reform-minded spirits.

Mr Komárek's time, however, may have come - once again - as the conservative Czechoslovak leadership begins to grapple with economic reform. Having presided over a protracted debate of Czechoslovak industry, the centrally-planned economic system has reached the end of its rope.

Mr Komárek's experience of economic reform dates back to the time of the late Soviet leader, Mr Nikita Krushchev, who wanted to break the central planning monopoly. As a young official of the state planning commission in Prague in the early 1960s, Mr Komárek worked closely with Soviet officials of the new State Economic Council, Gosplan. It was created to replace the party's control of the economy with that of the Government.

Reformist tendencies in Czechoslovakia survived even the downfall of Mr Krushchev. By 1966, a partial reform of industrial management was introduced, but was unable to prevent a serious economic reversal. During the reformist 'Prague spring' of 1968, a Government Economic Council was set up in Prague which, as Mr Krushchev envisaged, was designed to break the rule of the central plan.

The chairman of the Reform Council was Mr Lubomir Strougal, then deputy prime minister, who is now once again in charge of an economic reform programme, as the Czech Prime Minister. Deputy chairman of the council in 1968 was Professor Ota Šík, father of the Czech

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## Vietnamese vote in a blaze of red banners

By Steven Butler in Ho Chi Minh City

**THE STREETS** of Ho Chi Minh City, formerly the South Vietnamese capital of Saigon, on Sunday were a blaze of red banners and flags as millions of voters went to the polls in the first Vietnamese general elections since 1983.

Sound trucks roared through the streets blaring out propaganda messages over the din of loud martial music and the ring of bicycle bells.

Mr Pham Hung, the second ranking man on the politburo of the Vietnamese Communist Party, declared the election to be a great day for Vietnam and the opening ballot at his local polling station at 7 am in Ho Chi Minh City.

The election would pass none of the tests for democracy set in the West, but it has undeniably involved much greater public participation than similar events in the past.

Nearly twice as many candidates stood for office as were available, and voters were invited to attend a series of public rallies where they could ask questions and hear the candidates speak.

One candidate, Mr Nguyen Xuan Oanh, who was considered a favorite to win, was drawn up by bureaucrats, albeit skilled ones. They refer to them as the 'clerk's' of the reform and say their thinking is dominated by the 'techniques' of management, with emphasis on changing economic indicators and tools. They are now busy drafting a document on implementing the principles to be issued later this year.

In fact, even these technocrats of economic reform are opposed by many senior party officials along with the economic ministries and company managers.

The presentists regard even the present limited reform as a virtual dismantling of socialism and are still convinced of the superiority of the central planning system. They are at work whenever the authorities adopt a reform and are able to break it with their immense influence.

Mr Komárek says for economic reform in Czechoslovakia or the Soviet Union to be successful it must create a full-blooded market and end domination by the monopoly sellers.

## Turning rhetoric into reality is proving difficult, reports Richard Gourlay

## Aquino may lose chances for land reform

POSSIBLY THE best opportunity to improve income distribution and undermine the Communist-led insurgency in the Philippines is slipping through the Government's fingers as election fever distracts President Corazon Aquino's cabinet.

Reforming the ownership of agricultural land is a policy almost all politicians in the post-Marcos era claim to back. Land reform is invoked by candidates for senatorial elections in May at government and opposition rallies alike.

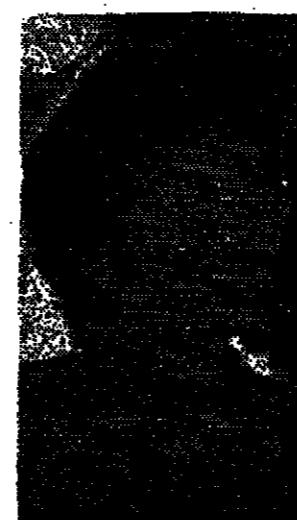
But when it comes to details, the Government's programme has provided little beyond statements of general intent.

It took the killing by marines of 16 farmers demonstrating for land reform in January to put some urgency into the Government's programme. Even though the leaders urged on the farmers to provoke the ill-disposed soldiers - a lethal combination - it did not detract from the force of the lesson.

Mrs Aquino set up a special multi-party action group to study the problem. Mr Sonny Dominguez, the Agriculture Minister, said that if landowners did not voluntarily agree to land reform they would end up with no land to reform, and Mr Heherson Alvarez, the Land Reform Minister, came up with a four-point programme before resigning to run for the Senate.

The task is enormous. Much of the land — and even more of the good land — is owned by a small minority of landowners in a hangover from Spanish colonial days.

Even if land is redistributed, there remains the problem of



ensuring that the credit system is good enough to prevent the farmers immediately hooking the land to Chinese middlemen to pay for seed and fertiliser.

Some of the conservative farmers will also have to be sold the idea of diversifying out of traditional crops like rice, sugar and coconut into cash crops for export.

But reform now would give the country's burgeoning population an incentive to stay within the existing political system and at least a fighting chance to gain a stake in the society.

The land reform programme is the heart and soul of the redistribution of income in the Philippines. For as long as this problem is not tackled, the insurgency will go on and on," one World Bank

officer said, referring to the Communist-led insurgency, now in its 18th year.

The Government has so far adopted the programme of former President Marcos covering the rice and corn land.

After 15 years of that policy, only 32 per cent of the lands covered have been transferred to tenants, mainly because of landlord resistance to enforce it.

But Mr Aquino has given the country's burgeoning population an incentive to stay within the existing political system and at least a fighting chance to gain a stake in the society.

The Government is still focusing its effort on completing the transfer of rice and corn lands — still only about 9 per cent of the country's cultivable lands.

The country's depleted treasuries prevent the Government from compensating landlords with cash, which would be the most efficient way of speeding up the transfer.

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## OVERSEAS NEWS

## Turkey in plan to pipe drinking water to Arabia

BY DAVID BARCHARD IN ANKARA AND JOAN GRAY IN LONDON

TURKEY is to offer to supply up to 2bn cubic metres a year of drinking water to the Arabian peninsula, according to officials in Ankara.

Brown and Root of the US has submitted a pre-feasibility report on proposals to build two water pipelines to run from southern Turkey, at a cost of between \$7bn and \$10bn (£4.3bn to £5.35bn) each.

"The scale of the project is consistent with others such as the 'man-made river' in Libya to carry water to the coast from aquifers under the desert," said Mr Keith Dodson, president of Brown and Root's land-based activities outside the US.

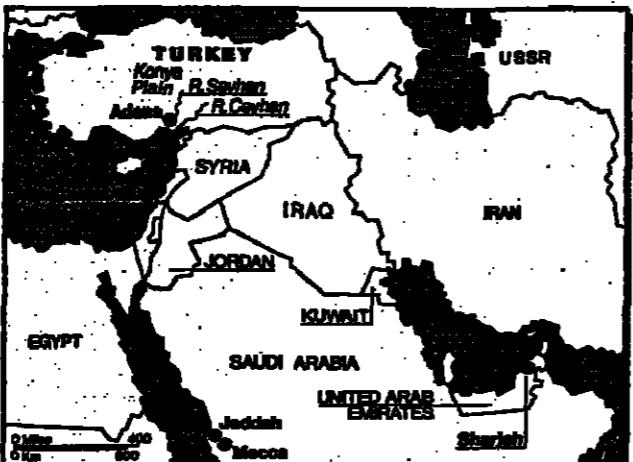
His study concluded that, although the capital investment will be large, it was economically feasible as the cost of piped water would be a third the cost of desalination.

"Technically it has all been done before," he said.

The pipelines would carry water from the rivers Seyhan and Ceyhan, which rise in the mountains of southern Turkey above Adana and run into the Mediterranean.

Turkish engineers have argued for many years that water from the rivers should be pumped to the coast in the Konya plain in central Turkey—a proposal which Mr Turgut Ozal, the Turkish Prime Minister, recently rejected as likely to yield a much lower return than exporting the water to the Arab world.

Brown and Root's study envisages that the first pipeline would run 2,200 km south through Syria and Jordan to Jeddah and Mecca in Saudi Arabia. A second pipeline, 2,400 km long, would pass



through Iraq and Kuwait to the United Arab Emirates (UAE), ending at Sharjah.

Turkish officials have begun exploratory contacts with Arab governments, including those of Syria, Jordan, Iraq, Saudi Arabia, Kuwait, and the UAE.

However, there are no funds available for the project, although it is believed that this is being tackled by Mr Ozal.

Turkey has good working relations with all the governments involved and believes it will be able to overcome the obvious political problems likely to crop up.

A Government official close to Mr Ozal said: "The idea is to create interdependency between nations of the region which at the moment find it difficult to get on with each other because they have few common interests."

He said the water would cost

## Murder that still casts cloud over Grenada

By Stephanie Gray

ALMOST three and a half years after the event, the tiny Caribbean island of Grenada has still to recover from the trauma of the murder of its revolutionary leader, Mr Maurice Bishop, and the subsequent invasion by US and Caribbean forces.

The long trial of 18 members of military associates of the Bishop Government and the conviction and sentencing to death of 14 of them, which has preoccupied the island's 80,000 people, has like a shadow over the US-inspired Government of Mr Herbert Blaize.

His beleaguered administration is being subjected to intense international pressure at the way the trial was conducted and at the death sentences imposed last December on 13 men and one woman—almost all of the leadership of Bishop's New Jewel Movement—for the murder of the now deposed Prime Minister, four of his cabinet ministers and seven others in the aftermath of a feud within the party.

All countries through which the pipeline passes would have the right to buy drinking water from it. They would also, presumably, be allowed to charge royalties on the throughput as Turkey does for crude oil passing along the 940 km pipeline which links the Iraqi oil fields at Kirkuk with the Turkish Mediterranean coast.

For Turkey, the pipeline

would strengthen immeasurably its influence in the region

—something which Mr Ozal's pro-Islamic Motherland Party has been striving for since it took office in December 1983.

Arab customers one third of the cost of desalinated water.

Mr Ozal has already

discussed the idea with

President Ronald Reagan and

King Fahd of Saudi Arabia. It

is also said to have come up in recent bargaining between

Syria and Turkey.

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took office in December 1983.

## Enron pipeline offer to Peru

BY DOREEN GELLESPIE IN LIMA

ENRON of Houston, whose petroleum subsidiary, Belco, was expropriated 15 months ago by the Peruvian Government, has offered to organise the finance and construction of a trans-Andean pipeline from Shell's recent gas find in the southern Peruvian jungle to the coast.

Enron's offer is subject to payment of compensation for the expropriated assets. The company is offering to invest in the pipeline half the compensation it receives from Peru.

Enron is seeking \$400m (£250m) for its expropriated oilfield assets and is using its

insurer, American International Group, in the US for a \$300m policy which has not been settled. It is also waiting for a political decision from the Government to pay for the assets. Belco was taken over at the end of 1985 when it failed to reach an agreement on oil contracts rescinded by President Alan Garcia.

The Government claims Belco was not expropriated but that its contracts were liquidated because it would not accept new government terms. Occidental Petroleum, the only other foreign oil producer in Peru at the time, signed new contracts with Petro Peru on exploration of the gas. By the end of the year it will have spent \$80m on exploration since 1981.

At the same time, Shell,

which has reported reserves of

7 trillion cubic feet of gas and

200m barrels of condensates in

the new field, has started

negotiations with Petro Peru on

terms and conditions for

development of the gas. By

the end of the year it will have

spent \$100m on exploration

since 1981.

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FROM THE PALACE.

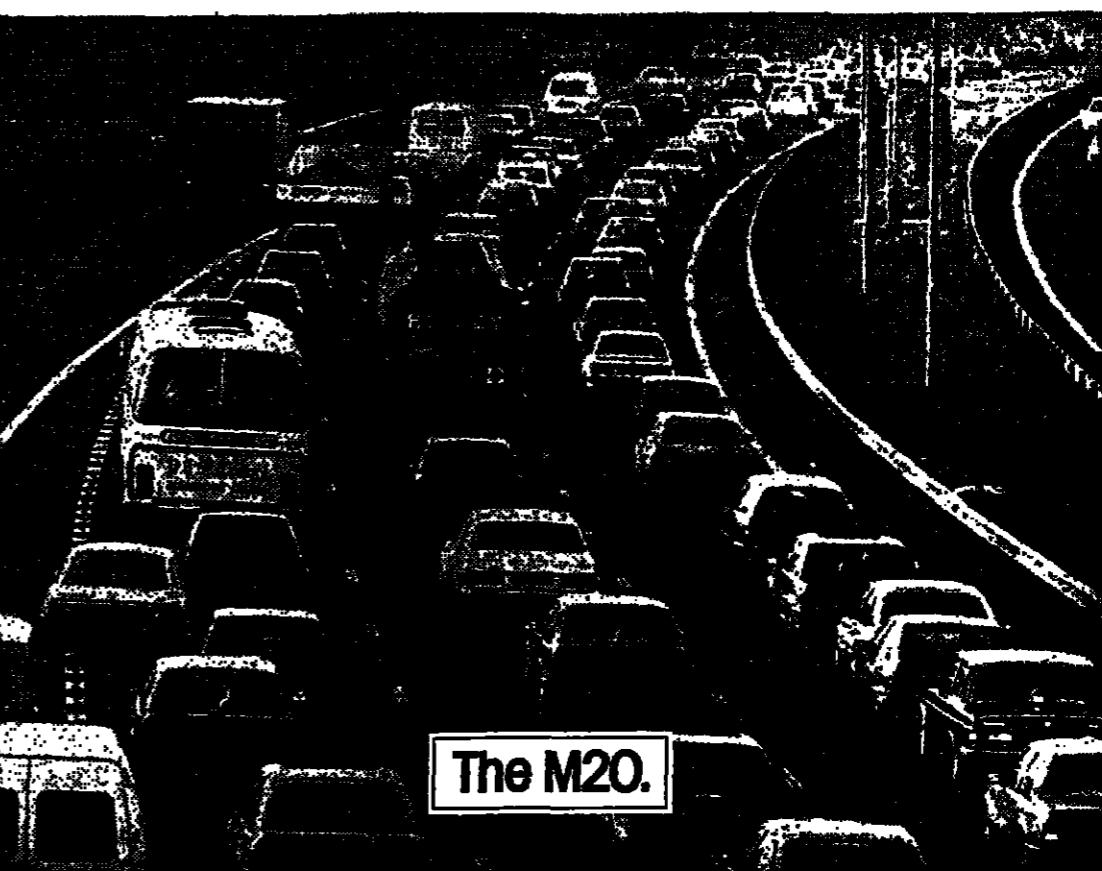
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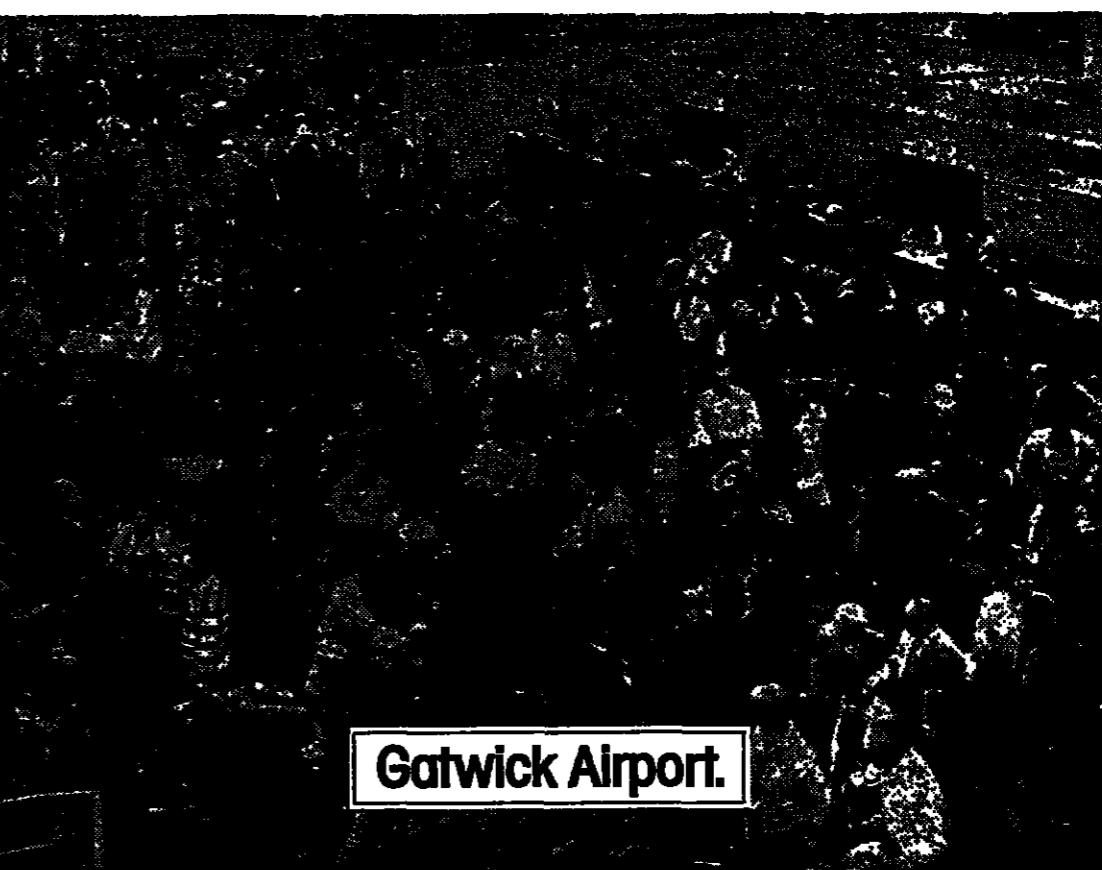


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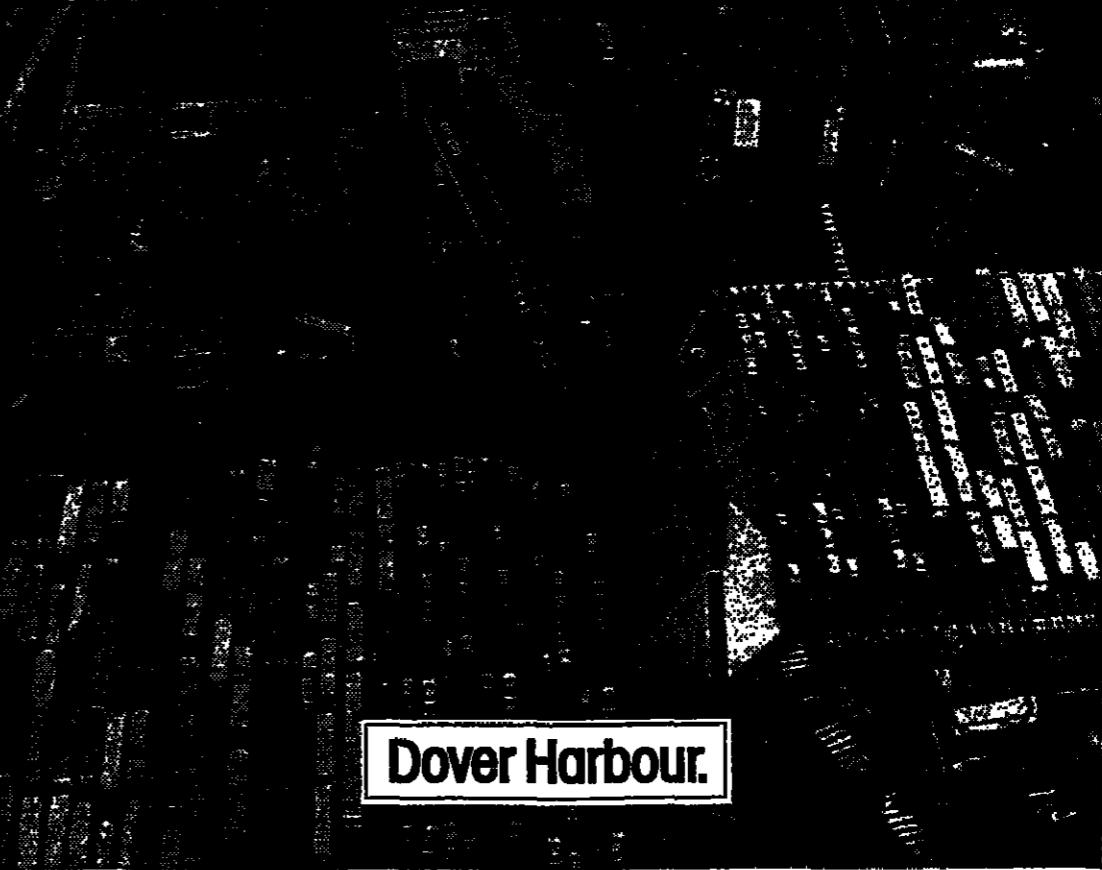
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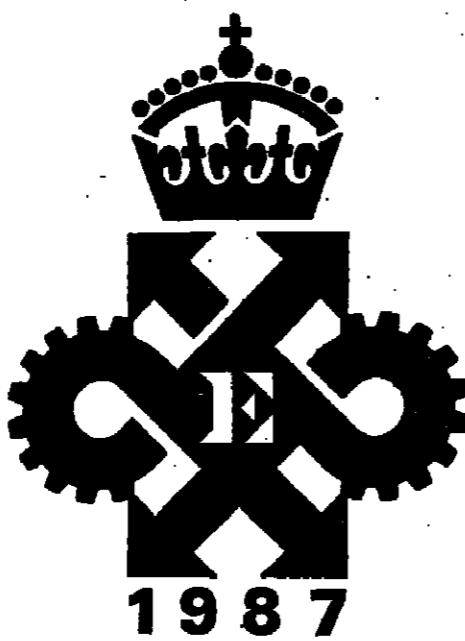


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## UK NEWS

# Tory strategists step up pre-election activity

BY PETER RIDDELL, POLITICAL EDITOR

THE Conservative Party is examining new ways of publicising its manifesto commitments as the Labour Party plans a counter-attack to revive its fortunes by enlisting a hidden Tory agenda for post-election action.

Pre-election speculation and campaigning entered a fresh phase this week with the House of Commons returning tomorrow from the short Easter recess and the parties intensifying their preparations for a possible June poll. This could be announced in less than three weeks' time.

The growing expectation among ministers and MPs that an election will be held on June 11 or 18 has been reinforced by the increased pace of activity among Conservative strategists.

The general belief is that something will have to go badly wrong for the Tories in the May 7 local elections to halt the June bandwagon, provided that Conservative support remains at or above its current 40 per cent level in the opinion polls, and that the Social Democratic Party/Liberal Alliance remains in third, rather than second, place.

Mrs Thatcher and senior ministers have now agreed the main outlines of the Tory manifesto which will include proposals on restructuring education, public and private rented housing, domestic rates reform, privatisation of remaining

state industries and a further drive to regenerate inner cities.

The main concern of Tory strategists is how to highlight the commitments which they regard as both more radical and central to the campaign than in past elections.

They want to avoid the oblivion which normally descends on manifesto and are examining ways, previously not seen in British politics, of presenting the pledges in one theme and of continuing to draw attention to them during the campaign.

In particular, Conservative Central Office is examining the impact of its successful conference last October when a number of proposals

gave to the Alliance over the last two years.

The resulting total of about

£225,000 for the pre-election and manifesto period is likely to be broadly equivalent to the level of support before the 1983 general election.

This represented over a tenth

of the Alliance's estimated spending in 1983. While additional sources of finance have since been found, notably through direct mail fund-raising, support from the Reserve Trust is still required as important, particularly for the party leaders.

The move, disclosed yesterday,

has the potential to change fundamentally the nature of school teaching.

Until now, the job has been largely unregulated and founded on the concept of voluntarism.

Under the unions' guidelines members will be given timesheets and diaries to ensure they can exercise a right to work no more than 1,365 hours a year, or a normal average 35 hours a week, and can thereby contain school activities within these limits.

Details of the strategy emerged at the annual conference in Eastbourne of the National Union of Teachers (NUT), the biggest teaching union, where the extent of the breakdown in relations between the Government and many teachers' leaders was demonstrated in debates unprecedented in their political content.

The NUT is not affiliated to the Labour Party and has no political fund. But Mr Gordon Green, a Birmingham head teacher and the union's immediate past president, received a thunderous ovation when he told conference: "This Government deserves no support from the teachers of this country and every Conservative candidate in the country should be aware of it."

Similarly, Mr Malcolm Horne, the union's vice-president, said: "If we are going to win this battle we are going to have to change the Government's mind or change the Government." And Mr Peter Griffin, who chairs the union's salaries committee, said: "All our efforts should be directed towards a political solution to our problems."

However, the prospect of further disruption in the schools is not welcome to the Labour Party in a pre-election period. In addition, the NUT yesterday put Labour-controlled local authorities on the spot by calling on them not to implement the Government's employment conditions and not to discipline teachers over breaches of them.

The permanent work to contract being urged by the NUT and the National Association of Schoolmasters' Union of Women Teachers (NASUWT) needs to take the Government's employment conditions, some of which take effect in the school term beginning next week, and apply them to the letter in the hope of demonstrating that British education cannot work by diktat.

Mr Fred Jarvis, the NUT's general secretary, said the responsibility for whatever might result in schools would lie at the door of Mr Kenneth Baker, the Education Secretary, and other government ministers.

At the NUT conference on Sunday, delegates voted not to comply with the school tests planned by Mr Baker for children at ages 7, 11 and 14.

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Teaching  
unions to  
spell out  
conditions

By David Braine

MORE THAN 3000  
TEACHING UNIONS  
ARE TO MEET IN  
BIRMINGHAM THIS  
WEEKEND TO DISCUSS  
THEIR CONDITIONS  
OF SERVICE. THE  
MOVEMENT, WHICH IS  
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## UK NEWS

### Lucas poised to close South Wales factory

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

LUCAS Electrical, the motor components subsidiary of Lucas Industries, is likely to close its instrumentation factory employing nearly 900 workers at Ystradgynlais, South Wales.

Talks started by Austin Rover, the state-owned cars company, have failed to persuade Nippon Seiki, a rival Japanese supplier, to save the factory.

Nippon Seiki, which will replace Lucas as the principal supplier of dashboard instruments to Austin Rover, must now find a UK manufacturing base.

Seiki might use the Austin Rover volume and the UK as a base from which to seek to expand sales throughout the EEC.

Seiki has been appraising the Ystradgynlais operation in recent weeks and has rejected the idea of a deal with Lucas.

Union leaders are aware of the vulnerability of Ystradgynlais but they fear it could be the first of a series of redundancies in the loss-making Lucas Electrical subsidiary.

Sir Godfrey Mawson, Lucas Industries chairman, said last month that any activities that could not be

made profitable and internationally competitive would be put into joint ventures, sold, or in the last resort closed.

The Lucas accounts show that provisions of about £20m have been made for planned closures, including the announced run down of the Great King Street headquarters in Birmingham.

Austin Rover executives were surprised at Lucas' decision to leave Ystradgynlais.

Ystradgynlais

is heavily dependent on Austin Rover, was not viable and would have to close. Lucas is thought to have indicated Austin Rover should immediately seek alternative supplies for instrumentation on the Mirai, Metro, Maestro and Montego models.

Austin Rover, which has declared

its intention to maintain the present high level of UK content in its cars, made it a condition of awarding the work to Seiki that manufacture had to be in this country.

The state-owned car company

urged Seiki to enter talks with Lucas to seek an arrangement to save jobs at Ystradgynlais. Failure of that initiative means Austin Rover will now press Seiki to find a manufacturing location convenient to supply the assembly complexes at Cowley, Oxford, and Longbridge, Birmingham.

Austin Rover

had complained for

some time about the technology and quality of the Lucas instrumentation. The contract for the dash board instruments on the Rover 200 saloon was placed with Vogels of France on condition that they were made in the UK.

Instruments on the Rover 200 are

supplied by Lucas, but under licence from Nippon Seiki. Austin Rover argued that it has no choice

on quality and technology but to

give the ARB work to the Japanese.

The state-owned car company

urged Seiki to enter talks with

Lucas to seek an arrangement to save

jobs at Ystradgynlais. Failure of

that initiative means Austin Rover

will now press Seiki to find a manu-

facturing location convenient to

supply the assembly complexes at

Cowley, Oxford, and Longbridge,

Birmingham.

Austin Rover

is also likely to

require component suppliers that

the Lucas issues does not reflect any

change in sourcing policy.

### ITC tops table with its pre-tax profits

By Martin Dickson

ITC ENTERTAINMENT, a producer and distributor of feature films and television programmes, was named yesterday as the privately-owned British company with the highest profits, totalling £11.3m (£24.3m) pre-tax in the year to June 1986.

Norwich City Football Club emerged as the fastest-growing private company in 1984/85 - the latest period for which statistics were available - with pre-tax profits totalling £1.67m in the year to June 1985, a rise of 375 per cent on the previous year.

The figures are given in the Growth Companies Register 1987, a study of Britain's fastest-growing private companies, published by Financial Publishing.

The statistics exclude public limited companies (plcs), which means that a small number of larger unquoted companies do not appear.

The second-highest profits were recorded by RHM Holdings (£12.7m in the year to December 1985), a management and industrial holdings group, and it was followed by Association Oil (£11.9m in the year to December 1985), a management services and property group, and British Telecom (£11.5m in the year to December 1985), a manufacturer of paper products.

The highest directors' emoluments were paid by RHM Investments, a management services business, which paid its directors an average of £213,000 in the year to October 1985, followed by LHW Holdings, a commodity and futures broking company, with an average of £213,000 in the year to March 1985, and Andrew Brewerton Collection, publishers of greeting cards, with £205,500 in the 12 months to December 1985.

Growth Companies Register 1987, Financial Publishing, 21-27 Charter Street, London, EC4A 1LL, £35.

### INTERNATIONAL PROPERTY REVIEW

THE FT PROPERTY TEAM

### Companies say skill shortage will affect their output in 1987

BY CHARLES LEADBEATER

BRITISH industry is still badly affected by skills shortages, according to a survey published today.

About a fifth of manufacturing companies expect their output in 1987 to be limited by an inability to recruit skilled workers, according to the survey of 1,194 companies conducted by the Confederation of British Industry (CBI) and the Manpower Services Commission (MSC).

It found that 19 per cent of the companies expect output to be limited by skill shortages. Ten per cent said a lack of skilled workers would limit investment spending in the coming year.

However, the survey's findings suggest skill shortages may have eased marginally in the last year. A similar survey in 1985 found 22 per cent of manufacturing companies

expected output to be limited by skill shortages in the succeeding 12 months. In 1984, about 17 per cent of companies predicted serious skill shortages.

Companies, the output of which has been constrained by skill shortages for more than a year, expect the problem to worsen. The survey revealed 250 occupations in which skilled workers are in short supply.

Professional engineers, electronics engineers, computer staff and other high technology workers were most frequently mentioned. Workers with traditional skills, however, such as machining and welding, are also in short supply.

Among companies reporting skill shortages which will limit their investment plans, 57 per cent cited shortages of scientists and

engineers, and 42 per cent skilled manual workers.

The CBI said there was evidence that employers are taking steps to overcome these constraints. In the textiles and clothing industry more than 70 per cent of companies suffering skill shortages are retraining workers.

Mr John Bamham, the director general of the CBI, said the survey confirmed the urgent need to expand opportunities in further and higher education to produce more scientists and engineers.

Mr Bryan Nicholson, the MSC's Chairman, said he expected such initiatives as the recently launched Local Employer Networks to give companies more influence in the training and education system.

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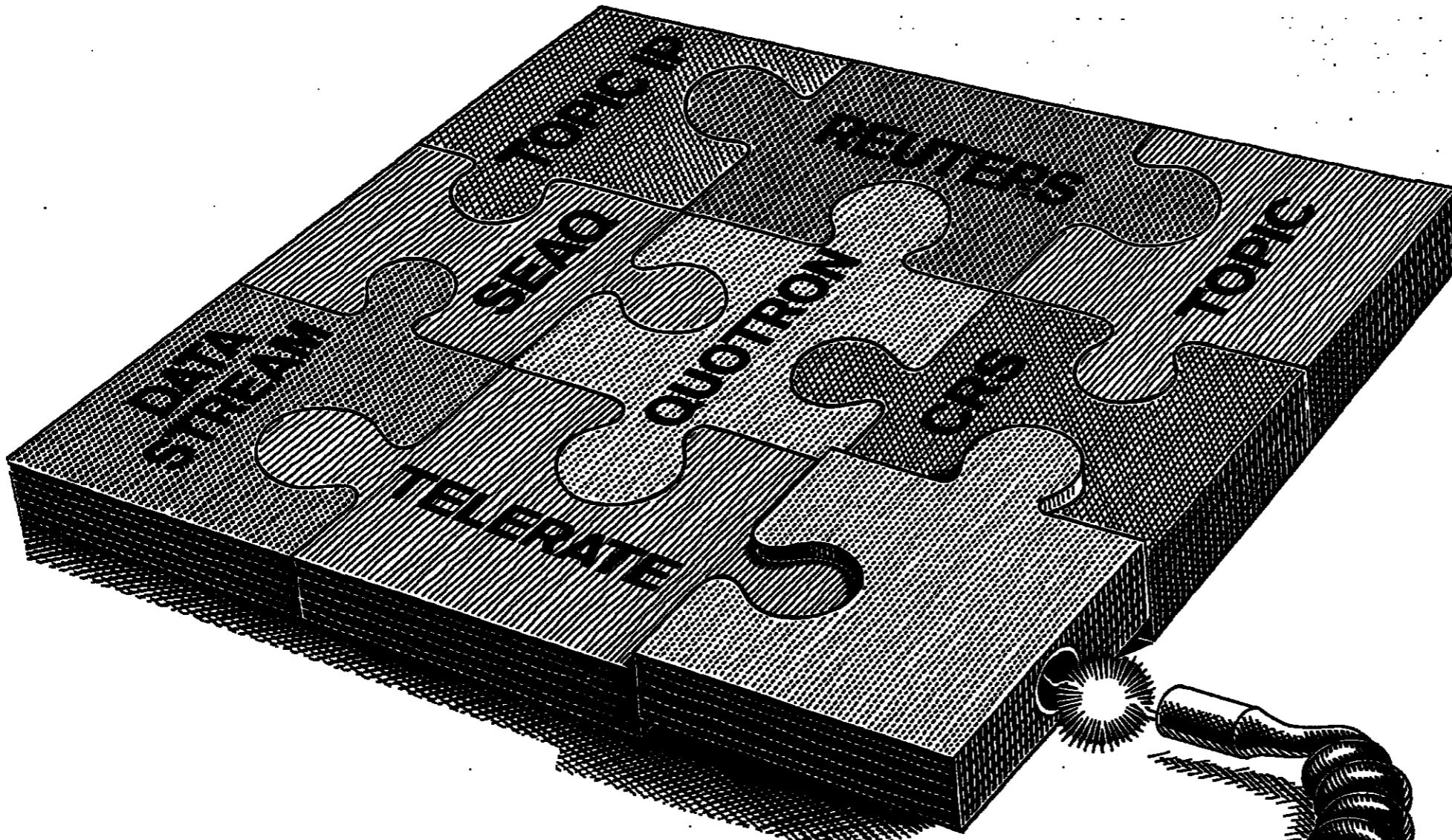
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## UK NEWS

Charles Leadbeater reports on an ambitious protest against mass unemployment

### Reaching out to stir Britain's conscience

**HANDS** Across Britain, an organisation formed little more than three months ago, hopes that May 3 will be remembered for one of the events of the year - a 375,000-strong human chain stretching from Liverpool to London.

The chain will be the largest protest against unemployment of recent years. But many of the organisers hope it will be more than another quickly forgotten demonstration.

The Manpower Services Commission (MSC) schemes, which aim to improve an unemployed's chances of competing in the jobs market and to reduce the unemployment count, are the Government's main response to high unemployment. The MSC's approach presents unemployment as a problem of training skills, and work experience.

Hands Across Britain is an imaginative and potentially powerful political alternative. For it will present persistent high unemployment as a fundamental question about the character of British society in the late 1980s.

Can a society in which employment is perhaps the fundamental source of social status, individual

purpose, and family income, prevent persistent high unemployment creating a demoralised, deprived, disenfranchised, minority?

Social divisions in Britain experienced during the times of full employment in the 25 years following the second world war were based on skills and earnings differentials. These have been superseded by a starker division: between those in, and those out of work.

The Right Reverend David Shepherd, the Bishop of Liverpool says: "Hands Across Britain aims to challenge a creeping complacency which threatens to legitimise and stabilise that division."

"Comfortable Britain" will be won during the general election campaign by promises which appeal to its sectional interests. We should be ashamed of the level of the appeal made by political parties to voters. We must challenge the attitude which accepts as normal what ought to be intolerable," he says.

It is not just that "In-Work Britain" as Bishop Shepherd calls it, has in the past few years enjoyed a consumer boom made possible by real earnings gains. Those in the

world of work are well catered for by pressure groups - trade associations, employers federations, trade unions, professional associations - which articulate their distinctive interests.

Many of the unemployed people involved in Hands Across Britain complain that they have been doubly disenfranchised: left behind by

the labour market, they say they are also invisible in a political system which is ill-equipped to directly represent a significant minority of the population.

Could a permanent campaigning organisation of unemployed people be born from the demonstration?

Past demonstrations, organised by the trade unions, have quickly passed into history, dismissed by the accusation that the unemployed were being co-opted to the cause of sectional, partisan, policies.

Ms Molly Meacher, the campaign's co-ordinator, says it was clear from the start that only a non-sectional, non-political form of protest would have an impact. The idea for the human chain was borrowed from Hands Across America, last year's protest against poverty in the US, which involved about 1m people.

She and two others started work on January 1, and the campaign was officially launched about two weeks later.

They set out to create a grassroots organisation which would directly involve the unemployed. However, as several of the campaign's 1,000 local organisers admit, overcoming the fatalism and isolation of the unemployed has been enormously difficult.

The campaign has had uneven success. Mr Sean Keeley one of the organisers in Salford, north-west England, who has long been involved in the local unemployed workers association, believes the campaign has already done enough to be a success.

Others are less confident that they will be able to meet the target of providing the 1,000 people per mile needed to complete the chain, partly because they have had limited success in reaching so-called "comfortable Britain".

In Milton Keynes, south-east England, which should be a test case of whether the campaign can touch the conscience of "In-Work Britain", Mr Mike Boyd says the town lacks a sense of community which could be drawn upon for such a campaign.

The local group believes that despite the support of the local media it may fall well short of its target of 10,000 people.

Similarly at Burton on Trent, in an East Midlands area of low unemployment, the local organiser admits the town might be a "missing link", because there has not been enough time to organise it.

Unlike many other organisations, the campaign has been unable to draw on the resources of those who would benefit directly from its success.

Most of the funding has come from predictable sources - local councils and trade unions. Few of the companies on the route, which passes through the manufacturing heartlands which have seen tens of thousands of redundancies in the past few years, have made donations.

But the campaigners hope that the widespread involvement of churches will encourage the support of a wider constituency.

Reverend Jonathan Sewell, at Ilkley, believes many of his conservative congregation will join the demonstration which will be an unfamiliar sight in a semi-rural market town.

The churches' role has helped to highlight the campaign's claim to being non-political, which Ms Meacher says is vital to its appeal. However, she also recognises the campaign should go beyond a cry of despair and anger to present a view of how unemployment could be reduced.

"Unemployment can be brought down by higher demand. That inevitably gets us into a political area. But we are appealing to a broad swathe of people, who form a consensus from the Tory left, to the Alliance and the Labour centre-left, who are opposed to current policy. We do want to avoid specific policy commitments, which smack of party politics," she explains.

Ms Meacher is confident that 375,000 will protest against unemployment on May 3rd. She is less confident that a complete chain will be a success.

But she insists that should not be the sole measure of whether Hands Across Britain is a success. There is already tremendous pressure within the organisation to formalise Hands Across Britain as a permanent campaigning group for the unemployed, whether or not the demonstration is a success on the day.

Ms Meacher envisages a campaigning organisation which would link those in and out of work to prevent the unemployed being consigned to impotent dependence. The unemployed are never consulted on issues which affect them, whether its arrangements at DSS (Welfare) offices, the organisation of MSC schemes or government policy. They need a voice of their own.

Such a political pressure group, would not just challenge the Government. It would also challenge the idea that the traditional party political battle over the unemployment is capable of representing and encapsulating the interests of the unemployed.

For it would suggest the unemployed do not believe the traditional institutions of the "working class" - the Labour Party and the trade unions - are capable of fully representing the interests of workers without work.

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## MANAGEMENT: Small Business

"IT MAKES no sense to have special support policies for small- and medium-sized companies in West Germany," says Rainer Neumann, an executive of the country's Association of Chambers of Industry and Commerce (DIHT).

"Policies for the Mittelstand—especially 'the middle classes'—are part of general economic and social policy. If we do have special policies they should be for the big concerns."

The domination of the West German economy by smaller, often family-owned companies, is vividly born out by the statistics. Of the 1.5m businesses in West Germany 99.8 per cent come under the definition of Mittelstand—they are run by independent owner/managers, employ up to 500 people and have a turnover of under DM 100m (£54.5m).

These concerns, ranging from a television production company in Munich to a mechanical engineering concern in the Ruhr, from secretarial employment agency in Cologne to a car repair workshop in Hamburg, employ two-thirds of the West German workforce and contribute nearly half of the country's gross national product.

Despite the increased popularity of a public listing—16 companies joined the Frankfurt Stock Exchange in 1986—German businesses are reluctant to seek a public quotation for the company. But, unlike the country's main exchange, lists only 385 German public companies on its full and secondary markets, compared with 2,445 UK companies listed in London.

But more important than their numbers and their legal status is the role these companies have traditionally played in creating a stable and increasingly prosperous society.

While British government policies in the wake of the Blackett report of 1978 have been directed towards an entrepreneurial "middle class", German policies have had the task of consolidating—some critics would say feather-bedding—a deeply rooted craft and industrial tradition.

In recent years, the private sector in Britain has put into place with impressive speed a network of some 350 local enterprise agencies to advise small businesses. Germany has not needed to build such an organization because the advisory role has long been filled by a nationwide network of Handwerk (handicraft) organizations and chambers of commerce.

A combination of tough anti-cartel laws and the importance of regional centres of business activity has allowed the smaller firm to retain its important

Charles Batchelor reports on the role of small business in the West German economy

## A special case of their own making

A stonemason in Cologne Cathedral: powerful handicraft and industrial organisations give strength to the small firms sector in West Germany

FOR ALL the differences in the British and German approaches to small business promotion, the problems Anna Bachhausen faced when she decided to set up a secretarial agency in Cologne would be familiar to any small businessman or woman in the UK.

"The banks were my biggest problem," says Bachhausen, with a force which shows that, eight years on and with her business now well established, the commercial banks had turned her down, just as the even more conservative public credit institutes would have given her a loan.

"I would have had to disclose too much to get public funds," she says. "It would

agency, and the fact that she had already signed up some big clients, the bankers were unimpressed. She eventually went ahead with DM 60,000 of her own savings.

Significantly, she decided against applying for any of the public sector programmes funds to help small business, and with her business now well established, the commercial banks had turned her down, just as the even more conservative public credit institutes would have given her a loan.

"I would have had to disclose too much to get public funds," she says. "It would

have cost time and money to prepare a detailed business plan and get the necessary approvals."

She also tangled with a bureaucracy which requires signatures and approvals for a range of official bodies including the local treasury office and the courts.

Without the signatures it proved impossible to rent offices and without the office address it was impossible to get the signatures. Bachhausen says she finally broke through this vicious circle by staging a sit-in at the estate agents until he agreed to assign her a lease.



## One way to break the vicious circle

The 270,000 new businesses which start life in Germany each year normally go through a fairly standard registration procedure, but Bachhausen feels the business she was going into—job placement in general, the preserve of the local labour office—and the fact that she was a woman may have made things difficult for her.

Potential customers, too, proved cautious and it was only by taking a secretarial job with some clients herself that she was able to demonstrate the quality of the service she was offering and win the contract.

She also faced the usual cash flow crisis experienced by many small businesses in their early months. She had to pay her rent and maintain health insurance bills before money started coming in from customers. Two years after starting up she was forced to reduce staff numbers to survive.

Now she has a business—Baer Personal Service GmbH—employing 60 secretaries and with an administrative staff of three. Turnover is DM 1.5m (£11.7m) and, though her initial motivation was independence rather than the desire to make money, she is comfortably ahead of her previous salary level.

"We look at the man's curriculum vitae and only give money if he is skilled and has experience," says Bachhausen. "We have to pay his rent and maintain health insurance bills before money started coming in from customers. Two years after starting up she was forced to reduce staff numbers to survive.

Now she has a business—

she outlines the selection procedure for a DAB loan. "We look at the man's curriculum vitae and only give money if he is skilled and has experience," says Bachhausen. "We have to pay his rent and maintain health insurance bills before money started coming in from customers. Two years after starting up she was forced to reduce staff numbers to survive.

Now she has a business—

she outlines the selection

## Exporting: not quite so difficult

EXPORTING may not always be fun but it is not such hard work as many smaller British companies seem to think. That is the message of a "study" of the export activities of some 2,000 small and medium-sized firms published this month by the British Overseas Trade Board.

"Our findings overturn much conventional wisdom on the subject," says the report's author, Graham Banrock. Many firms overestimate the difficulties of selling to overseas markets. The most serious barriers to exporting are not so much lack of competence but a lack of knowledge, commitment and persistence, the study shows.

If "passive" exporters—which have no export strategy and only sell abroad occasionally—could be persuaded to become "active" exporters—which make more than 15 per cent of their sales abroad—British small firms would add £5.3m to the country's export total. If non-exporters could be encouraged to become only "passive" exporters a further £600m of overseas sales could be achieved, the BOTB says.

The report contrasts the attitudes and responses of successful and unsuccessful exporters. The former look at projected returns on a long-term basis; the latter see exporting as a gamble with spare cash. The former carefully build up in-house expertise and assume that mistakes will be made; the latter are overwhelmed by early obstacles and blame others for their failures.

The publication of the report coincides with a change in the BOTB's approach to export promotion. Instead of sending an adviser for a half-day visit to a company which is already selling overseas, it wants to run more seminars and expert clinics to reach non-exporters.

And, rather than BOTB staff talking to people, a greater effort will be made to persuade businessmen who already export to pass on their experiences.

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## OVERSEAS NEWS

Andrew Gowers studies recent moves in the Mideast peace process

# Waiting for the Super-powers

"THE STORY of the search for peace and justice in the Middle East is a tragedy of opportunities missed," proclaimed President Ronald Reagan at the launch of his own peace initiative in September 1983. "If we miss this chance to make a fresh start, we may look back on this moment from some later vantage point and realise how much that failure cost us all."

Four years after the Reagan initiative ran out of steam, exhausted by varying degrees of hostility from both sides of the Arab-Israeli dispute, the Middle East has become the subject of another, albeit lesser, flurry of diplomatic activity.

Mr Leo Tindemans, Belgium's Foreign Minister and current chairman of the EEC council, has just completed the first leg of a mission to the region to try to conclude some progress out of the Community's declaration several weeks ago in support of an international conference on the issue.

King Hussein of Jordan was in Europe earlier this month and his Prime Minister and Foreign Ministers were in Washington, trying to whip up support for a conference. Mr Shimon Peres, Israel's Foreign Minister, has been testing his own version of the idea. In differing intonations, Arab League ministers voice their support for the concept in one form or another.

The words "international conference" have become part of the standard West European and, interestingly, Soviet vocabulary to deal with the Middle East conflict. Yet in a curious way, all the evidence of diplomatic activity seems illusory.

In recent months, despite the desperate optimism with which they have grasped at signs of support for a conference, the spirits of moderate Arab leaders have been at a low ebb. In private, the talk among foreign policy-makers has been all of missed opportunities and of the dangers of a drift to extremism. Mr Reagan's 1982 words still seem to haunt the debate.

In part, this is because of the "Iranagate" revelations, which have again raised the doubts over the image of the US, the ally of moderate Arab states and, of course, a key arbiter in any eventual conference. King Hussein said in an interview with the FT earlier this year that the Reagan Administration had lost all credibility in the



Yasser Arafat and King Hussein: barely on speaking terms now.

region as a result of its arms sales to Iran, whose radical rulers probably pose the greatest threat to moderate Arabs.

But the sense of frustration and disillusion goes deeper than that, reflecting an overwhelming sense of the procedural obstacles that still block the path to the negotiating table, not least the disagreements that are certain to crop up once all the parties get there.

On the conference itself, as Mr Tindemans has acknowledged, nobody has agreed what purpose it should serve, what form it should take or who should take part.

Mr Peres insists that it should serve as an umbrella for direct bilateral talks between Israel and Jordan. Arab leaders, however, regard it as a forum in which they and the Palestinians will talk as equal partners. They also want the five permanent members of the Security Council to guarantee fair play.

Mr Peres insists that the Palestine Liberation Organisation, which has not renounced terrorism, cannot sit at the table. His opposite numbers are groping disjointedly for a formula which will accommodate this demand in a way that might be acceptable to the PLO leadership.

Behind this pretty fundamental quibbling lies a bewildering stalemate on several fronts. Two key players on the Arab side of any peace negotiations

agreement with King Hussein which called for joint representation and a Palestinian-Jordanian confederation. King Hussein suspended the accord early last year. There is, nevertheless, bound to be tough talking in Algiers over who should represent the Palestinians at any international conference on the Middle East.

The current state of Israeli politics is in some respects a mirror-image of the divisions in the Arab camp. The grand coalition of the right-wing Likud bloc and Labour which has ruled the country since 1984 has brought a measure of calm, but it has also paralysed the foreign policy-making machine.

While Mr Peres, who handed over the premiership to Mr Yitzhak Shamir last October under the coalition agreement, travels the world proclaiming support for a conference, Mr Shamir has been simultaneously making it clear that this is not official Israeli policy.

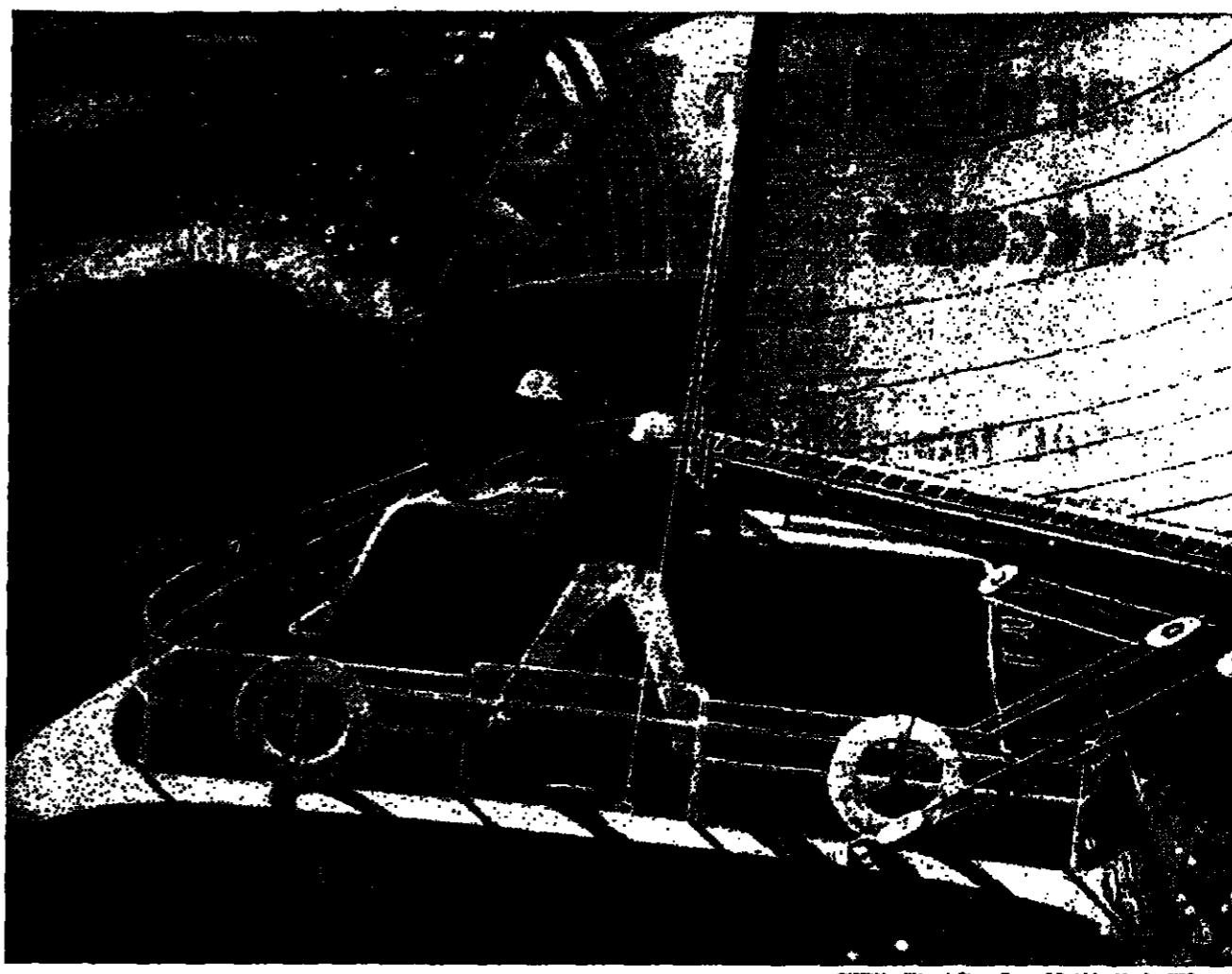
President Hafez al-Assad of Syria, meanwhile, has not

signed to have anything to do with the conference, as far as he is concerned, although it is widely acknowledged that he will be a key player in any eventual settlement. His diplomatic isolation from the West since the Hindawi affair in which a Jordanian carrying a Syrian passport was convicted of attempting to blow up an Israeli airliner leaving London is an additional complication.

While things are at such a tentative stage, Mr Assad has no need to show his cards. Equally, there is no great pressure on the Arabs to break their domestic stalemate.

All this suggests a greater need than ever for some kind of external intervention to try to pull the diverse parties together. That almost certainly has to mean the adoption of a much higher profile on the issue by the US, which has been mincing in recent weeks about doing something to restore its credibility in the region.

The most unpredictable card is in the hands of the Soviet Union. Moscow alone has the capacity to exert strong influence over Syria and the hard-line sections of the PLO. It has been paying significantly increased attention to the Middle East, underlining most recently that it was Israel which had been on the way towards restoring diplomatic relations broken 20 years ago.



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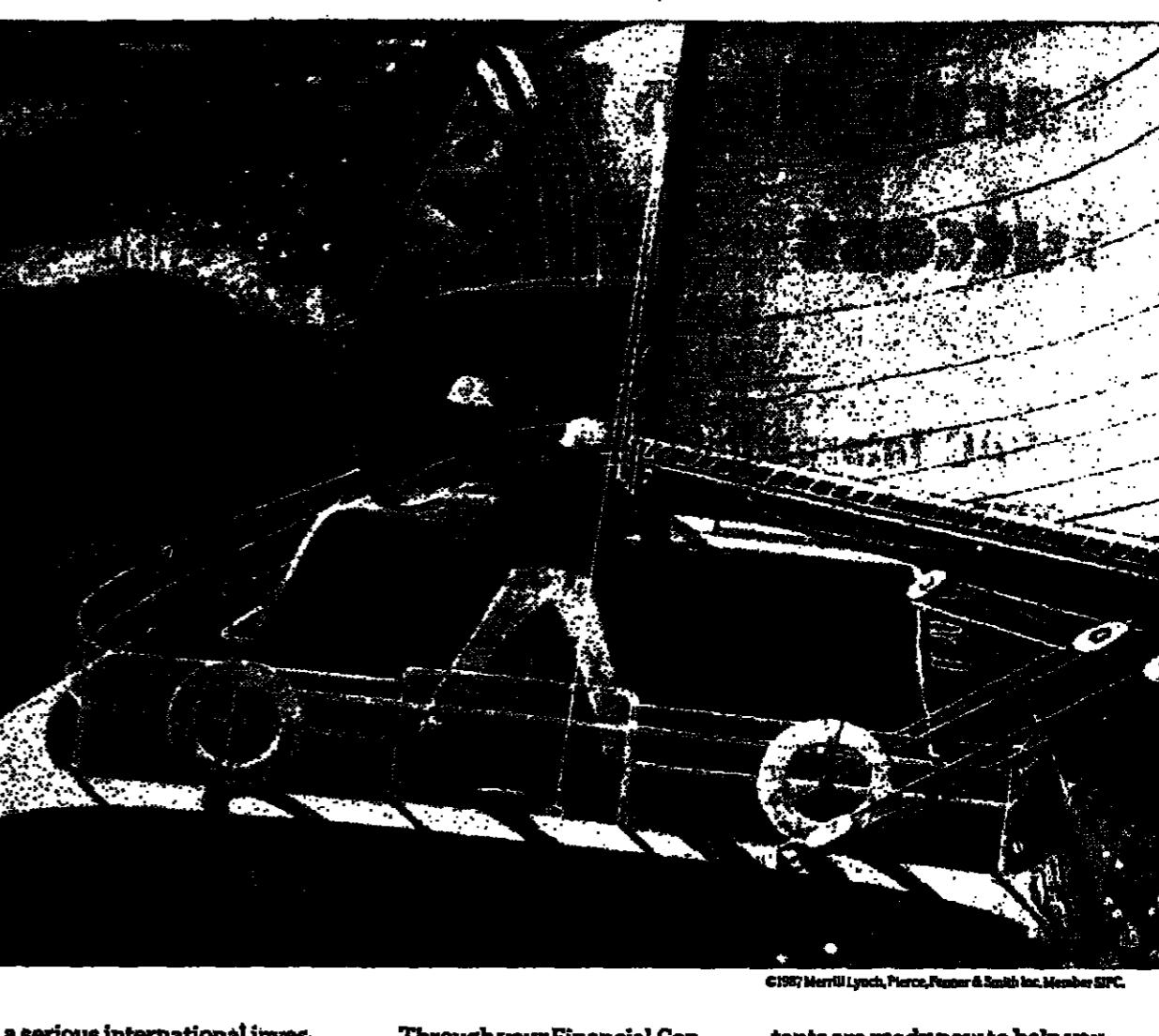
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New issue

April 21, 1987



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## APPOINTMENTS

### Departmental posts in Barclays Bank

Mr Clive Fens-Smith becomes managing director of BARCLAYS BANK TRUST COMPANY from July 1. This appointment is in addition to his responsibilities as a vice-chairman of Barclays Financial Services.

Mr David Turle is appointed deputy divisional general manager of the central advances department from June 18, and Mr Eddie Theobald becomes an assistant general manager there from the same date.

Mr Terry Jones has been appointed international trade director of Barclays' corporate division. Mr Tony Archdeacon becomes an assistant general manager from June 28, in the bank's regional general manager's office for Africa and the Middle East. David Vial is appointed international services director of the international services office from May 4.

Mr Paul Southern has been appointed corporate finance director for the north east region of COOPERS & LYBRAND.

Professor R. E. Pollett, professor and head of the department of zoology in the University of Bristol, has been elected a member of the ROYAL SOCIETY'S council and secretary (for biological sciences) from August 1 in succession to Sir David Stirling, Sirlopinian Professor of Rural Economy in the University of Oxford, who becomes Principal of the University of Edinburgh.

Mr Harry Cooper is retiring from the BREAKFAST GROUP and his deputy, Mr Christopher Thomas, has been confirmed as the new managing director. The company was acquired by the Skatchley Group in early 1986.

FRAMPTON VILLAGE CIDER COMPANY has appointed Mr Roy Hinckley as managing director. He replaces Mr Dennis Foster who took on the new role of sales director in the recent reorganisation at Mansfield Brewery, Mansfield, a joint venture of Frampton with Hazlewood Cider Company, part of the Hazlewood Foods Group. A member of the Frampton board since it was set up in May 1985, Mr Hinckley was made managing director of Hazlewood Cider six months later. He will now take over the backing of Mr Steve Holt, who joined Mansfield Brewery from Texas Instruments as marketing and commercial director in autumn last year, and will now combine his brewery role with a similar one at Frampton.

New directors appointed to the board of HENDERSON ADMINISTRATION, principal operating subsidiary of Henderson Administration Group, are: Mr D. M. Almey, Mr J. R. Brown, Mr R. G. Evans, Mr R. A. Gilligan, Mr R. J. Hills, Mr C. N. Lincoln, Miss S. C. Marshall, Mr

J. C. D. Pilley, Mr I. Scott, Mr D. E. Taylor, Mr S. V. Tynanee.

Mr T. H. Kinsley is to be the new chairman of BRANTE WAITE ENGINEERS. He is a non-executive director of the Branthwaite Group. The company appointed Mr David Wellerden business development director.

LOVELL, WHITE & KING has made the following partnership moves from May 1: Mr Matthew Hill is moving to the New York office as resident tax partner, to replace Mr Andrew Carter, who returns to London. Mr Michael Gould will be joining the New York office in the autumn to strengthen the local team in the areas of trade insurance and transportation. Mr Nicholas Gould moves to the Hong Kong office to head the construction office, replacing Mr Andrew Walker, who returns to London. The new partnership follows the appointment of Mr Quintus Archer from May 1. Mr Quintus Archer (intellectual property, computers and telecommunications); Ms Susan Barnes (construction); Mr Paul Oldman (banking and corporate finance); Ms Geraldine Prender-

(commercial litigation); Mr Richard Stones (banking and corporate finance); Mr Gary Watson (property); Mr John Young (corporate and insurance).

director of Robert Fell, and chairman of Associated Heating Equipment Distributors.

LONDON RECORDS has appointed Mr Paul Lever as finance director. He joined the company in 1984 as financial controller.

WS ATKINS MANAGEMENT CONSULTANTS, Epsom, has appointed Mr Harvey Gordon as deputy managing director. For the past four years he has headed industrial and economic planning division. He is a former director of the Henley Centre for Forecasting.

Mr Ewen Gilmore, Mr Alastair Muirhead and Mr Christopher Southgate have been appointed to the CHARTERHOUSE BANK. Mr Paul Green (foreign exchange) and Mr Christopher Lee (money markets) have been appointed divisional directors.

CIRCAPRINT has appointed to the board Mr Roderick MacKenzie, financial controller, as well as Mr Alan Goss, director, and Mr Neil Mills, general sales manager, as sales director.



Mr Harry Fell, vice chairman of Skipton Building Society

Following the appointment of Mr J. Brian Hagger as chairman, Mr Paul Oldman (banking and corporate finance); Ms Geraldine Prender-

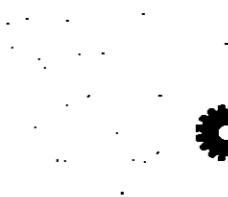
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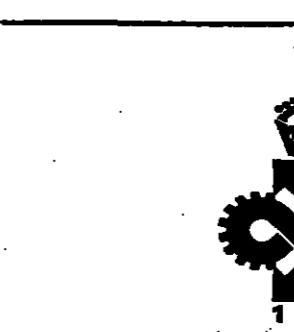
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## THE ARTS

## BBC Symphony/Festival Hall

David Murray

Another very good, not very popular concert by the BBC last Wednesday: if anything about it was "obscure," it was only the choice of the closing "popular" work — Ravel's *Le Tombeau de Couperin*. Yet the magnificence of Berglund's account — the RPO at its considerable current best, with strings and brass outstanding, and every shew of the made directed with precise point and architectural purpose to the climactic moments in both first and final movements — proved to be only the crowning glory of a concert that was as good as anything heard on the South Bank so far this year, and one which reinforced the RPO's claims to a place in the highest flight of British orchestras.

Berglund had begun with Strauss' *Don Juan*, treated here not at all as a light-weight confection, but delivered with full dramatic weight and emotional clarity. In both the symphonic poem and Tchaikovsky's *Violin Concerto* the orchestral playing was impressively alert. The concerto soloist was Boris Belkin, whose youthful, impassioned commitment is tempered with a degree of emotional discipline. Yet he delivered a range of giddy gaudiness whose interpretations are hard to resist; in this particular concerto the combination of spontaneous exuberance and well-focused lyricism is itself hard to better.

ANDREW CLEMENTS \*

The Bourbomont Sinfonietta under its principal conductor Roger Norrington made on Thursday one of its infrequent visits to the Elizabeth Hall with a programme of Stravinsky and Mozart. The Dumbarton Oaks Concerto (slightly sprung but a bit shabby in the lower strings) and a short interval of music from the overlong Donets concerto, comprised the Stravinsky part; in between came an account of the Mozart D minor Concerto, K468, that existed on a quite different plane of intensity, thrust and musical conviction.

The pianist, Angela Hewitt, gave an unvarnished, and even rather severe view of the solo music — no Peralta-like melting moments here! — informed by a sense of dramatic commitment to the composition (current, according to that greatest of D minor experts, Don Gossman, at the Coliseum) and his players surprised at every turn. This was, I think, the fastest K468 I have ever heard; but it was not clipped or breathless — urgent, rather, and gaudinely rhythmic.

MAX LOPPERT

The second of Pavarotti's appearances with



Marina Abramovic with one of her life-size Polaroid prints at the Tate — Thursday/Saturday

## Tate/William Packer

## New Art from Europe

With Turner safely re-launched and on his way again, it is time to remind ourselves that the Tate also has its responsibilities to newer, frailer, less stately craft. Modern art may have few friends in Westminster and bricks by the air occasionally, but our debt to modern of man and contemporary art must nevertheless stand.

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MAX LOPPERT

## Arts news in brief...

LFB, London Festival Ballet's smaller company, returns to Sadler's Wells for its second one-week season tonight with a world premiere and three London premieres, sponsored by Pravabank.

Christopher Bruce's *The Dreamer's Dream*, which uses songs by John Lennon to trace the story of his life, has its world premiere on April 24, followed by the London premiere of a new work by American choreographer Ulysses Dove set to the music of Philip Glass. The McMenamy stars in the 14th Earl of Gurney.

\*

The cast of Alan Ayckbourn's *Womans in Mind* at the Vaudeville Theatre in London has changed for the remainder of the season which last 11 weeks. The newcomers are Pauline Collins, Michael Jayston, Ralph Bates and Jacqueline Clarke.

\*

Leonard Bernstein has been appointed President of the London Symphony Orchestra with whom he has been associated with since 1966.

Live opera broadcasts will return to Radio 3 later this month, marking the end of a long-running dispute between the BBC and Equity, the actors' union. The row — over payment to choristers — has lasted for four years.

## Arts Guide

## Opera and Ballet

LONDON

Royal Opera, Covent Garden: *Ostello*, in the production by Elijah Moshinsky first shown earlier in the season, is conducted by Edward Downes, and has Vladimir Atayev in the title role, with Rosalind Plowright and the tenor Sverrir Miller as Iago (246 1985). English National Opera, Coliseum: One of the crucial landmarks in the formation of Russian opera, Dargomyshevsky's *Stone Guest*, joins the repertory of a British company for the first time. Graham Clark, Kathryn Hunter, Sally Burgess and Neil Howitt are the principals. Paul Daniel conducts, and Katharine Warner is the producer. This version of the Don Juan legend is playing the greatest of all the BBC's, the greatest of the English National, which brings Peter Maxwell Davies and Jonathan Miller's *Handyman*, never performed back to the Coliseum.

The new production by David Alden of Simon Rattle's *Terribly dressed* — modernist, with every second image a dip into the sea of surrealism; but it is finely conducted by Mark Elder, and the cast (Jonathan Summers, Guyane Howell, Janice Cairns in particular) are excellent. (338 2181).

PARIS

Maurice Ravel's 19th century ballet *Médée ou le Métamorphose de la Gorga* (TAP) (246 2444). Miserere returns to the Holland Park Opera, with Krist Nørgaard in which the violence of male malice matches the atmosphere of folly reigning between Cybrenetsa sung by Helga Dernesch, Elektra interpret-

ed by Gwyneth Jones and Chrysanthemis by Cheryl Studer/Béatrice Garrett, Puccini's *Gianni Schicchi* (246 3222). Spectre Stasimoni conducted by Lotte Zengen, production and choreography by Willyde Pfeiffer and Jean Guérin: the first, regal, sumptuous, of vocal music and piano. Mavra. Opéra Comique (246 0411).

Pass, Danza and the Wigwam's Tschau-tschau reveal through remorseless questioning the essential in man in two alternating programmes: George and Konstantin. WEST GERMANY

Berlin, Deutsche Oper: *Tosca*, with an interesting new cast led by Mirella Freni and Neil Shicoff. Aida stars: Margarita Castro-Alberti, Christiane Angyalova, Cornelia Murgu and George Fortune. *Götterdämmerung*, produced by Gisela Friedrich, has fine interpretations by Deborah Polaski, Cheryl Studer, Toni Kämmer, Gerd Fehling and Gottfried Hornig (343 181).

Hamburg, Staatsoper: Lucia Aliberti repeats her much praised performance in the title role of *Rigoletto*. The cast also includes Francisco Araiza and Leo Nucci. Don Carlo has a particularly strong cast with Linda Pless, Nicolai Ghiaurov, Giacomo Aragno and George Zemiro. Das Fliegende Holländer, in Wieland Wagner's production, has Carmen Reinhart, Barbara Hale and Harald Stöckli (35 11 81).

Frankfurt, Oper: *Das Rheingold*, Die Walküre and *Götterdämmerung*, produced by Ruth Bergman, one of the brightest successes of 1986, concluding with *Die Rheingold* (30 91 26).

Wetzlar, *Götterdämmerung*, produced by Ruth Bergman, one of the brightest successes of 1986, concluding with *Die Rheingold* (30 91 26).

Palermo, Teatro Massimo: Krenek's *Johnny Spielt Auf* conducted by Karl Martin and directed by Filippo Crivelli with scenery by Enzo

Musica Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

## Hyde Park/Swan, Stratford-upon-Avon

Martin Hoyle

James Shirley wrote prolifically under the early Stuarts. He revered and was respected by such survivors from the golden age as Massinger, Fletcher, and Chapman; and collaborated with many of them. He introduced female players into a masque-within-a-play and wrote a comedy to a scenario graciously provided by Charles I. With the Restoration, the old Royalist was considered dated — ironically, since in hindsight he bridges Jacobean intrigue and the cool, clear-eyed sexual fencing to come. He and his wife died of shock and exposure on the same day after losing their home in the Fire of London.

Barry Kyle's fascinating production of *Hyde Park*, for the Royal Shakespeare Company's Swan Theatre, is permeated with the same melancholy summer wistfulness as his *Lover's Labour's Lost*, and ends with a similar gaudy, but more bittersweet, mimesis. *Hyde Park* is an artist painter of all the female characters. A stroke of genius comes when *Shaw's* tall Miss Carol into an attenuated Klimt-like femme fatale.

Jeremy Sams's drowsily bitter-sweet music sets the scene for this sub-Bloomsbury group, venturing into ragtime and "Caro milo ben" filtered through Ibert, while sounding mostly like Armstrong Gibbs. Shirley's rangy dialogue, elliptical, often fragmented, takes modernisation well. Jason Trier is an artist painter of all the male characters. A stroke of genius comes when *Shaw's* tall Miss Carol into an attenuated Klimt-like femme fatale.

Shirley's women make most of the running. They know how to bargain for a sexual modus vivendi from their own hard-won territory. If the man-mocking Miss Carol, played by a survivor of Gallipoli ("I was born by the Turk"), is almost Shakespearean in its realistic completeness.

The first night's pace was slightly too leisurely, despite offstage horse-races (in Pepys' time they were on stage). Miss Shaw, the gawky man-hater, began low-key, tending to a

throwaway, deflationary, undercutting delivery, before any solid comic substance had materialised. She remained just a degree under, until the scene where her despised admirer (Alex Jennings) so good in *Manchester's* splendid *Country Wife*, makes her swear not to love him — a nice touch in perverse psychology, since naturally the lady then proceeds to do so.

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## FINANCIAL TIMES

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Tuesday April 21 1987

# Politics of unemployment

THE GOVERNMENT is naturally delighted that the strong downward trend in the unemployment figures which first appeared last September has now been maintained for a sixth month, and appears to be accelerating. The Opposition is equally naturally trying to question the figures, and it has a good deal of learned support in its efforts.

Those who want to know how the economy is performing, or whether they or their children really have a better chance of finding a job, are distinctly short of apolitical information. Since the analysis is a bit laborious, it is worth stating a tentative conclusion at the start: the most recent trends are indeed encouraging, but the improvement over the past year seems to have stopped.

The official figures in fact give some clear support to the Government's critics. They show that the employed labour force has risen by 176,000 in the past year. This is a very small growth in percentage terms—about two-thirds of 1 per cent—a reflection of the rise in productivity which is the bright side of the employment picture.

More significantly, the figure is almost the same as the growth of the working-age population, once allowance is made for the steady growth of the number of people with two jobs. On the face of it, one would expect that, if the working-age population and the working population grow by the same number, unemployment should be little changed.

### Misleading claims

Yet the official figures show a fall of 156,000 in the year. There clearly is an element of optical illusion about the apparent improvement over the year—a considerable rise in the number of people who are neither working, nor classified as unemployed.

Even the Government's critics say "Cheat." It must be pointed out that there are perfectly legitimate reasons for this. Manufacturing industry, which has achieved a productivity improvement of 6 per cent in the past year, is still shedding labour, and often does so through early retirement. There are good reasons, too, for tightening up on the rules of entitlement to benefit, and the growth of official schemes to help the unemployed to acquire new skills in a very positive step.

All these developments, which increase the numbers of people officially classified as unemployed, or in training, or not seeking work, reduce the un-

A NEW phase in the history of Britain's troubled Export Credits Guarantee Department (ECGD) opens today when Mr Malcolm Stephens, who has been head of export finance at Barclays Bank for the last five years, takes over as chief executive.

The first outsider to be appointed to the top job at Britain's official export insurer, he is taking over the reins at a time of growing losses and shrinking market share.

Hopes are riding high that Mr Stephens will be able to reverse both these trends. Yet exporters and bankers say he faces an uphill struggle as politicians and government officials muscle over the department's future.

In one sense, the problems facing the ECGD are no more than those facing many state institutions compelled to cut their costs during the Thatcher era. But in the ECGD's case, the difficulties have been more acute because of the tough market in which it has had to operate.

Founded in 1919, its role has always been to support British exporters through the provision of insurance services guaranteeing payment will be paid for what they sell. The service can also provide extension of guarantees on bank loans taken out by exporters or their customers. The ECGD charges a premium that is the basis of its income.

Since before the war the ECGD has lived with an unwritten rule that it must operate at no net cost to the Exchequer. Until to meet its guarantee but never to be a drain on the world debt crisis, its losses have soared, provoking fierce debate about its future.

The department has forecast that its accumulated borrowing from central government will hit \$3bn by the end of the decade. At the same time the share of Britain's non-oil exports which it insures fell to just 23.3 per cent as of March last year, compared with 32.2 per cent a year ago.

The ECGD claims that the worst in terms of losses is now over. Most of its old bad business is exposed as such and business entered into in the last couple of years should be made to pay its way. Under pressure from the Government, it has begun to adopt a more commercial approach to business in an attempt to rebuild its market share. "The old 'take-it-or-leave-it' approach is gone," a spokesman says, and a range of new insurance products is being considered.

Yet exporters complain that the ECGD is still responding to their needs, rigid in applying its insurance guidelines and too cautious about providing cover for difficult markets.

There is a vicious circle, says one industrialist. As government pressure mounts for the department to cover its costs, its premiums rise for good, as well as bad, business.

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Under Mr Gill, the department was already working on innovations that would mark an important break with tradition.

Among these is the idea that, for a premium commensurate with the risk, the ECGD would begin to offer selected exporters, in certain markets, long-term insurance cover which would stay in place however economic circumstances change.

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## BRITAIN'S EXPORT CREDITS GUARANTEE DEPARTMENT

### ECGD'S PERFORMANCE AT A GLANCE

Financial year	Total business	Premiums	Guaranteed					£1,000s
			Business	Losses	Recoveries	Revenues	£1,000s	
1976/77	11,728	38.2	93.8	63.1	27.1	342.8	14,962	
1977/78	12,940	35.7	102.8	94.2	26.7	389.6	15,333	
1978/79	14,515	35.5	108.0	133.6	43.7	465.9	15,925	
1979/80	18,225	33.5	151.8	263.8	98.6	481.7	17,985	
1980/81	17,048	35.3	152.0	290.5	80.6	500.9	19,300	
1981/82	17,502	32.1	236.3	308.5	79.7	668.4	25,530	
1982/83	19,050	33.9	344.2	594.1	103.6	862.5	32,022	
1983/84	17,708	29.8	165.9	674.3	122.7	610.3	32,129	
1984/85	17,122	25.3	168.3	848.9	327.3	400.3	32,096	
1985/86	15,672	23.3	175.5	657.5	202.8	486.7	27,985	

\* Unaudited data to respect of premium losses up to March 21.

GUARANTEED



Mr. Malcolm Stephens: Will he restore a sense of purpose?

# Time to cut its losses

By Peter Montagnon

forced to enter bad markets, at the behest of government, because the private sector will not touch them.

Mr. Jack Gill, the laconic Lancastrian who retired at the end of May after a four-year stint as ECGD chief executive, has been described in the export finance market as competent and sympathetic but lacking in the leadership necessary to resolve this dilemma.

Many acknowledge, however, that Mr. Gill, a civil servant, faced a very difficult task.

"Jack was put in an impossible position at a time when all the problems were coming out of the woodwork," says Mr. Campbell Dunford, chairman of the British Export Houses Association.

The department was under investigation by government departments that, hitherto, had shown no interest; the department was being ridden roughshod over by the Treasury. He has done a damage limitation job very effectively."

The question now is whether Mr. Stephens, 49, will fare much better in restoring a sense of purpose to an organisation that, for many years, has suffered from a sense of drift. In his favour are two important factors.

The first is that his appointment, announced in March, came with the Prime Minister's blessing. The second is that, although he comes from outside the organisation, he did work for it for 17 years before going to Barclays and he knows the business of export finance well.

He has been unwilling to comment publicly on any detail on his plans for the ECGD, believes the department should build on this to become a vigorous competitor with the private sector export insurance market.

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Under Mr. Gill, the department was already working on innovations that would mark an important break with tradition.

Among these is the idea that, for a premium commensurate with the risk, the ECGD would begin to offer selected exporters, in certain markets, long-term insurance cover which would stay in place however economic circumstances change.

It is also looking at new ways of sharing credit risks with

commercial banks on the loans it guarantees. And, for the first time, it is considering branching out into new forms of financial instruments, offering guarantees on commercial bank letters of credit as well as loans that are discounted on the grounds of a foreign market, which trades at fixed rate export credits.

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international consensus under the Organisation for Economic Co-operation and Development (OECD). But OECD rates are not always the cheapest available for companies doing business in low-risk markets like America.

The best result would be achieved if, as is sometimes the case in Italian export finance, the ECGD would allow its guarantee to be attached to loans at free-market rates of interest.

For a number of clients selling to countries like Malaysia, India and China, we already say "don't assume that (official) export credits are necessarily the cheapest route," says Mr. Syrett. But it

The problems facing the ECGD are not unique. All export credit agencies have moved from the 1970s and are having to look at ways to adapt. But in Britain, where the figures are more transparent than in other countries and where the accent has been on cutting cost to government, the anguish has been more public than anywhere else. And it is in his relations with government that Mr. Stephens could encounter the most difficulty.

According to Mr. Clark, the Department of Trade and Industry, reasonably sympathetic, "I expect Mr. Stephens to continue with measures towards making the ECGD more efficient. I don't expect him to do any more than serve the disciplines which are imposed by his objective to try and break even. We need the ECGD because there are parts that the private sector simply won't touch."

By contrast, relations with the Treasury could be rough.

The Chancellor does not understand export business," says Mr. Dunford, who complains that the Treasury is too concerned with the year-on-year results and does not understand that the insurance business requires a longer-term horizon.

In some parts of the export world the suspicion lingers that the Treasury was not entirely happy with Mr. Stephens's appointment. It would have preferred a hatchet man, rather than an executive whose aim was to build up the organisation.

"The question is," concludes Mr. Syrett, "can the basic criteria be changed? That's Mr. Stephens's battle. If he fails, it'll have a profound effect."

## Barclays banks at dawn

Bankers like to boast that international finance has become a 24-hour-a-day business, thanks to technology and market link-ups.

But while Barclays has been putting together its pioneering international share issue it has also found that such a project can create unusual problems—quite apart from institutions grubbling in London at the size of the offering.

Barclays intends to sell about £100m worth of shares in Tokyo, and as much again in New York. But to comply with the rules of the London, Tokyo, and New York stock exchanges, it had to announce that all three markets were closed.

"As you can imagine, there are very few moments of the day when you can do this sort of thing," says Humphrey Norrington, the executive director of overseas operations, who is master-minding the deal from London.

## INTERVIEW

Edward Mortimer talks to Ernest Gellner, interpreter of the Islamic world

## Scholar of the holy war

FOR NEARLY a decade the West has been baffled by the phenomenon of Islam. How has this one religion been able to reassert itself so spectacularly and uncompromisingly in politics in an age which elsewhere has witnessed a decline both in personal religious belief and in the role played by religious ideas and institutions in society at large?

The question is so often asked that it seems surprising more attention has not been paid to the ideas of one British scholar who actually thinks he has the answer. Ernest Gellner is probably still more widely thought of as a philosopher — author of the classic attack on Oxford linguistic philosophy, *Words and Things* — than as an anthropologist (he now holds the chair at Cambridge) or as belonging to the sociology department (which he did for 30 years at the London School of Economics).

In fact, he claims always to have thought of these three subjects. "It is true," he wrote in *Words and Things* nearly 30 years ago, "that the contemporary development of specialized sciences often... disqualifies non-specialists from interfering in substantive issues.... [But] there are ample fields where the technicalities are not developed, and where people with a penchant and ability for thinking can be useful."

Gellner is, *par excellence*, a person "with a penchant and ability for thinking" and is unimportant in his belief that thinking "can be useful". The thrust of his attack on linguistic philosophy was that he saw it as a retreat from the philosopher's historic role of asking, and attempting to answer, fundamental questions about the world. As he readily admits now, "Words and Things" is an entirely negative book. "The purpose of what was to demonstrate that the Wittgensteinian *romantic* *claustrrophilia* is wrong. It's wrong as a sociology; it's wrong as a philosophy. It's no use

saying that each form of life, each language or culture sets its own norms and values it."

Still in his early thirties, as a teacher in a sociology department who was doing research for a PhD in anthropology, Gellner took it upon himself to challenge the prevailing philosophy of the day. But he found a crucial ally.

"I'd written one or two articles on these lines, and out of these I got an invitation from Bertrand Russell to come to

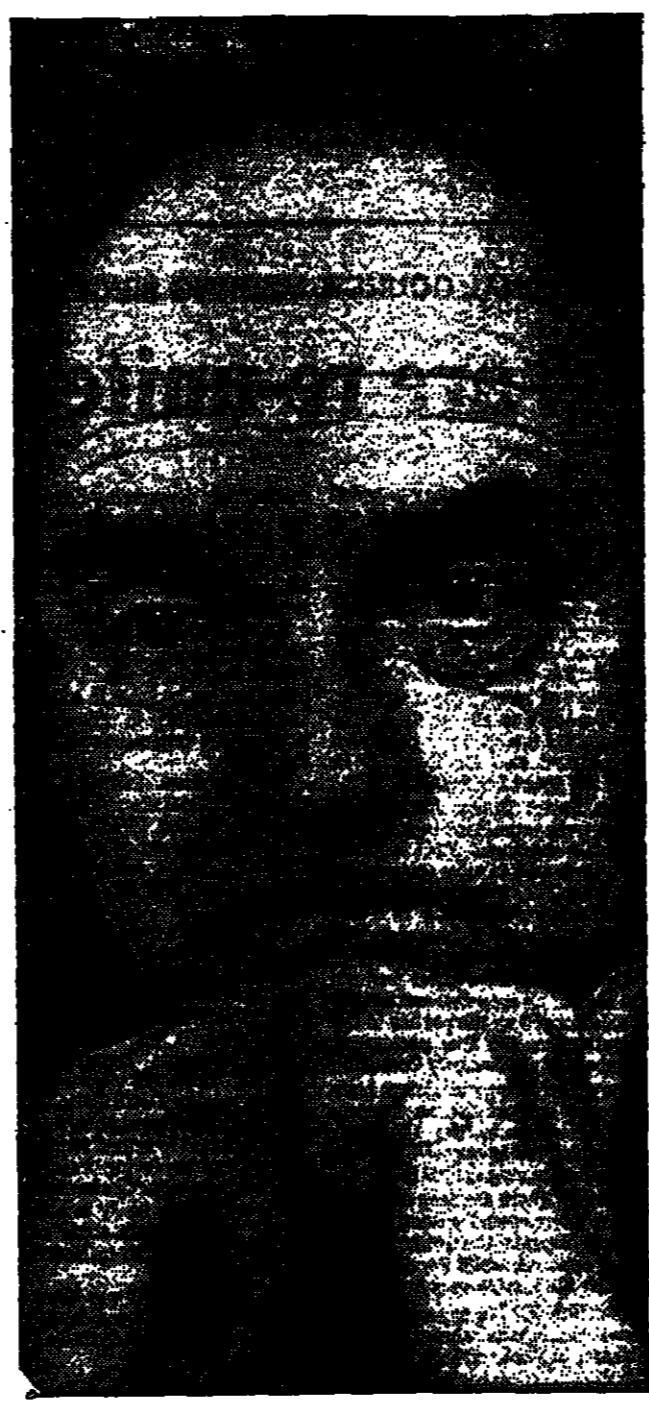
### PERSONAL FILE

1925 Born Paris of Czech-Jewish parents; educated Prague English Grammar School  
1939 Arrived in England  
1943-1947 Read PPE at Balliol College  
1944-46 Served in Czech Armoured Brigade  
1946-77 Taught in LSE sociology department  
1954 Began anthropological field-work, Morocco  
1962 Professor of Philosophy at LSE  
1964 Professor of Anthropology, Cambridge

te. I saw him a few times and he wrote an introduction to it... and Victor Gollancz asked to publish the book. And of course when Gilbert Ryle [one of the leading Oxford philosophers of the day] got sight and said he would like to review it, and wrote to Victor Gollancz initially saying so. Victor Gollancz, who was a genius for publicity, immediately rang up Bertrand Russell in Wales and said: 'You must write a letter to *The Times* about it' and so I got famous by this series of accidents."

But if Gellner believes philosophy should have something to say about the world, he thinks the same about anthropology. From his detailed fieldwork in Morocco — published in 1969 as *Saints of the Atlas* — he extrapolated "a general theory of how Islam functions".

Derived in part from the great medieval North African writer Ibn Khaldun, this theory



This, Gellner believes, explains how Islam has so successfully resisted the secularisation, or loss of "political clout", which has affected all the other world religions, and how in Iran it has even produced a successful revolution against a regime which was striking with money and had to totally defeated well-drilled and well-equipped armies an extraterritorial, semi-clandestine which has upset all the theories of revolution. Islam, he points out, has "a low content of magic and absurd beliefs; it's got a

and being a westerniser, or inventing spurious local traditions and idealising the mould" (like Tolstoy), at the price of economic and military weakness.

Does all this help us in the West know how to respond to, or cope with, the militancy we encounter in the Islamic world? "Well, I think it's always better to understand than not to understand, but no — not at a sort of micro-level. I don't think you can deduce from this understanding whether or not you should bomb Benghazi or Tripoli, or whether you should land in Beirut."

So do we have to accept Ayatollah Khomeini — to choose an obvious example — as the very model of a modern political leader? "Well, he is and he isn't. I mean obviously personally he isn't." Yet Gellner does see Khomeini as modernising Islam by making it more like Sunni Islam — downplaying its personal and mystical elements, emphasizing the rule of law (divine or man-made, of course), even making Iran a republic.

But, I object, is there nothing unmodern about cutting off hands and other such provisions of the "divine" law?

"Oh," he replies disconcertingly, "that's all right. I mean it's not nice, but that in itself I don't think there's anything unmodern about it." Under pressure to make a valued judgement, he admits to feeling "the usual gut reaction that anybody else has", and that in the last resort he would prefer the Shah regime to Khomeini. "The Shah was because 'far fewer people were killed and tortured'." But, he insists, his personal feelings on the subject are "not terribly interesting — I just try to understand."

Then should Islam be regarded as an expansionist force or not? "Well, they're certainly trying — spending a lot of money — but there's no evidence, except in Black Africa, that they're having any success. Within Islam the puritanical wing is probably spreading, but I should have thought the heretical Modernist states are genuinely expansionist."

My reluctance to accept the equation of Islam and modernity reminds him of the outrage he once provoked by expounding the same thesis to the Hindu audience in Jaipur. "They were outraged, because they thought I was saying, when I say 'Islam is modern', that Islam is a version of the enlightenment. Well, I don't say that. It's a theocratic, rigidified, these things. But the enlightenment was a kind of optimistic forecast of what modernity would be. If you take an icy cold-eyed view of what modernity is, what it requires isn't necessarily what the enlightenment people would have personally liked."

## When nanny knows best

By Joe Rogaly

GOVERNMENT CAN be good 1982. Even if people fail to take notice of all the warnings the growth in AIDS cases is hardly great cause to Name and shame. This is due to start later this week. No, it will not be about AIDS, since that was winter's warning. For spring has come to the Heart, which means that we will be back in the comfortable, familiar territory of not smoking too much, eating less of the things we like, and taking more exercise.

Nanny's admonitions have had some effect on the incidence of CHD in Britain. Since 1978 mortality rates have declined in all age groups below 65. But there has been a far more dramatic decline in the US, where the foodies and other Zaddicks have been taken much more seriously. In 1968 the CHD mortality rate per 100,000 men aged 55 to 64 was 668.1 in England and Wales, and nearly half again as high — 960.9 — in the US. By 1983 the figure over here was down to 682.4 — but over there it had dropped much further, to 588.7. The same pattern applies to other age groups in both countries.

Another OHE-supplied table shows Northern Ireland as the worst of 27 countries ranked according to heart disease deaths, with Scotland the third-worst and England and Wales fifth-worst. Japan comes out best, of course, and France second-best. There seems little doubt that Britain is worst-off because it is so stubbornly resistant to change. This is not universal. The upper classes smoke the fewest cigarettes; unskilled manual workers the most. There is almost unanimity, at between the graph relating that plots standard CHD mortality ratios (social class I is the least; social class V the most). The other determinants, such as diet and hypertension, are well-documented. The likely response from the Government is a series of health-education programmes. Its efforts should be judged by the amount of energy and perseverance put into them. Simply smacking at nanny is an insufficient response.

## Letters to the Editor

### Actuaries, politicians and the ordinary man

From Mr H. Wynne-Griffiths

Sir — I am an actuary, and I found the tone of the leader (April 9) to be harsh and offensive to my profession. The impression was given that the chaos and confusion caused by this Government and its predecessors in what should be a simple world of pension provision was in some way the fault of actuaries, and that expensive actuarial advice would be necessary in order to resolve the difficulties.

The difficulties are the creation of laymen tackling

technical problems because they think that, despite their being amateurs, they can nevertheless do as good a job as a professional. As a result, we have at the moment three government departments pulling in different directions, each one claiming to represent the interests of the ordinary man.

This confusion creates an artificial world of legislation into which that poor man is plucked and must seek such advice as he can from wherever he can get it. If that advice is

### Profit sharing and NI

From the Director of the Industrial Participation Association

Sir — I would like to support the CBI in taking up the case against removing exemption from National Insurance contributions for all profit-sharing bonuses. This association has for many years encouraged the growth of profit-sharing schemes, and has assisted many companies in establishing such schemes.

The exemption was originally introduced because these payments were not regarded as constituting any part of the employees' earnings. We recognise that abuses must be prevented, but this is no reason to clobber all those well-established schemes with a blanket approach.

On the one hand, the Chancellor is encouraging the spread of profit-related pay tax concessions, and at the same time the Treasury is proposing to withdraw what are in effect tax concessions from well-established working profit-sharing schemes. It does not make sense.

We urge the Social Security Advisory Committee to adopt the solution proposed by the CBI of continuing the exemption for all discretionary trust funds up before the abolition of the upper earnings limit in 1985.

B. C. Stevens  
Industrial Participation Assn.  
55 Tooley St, SE1.

### The application of genetic engineering to milk production

From Professor Alan Buckwell, Sir — I am intrigued by the issues raised by the use of BST in Somatotrophin (BST), some of which were discussed by John Cherrington in his article (April 7). This may be of interest to your readers to clarify one or two aspects of BST and its use in milk production.

BST is potentially the first large scale application of the fruits of genetic engineering to animal production. In contrast to the steroid hormones which have been banned in beef production in the EEC, BST is a species-specific protein.

If it has been discovered to be inactive in humans, having been used without success, to try to treat dwarfism in children. In addition as a protein, if ingested it will be broken down into its component amino acids by the digestive system. Third, the active "life"

to adopt BST, hence he does not suffice analysis than John Cherrington suggests.

It is no longer possible to argue that non-adaptives will be hurt because the additional production of adaptives drives down the price for all. First, there is no additional production under a well regulated quota system. Second, there is no automatic reduction in price in circumstances like today where the price of milk is a political instrument with little to do with cost of milk production.

Confusingly, your correspondent goes on to link BST with possible moves to limit the use of mineral nitrogen fertiliser. Whether BST is more or less profitable in circumstances where nitrogen use has been limited, presumably pushing up the production costs per tonne of both forage and cereals, is a complicated question. It certainly needs rather more care-

ful analysis than John Cherrington suggests.

The most important issue raised by the emergence of BST is whether we are going to turn our backs on the potential cost reductions offered by biotechnology because of our unwillingness to accept the farm sector adjustments it requires.

It, as I suspect, we continue to throw unjustifyable regulatory spanners into the engine of technical progress in agriculture, we will increasingly penalise consumers in this country and create trade barriers against the rest of the world.

Allan Buckwell  
Professor of Agricultural Economics  
Wye College  
University of London  
Wye  
Ashford  
Kent

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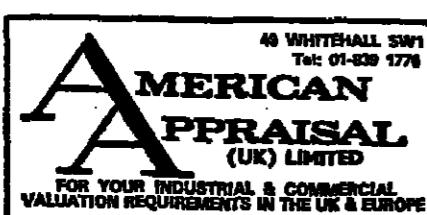
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# FINANCIAL TIMES

Tuesday April 21 1987

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Paul Hannon on  
Wall Street

## Clouds on horizon for art houses

THE RICH, seriously rich and the obscenely rich - these are the only three categories of people that are playing the highly charged and very expensive art market in the US.

Some of the spoils of last year's takeover activity in the US found their way into the vastly inflated world of art where most people know the price of everything and the value of nothing.

But there are clouds on the horizon and a post-Boeby reaction to the public acceptability (and probable success) of much of Wall Street's seamier side of business is not far away. As takeover and bid battles change in structure and nature, the potential spoils available to boost the already inflated prices of many New York art houses will inevitably diminish.

The fourth quarter of 1986 saw a rash of takeover deals trying to beat an end-of-year tax deadline, and prices at many art auctions surged as more businessmen attempted to channel their winnings into art as a straightforward investment or as a social entree.

New York now boasts a "power house" of about 50 influential collectors that can make or break an artist's reputation and his/her bank balance. Many of these art patrons have day-to-day contact with the business community emanating from a former generation of "robber barons" that concentrated on building up collections during their retirement years.

Mr Charles Saatchi is at the top of this diverse elite. A long-term devotee of the art world, his company now offers advertising and professional services to more than 200 of the Fortune 500 companies. If anyone has been able to put spare cash into art because of the largest takeovers in US history, it is Charles Saatchi.

The list of other serious art collectors who might not bat an eyelid at spending several million dollars on a painting includes such household names (in America at least) as Alfred Taubman, the shopping centre developer, Henry Kravis, the leveraged buyout specialist, Ascher Edelman, the legendary Wall Street arbitrageur, and Saul Steinberg, the corporate raider.

Much of the art market support has stemmed from Wall Street and when the stock market turns down, prices of paintings are likely to stall briefly before plummeting. There is a growing suspicion that things cannot continue at current levels. For the moment, however, the tone is confident.

It is quite common for a small group of Wall Street whiz kids to head after work to one of the burgeoning art galleries touring the premier exhibition of the latest discovery. Mingling over cocktails and watercolours, money is spent and it is seen to be spent.

On an institutional level, the art market still has the Getty Museum which must spend an average of \$1m per week if it is to comply with Inland Revenue Service trust regulations. Although the New York Metropolitan's \$1m annual acquisitions budget (boosted to \$3m by private donations), is minuscule in comparison, recent auction performances suggest that the more traditional notion of public museums as the repository of works of art is under threat.

Another factor increasingly cited in the long-term growth of the US art market is the approaching middle age (normally considered the prime art collecting age) of the country's baby boom generation.

In 1979, Citibank established its art advisory service which caters for wealthy private collectors, who are reportedly prepared to spend at least \$1m a year on art purchases.

Some investors, however, are discovering that art for art's sake might be the most sensible dictum after all. A number of financially distressed southern oil men, squeezed by falling crude oil prices, have had to offload costly works of art at bargain basement prices to stay solvent. Others have discovered too late that the top prices they paid were for second-grade works by lesser known artists.

The rich rewards of Wall Street may not be as plentiful as before. The merger boom has shifted its emphasis. Oil and gas restructuring and takeovers - which generate huge fees and profits - are waning, as more banks, spurred on by the easing of interbank regulations, are featuring in the merger news. Banking deals are smaller, and seldom exceed \$1bn.

Although the number of merger deals concluded in 1986 increased, the average size of a transaction was smaller. Highly leveraged buyouts and the use of junk bonds have also faded in popularity as a takeover strategy pending congressional attempts to impose new curbs on their use.

HARD LINE EXPECTED FROM FIRST PALESTINE NATIONAL COUNCIL MEETING SINCE 1964

## Rival PLO factions are re-united

BY TONY WALKER IN ALGIERS

THE PALESTINIAN movement began a crucial meeting in Algiers yesterday after squabbling factions of the Palestine Liberation Organisation (PLO) were reconciled in a move likely to push the organisation towards a more radical posture.

The mood in a large circular conference hall about 20 kilometres west of Algiers near the Mediterranean coast was buoyant, as previously estranged PLO figures greeted each other after years of in-fighting at the first meeting of the Palestine National Council (PNC) since 1964.

Mr Yasser Arafat, PLO chairman, was greeted warmly as he entered the conference chamber. Mr Arafat, who was wearing khaki and a traditional headscarf, smiled broadly at the applause.

At the same time, the PLO leadership rejected the participation of the Patah General Council faction, led by the arch-terrorist Mr Abu Nidal, whom PLO condemned to death in absentia over a decade ago. Its presence could only be a grave embarrassment to Mr Arafat.

Mr Arafat's presence at the PNC meeting, attended by more than 300 delegates, a large number of Arab observers and several hundred journalists, was, however, considered vital to PLO reconciliation efforts. Dr Habash heads the second largest faction of the guerrilla organisation.

Mr Arafat had agreed to abrogate the Amman Accord he signed with King Hussein of Jordan in early 1985, thus opening the way for reconciliation among warring PLO factions.

The 18th PNC is expected to endorse resolutions abrogating the Amman Accord, uphold previous

groups which split from the mainstream PLO and Mr Arafat in 1963. In Damascus, a statement issued in the name of the front contradicted a statement by Dr Habash, that the PNSF had been dissolved.

The PFLP's presence at the opening sessions with that of the Democratic Front for the Liberation of Palestine, both Marxist factions, were the substance of the reconciliation.

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The Soviet Union, Algeria and Libya were prominent in efforts to reconcile estranged PLO factions. Moscow is said to have argued that a divided PLO stood no chance of having an effective voice in a proposed international peace conference on the Middle East.

The Soviets have been pushing the idea of an international conference, attended by the parties to the dispute, plus the five permanent members of the Security Council.

European foreign ministers have indicated support for an international conference. The US, after first saying it was opposed, now appears to be having second thoughts.

In Israel, there are deep divisions on an international gathering. Mr Yitzhak Shamir, the Prime Minister, is opposed, while Foreign Minister Mr Shimon Peres is in favour.

The 18th PNC was boycotted by Damascus-based radical groups. It was denounced by Syria and other states.

agreements denouncing Egypt over the Camp David Accords leading to the peace treaty with Israel and call for organisational changes that will strengthen principles of collective leadership.

Radicals have long complained about Mr Arafat's individual approach to running the PLO, his alleged failure to consult colleagues and his tendency to ignore resolutions of the organisation's governing bodies.

Rival factions, including principally Mr Arafat's Fatah mainstream and the PFLP, appear to have compromised over continuing relations with Egypt. Radical groups urged the severing of ties with Cairo.

Mr Arafat resisted such pressures, but agreed in the end to abide by previous PNC resolutions and those of Arab League summits condemning Egypt's peace treaty with Israel. It will be up to the PLO's executive committee, its "cabinet", to decide what action to take on relations with Cairo.

The PNC is expected to reaffirm a commitment to armed struggle as a means of achieving Palestinian self-determination. Conference pronouncements are likely to be more radical in tone than those of the last, held in Amman in November, 1984.

The Amman PNC was boycotted by Damascus-based radical groups.

It was denounced by Syria and other states.

## EEC and US 'losing most of customs duty on express mail'

BY KEVIN BROWN, TRANSPORT CORRESPONDENT IN LONDON

THE US and EEC governments are losing substantial amounts of revenue because customs systems cannot cope with the requirements of the international express delivery industry.

Out-dated customs regulations are also causing long delays to express shipments, and hampering the growth of an industry which nevertheless achieved an annual worldwide turnover of \$15bn.

These are the findings of a confidential survey carried out by Peat, Marwick, the accountancy firm, for the International Courier Conference (ICC), which represents the major express companies.

The survey shows that EEC customs officials collected only 27 per cent of duty payable on express mail items during a 10-month trial, while the US Customs Service collected only 4 per cent. EEC customs officials collected 25 per cent of the value added tax (VAT) due.

Peat, Marwick found that the performance of customs services varied widely among EEC countries. Ireland collected no duty and no VAT, for instance, while the Netherlands collected 48 per cent of duty and 50 per cent of VAT.

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## World Weather

Month	1	2	3	4	5	6	7	8	9	10	11	12
January	22	24	26	28	30	32	34	36	38	40	42	44
February	22	24	26	28	30	32	34	36	38	40	42	44
March	22	24	26	28	30	32	34	36	38	40	42	44
April	22	24	26	28	30	32	34	36	38	40	42	44
May	22	24	26	28	30	32	34	36	38	40	42	44
June	22	24	26	28	30	32	34	36	38	40	42	44
July	22	24	26	28	30	32	34	36	38	40	42	44
August	22	24	26	28	30	32	34	36	38	40	42	44
September	22	24	26	28	30	32	34	36	38	40	42	44
October	22	24	26	28	30	32	34	36	38	40	42	44
November	22	24	26	28	30	32	34	36	38	40	42	44
December	22	24	26	28	30	32	34	36	38	40	42	44

## Alfonso sacks general

Continued from Page 1

After the surrender to President Alfonso, the rebels' leader claimed in an improvised press conference that "We have obtained our objective. We have given an example. The President and the politicians understood it."

It is thought that the Government might now attempt to place some limit on the level of responsibility attributable to the junior ranks during the "Dirty War" of the 1970s, either by legislative means stemming from a pact signed by the major political parties at the height of the rebellion, or by persuading the courts that such a distinction is politically necessary.

## Nakasone tax move opposed

Continued from Page 1

the deputy prime minister, confirmed the Government's flexible attitude on the sales tax, saying that it was ready to accept "a drastic revision," even including a change of name of the proposed tax.

Mr Nakasone also said the Government would not put the bill to a vote until an agreement was reached between the LDP and opposition parties, which could mean a willingness to withdraw the legislation from the current session of the Diet (Parliament).

The revised proposals will be considered by a working party in Brussels today and will return to the permanent technical committee next week.

The express companies hope the

peat, Marwick report will provide sufficient evidence of the strains on the system to create a majority in favour of a return to the original, more radical proposals.

Amendments to the Kyoto Convention could then be considered by the general assembly of the Customs Co-operation Council, which meets in Ottawa in July.

the world use Paxman engines.

Ayls-Abbott & Butlers of Needham Market, in Suffolk, specialize in high quality interiors. They recently lavishly fitted out the Palace of Congress in Kuwait, keeping 150 UK craftsmen on site for 15 months. Two thousand books of gold leaf were used on the ceiling, 200 bronze doors installed and it took 40 men to carry in the silk and pure wool carpet made in Thailand.

In the technology sector, the Royal Signals and Radar Establishment, Malvern, shared an award with GEC's English Electric Valve Company for the development of a "heat camera", used by fire services and navies to detect bodies in smoke and rubble. This sensitive camera was used during the Mexico City earthquake, the Hess Pewsey gas explosion and, most recently, in Zeebrugge.

Mr Paul Voscker, chairman, had indicated that the central bank may have to push up interest rates to combat the fall in the dollar and a resurgence of higher inflation. But some reports in Washington suggest that Mr Manuel Johnson, vice chairman, has lined up a 4-3 board majority which agrees with Mr Baker's view that no change in policy is needed.

In his interview on breakfast television Mr Baker said that a lower dollar was only one part of a "broad and comprehensive" policy to reduce the US trade deficit. He said that if the dollar declined too far it would harm the trade surplus countries - such as Japan - and prevent them from taking measures to promote further growth and higher consumption of US exports.

## THE LEX COLUMN

## Bugs in the system

The price of gold, it is said, is rising.

But if you are American, and to a lesser extent, if you are British, the weight of money arguments which have become so fashionable on the stock market themselves, in the case of "never mind the value, feel the size". As a means of driving the right price for the commodity it is only marginally more useful than speculating about what will happen if every one in China bought a Dame Tsao Ping commemorative gold coin.

Yet if portfolio weighting has any force, there will be sustained investment buying of gold. The very out-performance of the equity markets means that the proportion of funds invested in gold must have declined drastically. That does not mean that gold should regain the weighting it once had. It may very well be a hedge against the collapse of the paper markets, but if the world does plunge into recession, that event

## SECTION II - COMPANIES AND MARKETS

# FINANCIAL TIMES

Tuesday April 21 1987



## INTERNATIONAL BONDS

### Bankers rush to issue deals playing on gold

BOTH BONDS and equities took flight last week at the fall in the dollar and the threat that interest rates might have to rise to defend the currency. This put most of the Eurobond market's staple products out of fashion, writes Clare Pearson in London.

But as a consequence of all these worries one market was looking healthier than it has done in years: the gold market. The point was not lost on Eurobond bankers and they rapidly set about designing new issues that would enable them to take advantage of the change.

Bonds providing the investor with a play on gold have cropped up now and again in the international capital markets over a number of years but last week's concentration of new issues was unprecedented.

Three kinds have so far been invented: the bond convertible into shares of a gold mining company; the bond convertible into gold; and the bond carrying a warrant to buy gold.

Most of last week's issues in the Eurobond market were variations on the bond with warrants. This

was first developed in Switzerland, a natural home for gold-linked bonds since it is a centre of bullion trading - so the banks have quantities of gold in their vaults that can be brought into play - and since Swiss small investors have always had a penchant for gold investments.

A couple of deals emerged in Switzerland: last week, both launched by Crédit Suisse. This house devised a new model, the gold warrants bond, earlier this year, with a deal for Electricité de France.

It combines a bond issued by a high quality borrower with warrants providing a claim on Crédit Suisse's own gold. The borrower gets a lower cost of funds than he would on a straight issue and the investor gets the reassurance of an instrument backed by two blue chip credits. This compares with investing in a bond issued by a mining company.

Crédit Suisse's two deals last week were both on this model, being for Belgium and for Hoffmann-La Roche, the Swiss chemicals and

pharmaceuticals group. Seeing how well the Swiss franc bonds were going, Salomon Brothers International decided to extend the idea to another part of the international capital market: the Eurosector. Salomon said the issue, for St Gobain, was likely to attract mainly French investors who, like the Swiss, have been keen buyers of gold in the past.

Crédit Suisse First Boston then launched a dollar-denominated bond for Banque Nationale de Paris, modelled on the St Gobain bond.

These bonds differed from the Swiss model in that the warrants could be exercised in dollars instead of in Swiss francs. The price of gold in dollar terms has gone up much more than in Swiss franc terms because of the depreciation of the dollar against European currencies.

George Paribas Capital Markets' deal for International Corus Research was more traditional gold-play Eurobond since it was issued by a gold mining company and was convertible into gold.

From the point of view of the leverage on the gold price, none of the gold warrants bonds square up to a purchase of a warrant on its own. The premium paid for the option is harder to evaluate than on a "naked" warrant, since it depends on the value attributed to the bond.

By normal measures, however, dealers say that the premium on a bond with warrants works out as more expensive than on a pure warrant.

The bonds are likely to attract what one dealer called the "first hearted gold investor". First, they provide a yield, which physical gold obviously does not. Secondly, they provide capital protection. This is enhanced by the fact that if the price of gold is falling, interest rates are likely to be coming down, benefiting the bond investor.

They also serve the purpose of providing a play on the gold price for the broad categories of funds that are prohibited from investing in options and warrants directly.

Just one set of warrants on their own appeared last week, led by Citicorp Investment Bank, which

launched a couple of similar deals earlier this year. This issue was expected to go mainly to professional buyers.

Demand for last week's issues certainly seemed strong in Switzerland but was harder to judge in the Eurobond market since the deals did not trade widely.

Dealers were generally enthusiastic about Salomon's issue for St Gobain but were less certain of the demand for CSFB's deal for Banque Nationale de Paris as the market for dollar-denominated deals of this kind is unknown and the warrants look expensive.

No one was expecting gold warrants to become a regular feature of the Eurobond market despite their frequent appearances last week. "It's a market you can only tap on a turn in the gold price and not one that can be loaded down with issues," said one dealer.

Eurobond dealers were not too worried about that, however, since a downturn in the gold market is likely to be accompanied by an upturn in demand for straight bonds. After violent price movements

EUROBOND YIELD SPREAD				
Primary Market	Strights	Covr	FRN	Other
US\$	2.00/2.5	4.00/5.5	5.00/6.5	4.00/5.0
EUR	2.00/2.5	4.00/5.5	5.00/6.5	4.00/5.0
Other	2.00/2.5	4.00/5.5	5.00/6.5	4.00/5.0
Secondary Market				
US\$	2.00/2.5	4.00/5.5	5.00/6.5	4.00/5.0
EUR	2.00/2.5	4.00/5.5	5.00/6.5	4.00/5.0
Other	2.00/2.5	4.00/5.5	5.00/6.5	4.00/5.0
Yield				
US\$	14.50/15.5	24.50/25.5	31.00/32.0	21.75/22.5
EUR	16.50/17.5	27.50/28.5	34.00/35.0	23.75/24.5
Other	16.50/17.5	24.50/25.5	31.00/32.0	21.75/22.5
Total	17.50/18.5	28.50/29.5	34.00/35.0	23.75/24.5

Week to April 10 1987	Source: ABRO

last week, Eurodollar bonds on Thursday closed an average 1% points down on the week. But dealers detected a slightly better tone as investors, reassured by a more stable dollar, moved in to pick up some cheap bonds. Yield margins in relation to US Treasury bonds were steady after widening out by as much as 25 basis points in the course of the week.

### Monsanto increases earnings to \$138m

## BY OUR FINANCIAL STAFF

MONSANTO, the US chemicals group which acquired G.D. Searle in 1985, yesterday reported net earnings of \$138m or \$1.78 a share in the first quarter of 1987, up from \$11.8m or \$1.32 a year earlier.

Sales rose 10 per cent to \$3.05bn, the highest quarterly sales performance ever, from \$2.74bn in the corresponding 1986 period.

The company was helped both by volume increases for the majority of its products and the improved pricing environment, the result in turn of a better worldwide industry balance between supply and demand.

Monsanto said demand for products containing its Nutra Sweet low calorie sweetener continued to be strong although shipments during the quarter were below year-ago levels as customers continued their planned reductions of inventories to levels more in line with requirements.

"The quality of our business was excellent," said Mr Paul Orefice, chairman and chief executive. "All geographic areas and all segments performed well," he added. Mr Orefice highlighted in particular a 77 per cent year-on-year rise in operating income at the company's US operations.

The only blemish on the company's record was a loss at the Dowell Schlumberger operations.

### MCI reverses losses with 16% revenue rise

## BY OUR FINANCIAL STAFF

MCI Communications, the independent long-distance phone group, yesterday reported higher first-quarter net income and said it expects better cost controls and the growth of international services to result in profits for the full year.

For 1986, MCI reported a net loss of \$44.4m or \$1.63 a share, which included a \$36m restructuring charge and other special items.

"We are confident that these cost control measures, combined with our strategic focus on the commercial marketplace and the growth of our international and 800 services, will result in a profitable 1987," it said.

## EURONOTES AND CREDITS

### Several commercial paper programmes waiting in the wings

RISING interest rates, sliding stock markets, concerns about the credit quality of banks: it is a scenario which might have been put together by a salesman of Eurocommercial paper, writes Stephen Fidler in London.

In fact, some eager market proponents were saying last week that their sales had risen sharply in the last two or three weeks to record levels. One even claimed there had at times been a shortage of paper last week for potential investors.

The claims were regarded sceptically by some but most agreed that the factors which have come together in the last week or two would bode well for an established market in short-term non-bank paper. The question, they said, was whether

the Eurocommercial paper market, estimated size \$25bn to \$35bn, yet

had the possible even in a market denominated in a jittery currency such as the dollar, thanks to the development of the swap market over the last few years. One dealer said almost half of his institution's business involved transactions in which investors neutralised their foreign exchange exposure by using swaps.

Indeed, competitive rates are available to borrowers. Sweden, a favourite name with the Far East, has achieved 19 basis points in the London interbank bid rate in recent deals. France is said to have won 17 or 18 points below.

Still, while a number of new programmes were said to be in the

wings, few were announced in the shortened week. Skanska, Scandinavia's largest civil engineering and building contractor, appointed Enskilda Securities and Manufacturers Hanover for a \$75m programme.

In the Eurocredit market, the news was the \$300m, eight-year credit for the Bank of Greece. Bankers' reaction was generally positive: the 4% percentage point spread over London interbank of fixed rates (Libor) throughout the period compared favourably, with the spreads offered (10 basis points for five years and 12.5 for the remaining three) in the successful \$125m refinancing for Portugal.

The participation of the Japanese banks in the Greek deal will be

closely watched. In the last large loan for Greece, raised to \$375m from the original \$300m, worried about a possible rescheduling kept Japanese banks' take down to 22 per cent. The rescheduling seems to have dissolved, along with improving performance of the Greek economy, and the hope of the six lead banks must be for Japanese participation of at least 30-35 per cent, if not higher.

Two seven-year deals for Italian state-owned financial institutions were launched last week.

Banca di Sicilia marketed Chase Investment Bank for a \$150m standby revolving credit to back up a US dollar Eurocertificate of deposit programme. Drawings can be made at three days notice at Libor,

or same-day at Chase's prime rate. There is a facility fee of 5 basis points and a fee of 2.5 basis points if utilized up to 25 per cent, 4 basis points with 25-75 per cent usage and 7 basis points for usage above 75 per cent. The front-end fees are \$25 basis points for \$12.5m and 4 basis points for \$7.5m-\$12.5m.

First Chicago has won the mandate for a \$100m deal for Medicredit, which is to be used to finance Italian exports to the Soviet Union. The maturity is seven years from the date of draw-down, which can be at any time over 2% years.

The margin is 10 basis points and a small group of investors will be invited at \$15m for a 1/4 point front-end fee.

## STARS

Securities Transferred and Repackaged Limited

DM300,000,000

## Floating Rate Notes due 1996

Secured as to payment by a charge on U.S.\$165,000,000  
Kingdom of Denmark Floating Rate Notes Due 1996

MORGAN GUARANTY GMBH

DRESDNER BANK AKTIENGESELLSCHAFT

COUNTY NATWEST CAPITAL MARKETS LIMITED

DKB INTERNATIONAL LIMITED

KIDDER, PEABODY INTERNATIONAL LIMITED

MERRILL LYNCH CAPITAL MARKETS

WESTDEUTSCHE LANDESBANK GIROZENTRALE

## STRIPES

Securities Transferred and Repackaged into Pound Equivalent Securities Limited

£100,000,000

## Floating Rate Notes due 1996

Secured as to payment by a charge on U.S.\$154,000,000  
Kingdom of Denmark Floating Rate Notes Due 1996

MORGAN GUARANTY LTD

COUNTY NATWEST CAPITAL MARKETS LIMITED

DRESDNER BANK AKTIENGESELLSCHAFT

BARING BROTHERS &amp; CO., LIMITED

CHEMICAL BANK INTERNATIONAL GROUP

CREDIT SUISSE FIRST BOSTON LIMITED

GOLDMAN SACHS INTERNATIONAL CORP.

IBJ INTERNATIONAL LIMITED

LTCB INTERNATIONAL LIMITED

MITSUBISHI TRUST INTERNATIONAL LIMITED

NOMURA INTERNATIONAL LIMITED

SANWA INTERNATIONAL LIMITED

SUMITOMO TRUST INTERNATIONAL LIMITED

S.G. WARBURG SECURITIES

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16th March, 1987

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MN  
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NORD 18



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## European Investment Bank

Can. \$138,000,000

9% Notes due 1996

Goldman Sachs International Corp.

Citicorp Investment Bank Limited

Daiwa Europe Limited

Orion Royal Bank Limited

Bank of Montreal Capital Markets Limited

The Bank of Nova Scotia Group

Banque Bruxelles Lambert S.A.

Banque Indosuez

Banque Internationale à Luxembourg S.A.

Deutsche Bank Capital Markets Limited

Dominion Securities Inc.

Generale Bank

IBJ International Limited

Kleinwort Benson Limited

McLeod Young Weir International Limited

Nomura International Limited

Prudential-Bache  
Securities International

Salomon Brothers International Limited

Toronto Dominion International Limited

Union Bank of Switzerland (Securities) Limited

Westdeutsche Landesbank Girozentrale

Westpac Banking Corporation

February, 1987

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## Ford Credit Canada Limited

Can. \$75,000,000

9% Guaranteed Notes due January 30, 1992

Unconditionally Guaranteed as to Payment of Principal and Interest by

## Ford Motor Credit Company

Goldman Sachs International Corp.

Bank of Montreal Capital Markets Limited

Daiwa Europe Limited

Dominion Securities Inc.

The Bank of Nova Scotia Group

Banque Bruxelles Lambert S.A.

Banque Indosuez

Banque Nationale de Paris

Commerzbank Aktiengesellschaft

Crédit du Nord

Generale Bank

IBJ International Limited

Kredietbank International Group

The Nikko Securities Co., (Europe) Ltd.

Prudential-Bache  
Securities International

Salomon Brothers International Limited

Société Générale

Sumitomo Finance International

Westdeutsche Landesbank Girozentrale

Yamaichi International (Europe) Limited

Banca del Gottardo

Banque Générale du Luxembourg S.A.

Banque Internationale à Luxembourg S.A.

Creditanstalt-Bankverein

EBC Amro Bank Limited

Norddeutsche Landesbank Girozentrale

Vereins- und Westbank Aktiengesellschaft

February, 1987

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## Kellogg Salada Canada Inc.

Can. \$50,000,000

9% Guaranteed Notes due January 16, 1992

Unconditionally Guaranteed by

## Kellogg Company

Goldman Sachs International Corp.

The Bank of Nova Scotia Group

Banca Manusardi e C.

Bank of Montreal Capital Markets Limited

Chemical Bank International Group

Crédit Lyonnais

Daiwa Europe Limited

Deutsche Bank Capital Markets Limited

Dresdner Bank Aktiengesellschaft

Nomura International Limited

Prudential-Bache  
Securities International

Swiss Bank Corporation International Limited

Toronto Dominion International Limited

Wood Gundy Inc.

Bank Brusel Lambert N.V.

Creditanstalt-Bankverein

Great Pacific Capital

Handelsbank N.W. (Overseas) Limited

Lombard, Odier International Underwriters S.A.

Nordfinanz Bank

Swiss Volksbank

Vereins- und Westbank Aktiengesellschaft

M.M. Warburg-Brinckmann, Wirtz & Co.

December, 1986

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## Nippon Telegraph and Telephone Corporation

Can. \$200,000,000

9 1/4% Notes due 1991

Goldman Sachs International Corp.

Daiwa Europe Limited

Sumitomo Trust International Limited

Algemene Bank Nederland N.V.

Bank of Tokyo International Limited

Banque Paribas Capital Markets Limited

Credit Suisse First Boston Limited

Deutsche Bank Capital Markets Limited

DKB International Limited

Generale Bank

IBJ International Limited

Morgan Guaranty Ltd

The Nikko Securities Co., (Europe) Ltd.

Nippon Kangyo Kakumaru (Europe) Limited

Nomura International Limited

Orion Royal Bank Limited

Prudential-Bache  
Securities International

Salomon Brothers International Limited

Société Générale

Swiss Bank Corporation International Limited

Toronto Dominion International Limited

Union Bank of Switzerland (Securities) Limited

S.G. Warburg Securities

Wood Gundy Inc.

Yasuda Trust Europe Limited

October, 1986

## INTERNATIONAL CAPITAL MARKETS and COMPANIES

## Recovery for US oil services group

By Paul Hansen in New York  
SCHLUMBERGER, the troubled US oil services group, yesterday posted a modest profit for the first quarter compared with a loss of almost \$2.5bn in the final quarter of 1986.

Although the latest results indicate lower operating costs and firmer prices for some of the group's services, when compared with the corresponding three months of 1986, they show the scale of problems facing the group's core business and the sickly state of the US drilling industry.

The recovery amounted to net earnings of \$5m or 2 cents per share compared with \$1.95m or 66 cents per share in the first three months of last year. Revenues dropped to \$1.08bn from \$1.46bn a year ago.

Schlumberger's seismic operations saw revenues contract by 58 per cent in the US and 38 per cent overseas. Compared with the last quarter of 1986, North American revenues improved 6 per cent while overseas revenues continued to lose ground with a further 5 per cent fall in revenues.

Revenues at Sedco Forex, its drilling services division, plunged 45 per cent against the year earlier level.

In early trading on the New York Stock Exchange, Schlumberger shares dropped \$2 to \$41.

## Non-bank bank ruling upheld

THE US Supreme Court has let stand a Federal Appeals Court ruling upholding the Federal Reserve Board's approval for New York-based US Trust to open a bank subsidiary in Florida. AP-DJ reports from Washington.

The high court's action is the latest move in the field of what is known as a non-bank bank, which offer some, but not all, the services of traditional commercial institutions.

The justices refused to hear an appeal by state regulators and Florida officials, who cited a provision of the Federal Bank Holding Company Act. This prohibits a bank holding company principally operating in one state from acquiring banks in other states without approval of state regulators.

## Chase down 28% in first quarter

By ANATOLE KALETSKY in NEW YORK

CHASE MANHATTAN, the third largest US commercial bank, earned \$104m or \$1.12 a share in the first quarter of 1987, 28 per cent down on the \$144m or \$1.63 net profit a year earlier.

Almost the whole of the decline was due to the downgrading of loans to Brazil and Ecuador. Putting loans to these two countries on a non-accrual basis reduced the bank's net profit by \$31.4m and \$3.2m respectively.

The Latin American problems,

Chemical and J. P. Morgan, the two other large New York banks which have reported so far this quarter.

Part of the difference appears to lie in varying tax charges. Chase, non-accrual loans to Brazil are \$1.8bn, which compares with \$1.04bn at Chemical and \$1.3bn at Morgan. But the net income effect reported by Chemical for putting Brazil on non-accrual was only \$12m. At Morgan, net income was reduced by \$20m.

Chase's net interest income was down 6 per cent at \$940m. However, all of the increase in expenses was due to the acquisition of new com-

pany, adverse currency translation effects and a previously disclosed one-time charge of \$30m connected with cutbacks in Chase's domestic and international office network. Allowing for these factors, operating expenses were "virtually flat," the bank said.

• BankAmerica, the second-largest US bank holding company, is asking stockholders to boost its authorised share capital from 200m common shares to 300m.

The parent of Bank of America is also seeking approval to increase its preferred stock by 30m shares from a current 20m.

## Solid increases by American drug groups

By DAVID OWEN in NEW YORK

FOUR DIVERSIFIED US drug companies, Bristol-Myers, SmithKline Beckman, Schering-Plough and American Home Products, reported solid increases in first-quarter earnings on the back of continued broad-based domestic and international growth.

Net profits at the New York-based Bristol-Myers rose 30 per cent to a record \$173.5m, up 13 per cent to \$135m, also a record. A year earlier, the Philadelphia-based SmithKline Beckman rose 26 per cent to \$146.5m (\$1.02 a share), from \$116.4m (\$1.51 a share). The latest figures include a pre-tax

charge of \$19m for a stock repurchase. Earnings in 1986 were reduced by non-recurring charges of \$57.8m for a special early retirement programme and for product withdrawal.

First-quarter sales were \$1bn, up 16 per cent.

All businesses contributed to the overall positive showing, according to Harry Weisz, president and chief executive.

Net earnings at the Philadelphia-based SmithKline Beckman increased were registered in the animal health care, eye and skin care, Beckman Instruments, and SmithKline biopharmaceuticals laboratories units.

Net profit at Schering-

Plough jumped 18 per cent to \$62.9m (\$1.45 a share) on sales of \$596.3m, against \$71.8m (\$1.17 a share) on sales of \$612.7m.

American Home Products, which also manufacturers household and food products, lifted first-quarter net profits from \$196.9m or \$1.30 a share to \$216.3m or \$1.45, on sales up marginally from \$1.26bn to \$1.28bn.

However, 1986 sales and earnings included results from a confectionery business which has since been sold. Latest results benefited from a lower tax rate.

The figures for the latest quarter

include a \$21m gain from the sale of Unilever Corp., the medical products unit, and a \$25m provision for the impairment of certain assets.

Mr Richard Gelb, the chairman attributed the strong performance to "balanced growth in both domestic and international businesses."

Net profits at the New York-based Eli Lilly & Co. rose 10 per cent to a record \$173.5m, up 13 per cent to \$135m, also a record.

A year earlier, the Philadelphia-based SmithKline Beckman reported earnings of \$146.5m (\$1.02 a share), from \$116.4m (\$1.51 a share). The latest figures include a pre-tax

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## Domtar considers bids for former Genstar unit

By ROBERT GIEBENS in MONTREAL

DOMTAR, the US pulp and paper building materials and special chemicals group, is considering bids from the Quebec government to sell its large gypsum wallboard plant at Las Vegas acquired last year when it bought Genstar's wallboard business from Imasco, the Montreal conglomerate.

Domtar, a leading wallboard producer, agreed to divest the Las Vegas plant in agreement with the Justice Department. Domtar does not expect to take a loss on the deal.

Imasco, the tobacco products, retailing and financial services group, bought Genstar for \$2.85bn or 56 cents a share against C\$4.4m or 84 cents a share in 1986.

Domtar's petition lists the company's debts as more than \$700m.

## US steelmaker seeks immunity from creditors

SHARON STEEL, the 12th largest US steelmaker, has filed for protection from creditors under Chapter 11 of the US Federal bankruptcy laws. The company claims it was forced into the action because of pressure from a large creditor.

Sharon is controlled by financier Mr Victor Posner. The company said in documents filed in court in Erie, Pennsylvania, that it was compelled to seek protection because Quantum Overseas was exercising its right to redeem \$86m of bonds on which Sharon has stopped making payments.

Sharon's petition lists the company's debts as more than \$700m.

## NEW INTERNATIONAL BOND ISSUES

Borrower	Amount \$m	Maturity	Av. life years	Coupon %	Price	Book Seller	Offer yield %
U.S. DOLLARS							
Zenith Co. 12	40	1992	5	2 1/2	100	Salomon Brothers	2.125
Standard Chemicals 12	40	1992	5	2 1/2	100	Imasco Int.	2.125
Shaw Corp. 12	200	1992	5	2	100	Imasco Int.	2.000
Hudson Elect. Ind. 12	35	1992	5	2 1/2	100	Imasco Int.	2.125
Salmon Corp. 12	100	1992	15	1 1/2	100	Salomon Brothers (Int.)	1.750
Standard Wiring Co. 12	60	1992	5	2 1/2	100	Imasco Int.	2.125
Salmon Chemical 12	200	1992	5	1 1/2	100	Imasco Int. (Int.)	1.750
Alco Corp. 12	75	1992	15	5 1/2	100	Moody Lynch	1.500
Int. Commodity Resources 12	100	1992	5	8	90.5	CIBC	4.000
Goldman, Sachs & Co. 12	100	1992	3	8	105.175	HSBC (Int.)	6.000
Bank of China 12	200	1997	10	1 1/4	100	Deutsche Bank	12.500
ML Trust 12 (d) 12	250	2012	1.50	1/2	100	Moody Lynch	-
CANADIAN DOLLARS	</						



## UK COMPANY NEWS

Richard Tomkins looks at the shrinking computer leasing sector

## Comcap rows in for Atlantic survival

THE stock market's displeasure can be a fearsome force. Look what it has done to the computer leasing sector: never very big, with a maximum membership of five, it has now shrunk to the point where it barely exists at all.

In the last six months Dataserv has been taken over by BellSouth of the US. United Leasing has agreed to a bid from Inspectors of Switzerland and Comcap has succumbed to a merger with Atlantic Computers. Once these deals are signed, Atlantic and IBL will be the only independently-quoted survivors.

The story of the computer leasing sector is a short one. It goes back only as far as 1983, when United became the first of the five to seek a quotation.

United had a bumpy path to the market. Its offer for sale was badly undersubscribed, largely because it managed to fall out with its merchant bank advisers, Merrill Samuel, just days before the flotation.

The company's debut was also marred by memories of the heavy losses sustained by the Lloyd's insurance market through the collapse of ITTEL, the US computer leasing company, a few years earlier. Lloyd's lost money because it had insured part of the residual (second-hand) value of ITTEL's machines.

In spite of these initial reservations, United's share price soon began to pick up, and by the end of the year the company had been joined on the stock market by Atlantic and Dataserv. Comcap followed in May 1984 and IBL in June 1985.

In a sense, it was the very emergence of this new stock market sector that was to prove its undoing. One computer lessor alone might have attracted little attention from stockbrokers' analysts, but five of them together provided an interesting sector for study—and the more the analysts looked at it, the less they liked what they saw.

At the core of their concern was those residual values, and the question of just how much of the companies' profits were "real".

Computer lessors lease out IBM mainframe computers and peripherals to end-users. This is a tough business and lessors have to offer very competitive terms to win market share.

These terms can be so fine that they leave little scope for profit on the lease itself.



Mr John Foulston (left), chairman of Atlantic and Mr Philip Cousins, chairman of IBL

Instead, lessors rely on what they can get out of the equipment when it reverts to them at the end of the lease, either by selling it or leasing it on to another customer.

There is nothing wrong with that. What upsets the City is when lessors take in the residual profit by setting it off against the cost of sales at the time the equipment first goes out on lease, rather than when it is actually realised in cash.

The first companies to go were the most heavily debt laden. Dataserv agreed to a takeover by BellSouth of the US last November, and United accepted a bid from Inspectors of Switzerland in the beginning of this month. Both said they did not have the capital base to carry on alone.

Then on April 3, Comcap agreed to a bid from the much larger Atlantic. Comcap was not in financial difficulties, but it was too small to survive a little too easily to look a good deal to the other players.

The merger also provided a convenient exit for Comcap's majority shareholder, 62 year-old non-executive chairman Mr Ernst Schneider, whose family interests stand to pick up over £2m in cash and £20m worth of Atlantic shares as part of the deal.

So what of the sector's survivors—Atlantic itself, and IBL?

Certainly the Comcap deal looks good for Atlantic. Up till now, much of Atlantic's business has been in Britain. The merger with Comcap will turn the combined group into a significant force in virtually every European country.

Further, Atlantic's much-vaunted decision to become a home-grown Comcap by eliminating residual values from its profit and loss account has added to its City credibility.

This does not mean that reservations about Atlantic have been entirely dissipated. Some argue that the residuals may have gone but the company is still depreciating its assets to zero over a period of five years. If a computer should become obsolete by technological obsolescence in less time than that, its book value will be higher than its real value and the difference will have to be written off.

Set against that is the reputation of Atlantic's chairman Mr John Foulston, a man whom some hold in awe.

"He's the sort of person I'm delighted to have my money with, but I'd hate to have him for my boss," says one observer.

"He's very demanding to work for. There's a certain streak of ruthlessness in him which is what the company is where it is today. He has the ability to go straight for the jugular."

Even so, Atlantic is still on a prospective price/earnings multiple of only 12, a figure reflecting the continuing controversy about the quality of its earnings.

IBL, meanwhile, is still taking residuals into profit, but claims that it does so on such a conservative basis that the figures would go up rather than down if restated according to the Atlantic methods.

IBL's shares have seen some recovery in the last few months but are still tainted by the 1985 downturn, and some of today's price/revenue speculations that the company might succumb to a bid.

Its figures for 1986 are due out in the next week or so and are likely to attract a good deal of attention for what they say about its cash position.

But Mr Philip Cousins, IBL's chairman, is adamant that the company is not about to yield its independence—least of all to Atlantic. IBL is much bigger than Comcap, he says, and the merger would provide too much duplication to make obvious sense.

"In any case," Mr Cousins says, "John Foulston is a nice guy, but there is only room for one man at the top, and somehow I just can't see him stepping down."

## New meeting called in battle for Bremner

By Martin Dickson

THE long-running battle for control of Bremner, the Glasgow-based property business, identified over Easter when a dissident shareholder linked to City of Westminster Financial applied for a new extraordinary motion to vote off its nominees onto the board and three of the five existing directors off.

The move follows a decision last Thursday by the Edinburgh Court of Session to remove voting restrictions it imposed on a block of Bremner shares, representing 25 per cent of the equity held by Malaga Investments, which is linked to CWF, a corporate finance house headed by Mr Andrew Greystoke.

In March, CWF attempted to unseat Mr James Rowland-Jones at an agm, but he saw off the challenge by obtaining an injunction preventing the Malaga shares from voting for the meeting.

In lifting this restriction last week, the Court also granted an order restraining the Bremner board from selling the group's Glasgow store. But Mr Rowland-Jones said yesterday that this was of little relevance since the group could never sell the store without an agm anyway.

At Mr Rowland-Jones' request, Department of Trade inspectors are currently investigating transactions in the company's shares.

Assuming full acceptance of

the offer, and that no holders of the warrants exercise their right to subscribe for CNA ordinary shares, a maximum 11.57m new CNA ordinary would be issued (8.6 per cent of the company's authorised share capital). There is some institutional grumbling about this, but it seems likely to face less

opposition than the Fisons or Beazer issues, since it comes within the guidelines.

Beazer's ADR offering covers at least 30m shares, some 11 per cent of its issued share capital, though the American underwriters can place a further 4.5m, bringing the total up to 13 per cent of the issued share capital.

Prudential Assurance, which holds 7 per cent of Beazer's equity, is understood to be strongly opposed to the scheme. Today Beazer will be seeking to arrange a meeting with it and other major institutional shareholders to try to find an acceptable compromise.

One tactic under consideration is to scale down the offering, perhaps to around 5 per cent of authorised share capital.

## Charterhall agrees terms for CNA bid

Charterhall, an investment holding company with interests in oil and natural gas exploration and production as well as mineral exploration, has agreed terms to acquire the 41 per cent of Charterhall ordinary owned by the company's enlarged share capital.

Charterhall's offer, and that no holders of the warrants exercise their right to subscribe for CNA ordinary shares, a maximum 11.57m new CNA ordinary would be issued (8.6 per cent of the company's enlarged share capital).

If all holders of the warrants,

other than those who have undertaken to accept the warrant offer, exercised their right to subscribe for CNA ordinary and accepted the share offer, a further 1.02m new Charterhall ordinary would be issued—a total of 9.3 per cent of the enlarged capital.

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## Alice Rawsthorn on the rise of Select agency Going public in face of the jobs revolution

"THERE has been a revolution in the jobs market," said Mr Robert Klapp. "Employers have learnt the lessons of the recession. Never again will they run the risk of being caught with falling order books and employees they cannot lay off. Temporary employment is here to stay."

In the 1980s the dole queues may have grown longer and longer but temporary employment has boomed.

"Flexibility," as it is euphemistically called, has become part and parcel of the employment market. In almost every area of industry employers have moved in contract, seasonal and temporary workers and a new industry of employment agencies has sprung up to supply them.

Select Appointments, the company of which Mr Klapp is chairman and managing director, is one of the beneficiaries of this trend. In little more than three years Select has

**sélect'**

turned from a small business with two employment agencies into a network of 24 agencies in southern England with interests in the US and France. On Friday it will go public on the USM.

The development of Select dates back to 1981 when Mr Klapp's wife, Mariana, set up an employment agency in Sussex. The employment industry was then at the nadir of its fortunes.

In the ravages of the recession few employers could afford to fill vacancies, let alone create new jobs. But the



Mr Robert Klapp, chairman and managing director of Select

Select's expansion began in late 1983 when Mr Klapp gave up his job as managing director of Reliance, a private employment agency later taken over by Blue Arrow, to join his wife's business.

The business was then composed of two agencies, in Crawley and Milton Keynes. Mr Klapp's assets were £400,000 from the Business Expansion Scheme by joining the Electra HES fund.

Since then, Select has expanded rapidly, offering a temporary supply and permanent recruitment service to employers. Mr Klapp maintains that the employment industry has traditionally made the mistake of jeopardising the quality of its service in favour of chasing quantity of sales. Select has aimed, he says, to reverse that pattern through

rigorous scrutiny of its "employees" and close liaison with clients.

Last year Select decided to prepare for a public flotation and to expand overseas, in an attempt to counter a future downturn in domestic demand by diversifying into other economies. Neither course of action was feasible under the HES. Select bought itself out, becoming the first company to do so. It paid £1.5m for the 48 per cent of its equity that Electra had acquired for £403,000 two years previously.

Select has since acquired two agencies in France, in Paris and Bourdeaux, and one in New York, to form a base for its US expansion. In the last financial year, to April 5, it produced pre-tax profits of at least £1m on turnover of £10m.

After its placing, through Kleinschmidt Gleeson on Friday, it will be valued at around £12m with a p/e in the high 40s.

Teenagers. After the flotation, Select will concentrate on accelerating its international expansion and diversifying into "niche" areas of the domestic industry.

The closest comparable company to Select is Blue Arrow, the group which gobbled up Mr Klapp's old employers. Yet it is quite content with the comparison. Blue Arrow has been one of the USM's most conspicuous successes, fuelled by the boom in "flexibility" as its capitalisation has soared from £5m to more than £250m in just four years.

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## Cambridge Isotope ready to join USM

By Graham Deller

Cambridge Isotope Laboratories (CIL), a high-technology US company specialising in non-radioactive isotopes and associated chemical compounds, is coming to the USM later this month via a placing of 2.75m shares at 55p which will value it at £7.05m.

CIL, based in Woburn, Massachusetts, was founded in 1981 and now employs 26 people. Its products are utilised by industrial laboratories, medical, government and academic research centres and health care facilities.

The majority of business, accounting for some 82 per cent of turnover, is in the US. Dr Joel Bradley, President and chief executive, and the placing manager, is to provide a launching pad for further penetration into Western European markets.

Proceeds of the placing would be used partly to fund the construction of a plant for the separation of Carbon-13, a rare stable isotope of Carbon, the purchase of which currently represents a sizeable percentage of CIL's expenditure on raw materials.

In the year to November 1986 CIL achieved pre-tax profits of £780,000 on turnover of £5.38m. The directors estimated that taxable profits for 1987 would not be less than £1.35m, which on a national tax charge of 45 per cent would produce a prospective p/e multiple of 14.7.

Deals are expected to commence on April 27. The placing is sponsored by Quilter & Co.

## Transactions delay causes fall at Hyman

A FURTHER fall in profits in the second half of 1986 has left Hyman, Oldham-based polyurethane foam converter and manufacturer, with profits down to £1.6m for the year against a previous £1.85m.

In the interim statement the chairman said that subject to concluding negotiations for the sale of technology, it was expected that profits for the full year would show an increase over 1986.

However, the transactions were not concluded until January, and consequently, the first quarter of 1987 will benefit from that profit contribution.

The corresponding shortfall for 1986 was also augmented by a disappointing second half in the furniture division, and the cost of developing the roll-spraying project.

The directors are recommending an unquoted 0.75p final, however, which will maintain the total for the year at 1.5p. Earnings per 5p share fell from 3.56p to 3.49p.

They said the 1986 figures did not consolidate the accounts of Somerset, sold last November, with effect from January 1 1986. Those accounts would show a pre-tax loss for

the period to the date of sale, of about £340,000.

Turnover for the year rose by 5 per cent to £56.37m (£54.44m), and at the operating level profits were £2.12m (2.28m).

Profits of the related company, Simbremont, in which Hyman has a 20 per cent interest, were slightly lower at £24,551,000 (£25,025,000). Interest payable, less receivable, amounted to £501,027, (£528,489).

The tax charge fell to £552,987 (£583,712). Minority took more at £26,217 (£19,378), and debt was £212,849 (credit 229,978), relating principally to goodwill written off.

### Belgrave

Following the £35m bid for Belgrave Holdings by the Northern family-owned Precisian Investment Bank, FK English Trust purchased 755,000 (4.92 per cent) at 225p and 900,945 (6.03 per cent) at 225.5p on Wednesday.

English Trust is acting in concert with Precisian, the all cash offer is 225p a share. In addition investment clients of the bank purchased 850,000 shares at 225p on the same day.

### BOARD MEETINGS

**TODAY**  
Inters: Coast: **Plastics: Capital and Regional Protection**  
Trust: **First Clydesdale and Yorkshire**  
London United Investments, TV Am.  
**FUTURE DATES**  
Inters: **Arthurian Yea Bond Fund** — Apr 20  
**British Assets Trust** — Apr 24  
**Future** — Apr 24  
**Global Investment** — Apr 22  
**Amherst** — Amended.

U.S. \$100,000,000

**Great American**  
First Savings Bank

Collateralized  
Floating Rate Notes Due 1992

Interest Rate 7 1/4% per annum  
Interest Period 21st April 1987  
21st October 1987  
Interest Amount per U.S. \$100,000 Notes due 21st October 1987  
U.S. \$3,685.42

Credit Suisse First Boston Limited  
Agent Bank

## The Shareholders of SANDVIK AKTIEBOLAG

are hereby invited to attend the Annual General Meeting for 1987, which will be held at 2 p.m. on Friday 15 May at Jernvillen in Sandvik.

NOTIFICATION  
Shareholders wishing to attend the Meeting must notify the Board thereof either by letter to the Secretary, Sandvik AB, Box 100, S-801 81 Sandvik or by telephone, No. +46 (0) 50 26 50 81. Notice of intention to attend must be given to Sandvik AB by 3 p.m. on Monday 11 May, 1987. Shareholders must have been entered in the Share Register kept by the Board of Directors of Sandvik AB (hereinafter referred to as "the Central VPC AB") not later than Tuesday 5 May 1987. A shareholder who has had his shares registered under the name "Sandvik Aktiebolag" ("the shareholder") must have them re-registered in his own name, not later than 5 May 1987 to enable his right to attend to be recognised.

NOTIFICATION  
The Meeting's resolution on dividend shall be for the day on which the Share Register is kept by the Securities Registrar, Sandvik Aktiebolag, Box 100, S-801 81 Sandvik or by telephone, No. +46 (0) 50 26 50 81 and the List of Shareholders, etc., that is maintained in connection therewith and be re-confirmed. The date on which the dividend will be paid shall be Wednesday 20 May 1987. If the Meeting adopts other proposals, it is the responsibility of the shareholder to be informed through the agency of the Securities Registrar Centre on Wednesday 27 May 1987 to those who on the previous day were entered in the Share Register or in the aforementioned List of Shareholders.

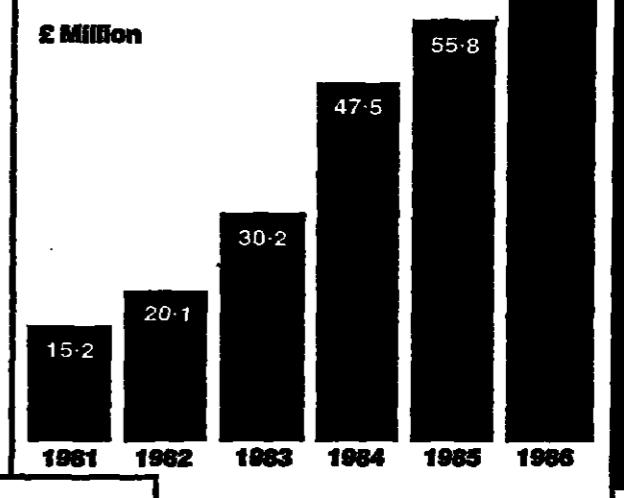
NOTIFICATION  
The Board of Directors  
**SANDVIK**

# Sustained progress at Laporte... Record of uninterrupted growth since 1980

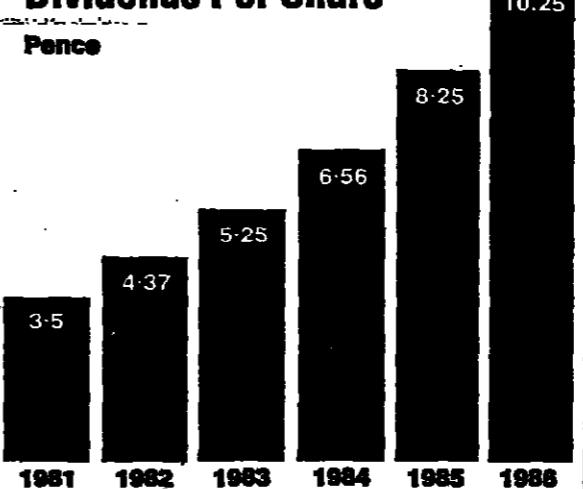
66 We have started 1987 from  
a good platform and look  
forward to another year of  
progress.

Roger Bexon, CBE, Chairman

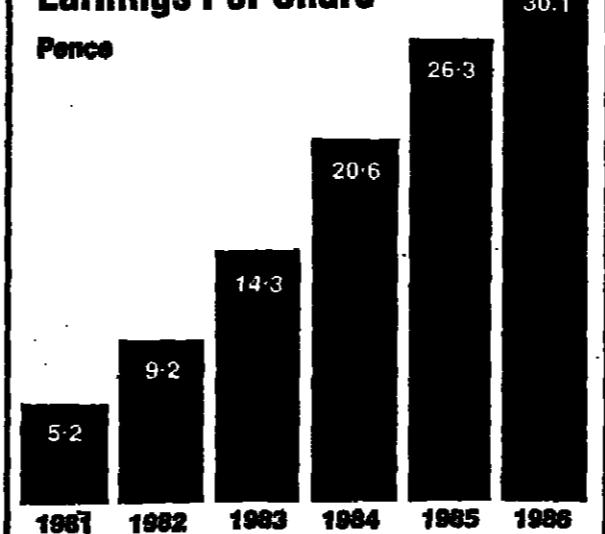
### Pre-Tax Profits



### Dividends Per Share



### Earnings Per Share



SERVING PEOPLE  
THROUGH CHEMISTRY

SPECIALIST CHEMICALS AND RELATED SERVICES - WORLDWIDE  
Laporte Industries (Holdings) PLC, Hanover House,  
14 Hanover Square, London W1R 0BE.

This announcement complies with the requirements of the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited and does not constitute an offer of, or an invitation to the public to subscribe for or to purchase, any securities.

**GMAC, Australia (Finance) Limited**  
(Incorporated in the Commonwealth of Australia)

**A\$ 60,000,000**

14% per cent. Notes due 1991

connected as to payment of principal and interest by

**General Motors Acceptance Corporation**  
(Incorporated in the State of New York)

Issue Price 101 per cent.  
and accrued interest, if any

The following have agreed to subscribe for the Notes:

Hambros Bank Limited

**ANZ Merchant Bank Limited**  
**Banque Générale du Luxembourg**  
**Chemical Bank International Limited**  
**Cooperative Centrale Régionale-Baerdenbank B.A.**  
**Credit Lyonnais**  
**Deutsche Bank Capital Markets Limited**  
**Dresdner Bank Aktiengesellschaft**  
**McCloughan Dyer & Co. Limited**  
**Morgan Stanley International**  
**Salomon Brothers International Limited**  
**Union Bank of Switzerland (Securities) Limited**  
**Westpac Banking Corporation**

Application has been made for the Notes constituting the above issue, in favour form in the denomination of £1,000 each to be admitted to the Official List by the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited, subject only to the issue of the temporary Note. Interest will be payable annually in arrears on 6th May, the first payment being made on 6th May, 1988.

Listing particulars relating to the Notes, the Issuer and the Guarantor are available from the statistical services of Exel Financial Limited and copies may be obtained during usual business hours up to and including 23rd April, 1987 from the Company Announcements Office of The Stock Exchange and up to and including 5th May, 1987 from the following:

**Cassoway & Co.**  
12 Tothill Street,  
London EC2R 7AN

**Chemical Bank**  
120 Strand,  
London WC2R 1EX

**Wood Gundy Inc.**

The Securities referred to above have not been registered under the United States Securities Act of 1933 and may not be offered, sold or delivered, directly or indirectly, in the United States of America, its territories or possessions or to United States persons.

21st April, 1987

**The Mortgage Bank and Financial Administration Agency of the Kingdom of Denmark**

**£75,000,000**

Guaranteed Floating Rate Notes due 1990, Series 99  
Unconditionally guaranteed by  
The Kingdom of Denmark  
Issue Price 100 per cent.

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from 1st April, 1987 to 16th July, 1987 the Notes will carry a Rate of Interest of 10% per annum. The amount of interest payable on 16th July, 1987 will be £2,246.58 per £50,000 Note.

County NatWest Capital Markets Limited  
Agent Bank

US\$25,000,000  
**SECURITY PACIFIC CORPORATION**  
Floating Rate Subordinated Capital Notes due 1987

Noteholders are advised that for the interest period from February 21, 1987 to May 20, 1987 inclusive, the sum of US\$165,33 will be payable on the interest payment date, May 21, 1987, per US\$1,000 Principal Amount of Notes.

The Chase Manhattan Bank, N.A.  
London, Agent Bank



July, in 1863

## UNIT TRUST INFORMATION SERVICE





## LONDON SHARE SERVICE

## INSURANCES—Continued

Stock	Price	Last	Net	Chg	Yield	P/E
Am. Ins. Holdings 10p	12.5	12.5	1.25	0.25	1.25	12.5
Am. Ins. Holdings 50p	20.0	20.0	1.50	0.50	1.50	12.5
Am. Ins. Holdings 5p	4.50	4.50	0.45	0.10	0.45	12.5
Am. Ins. Holdings 25p	10.0	10.0	0.50	0.10	0.50	12.5
Am. Ins. Holdings 500p	25.0	25.0	2.50	0.50	2.50	12.5
Am. Ins. Holdings 1,000p	50.0	50.0	5.00	1.00	5.00	12.5
Am. Ins. Holdings 2,000p	100.0	100.0	10.00	2.00	10.00	12.5
Am. Ins. Holdings 5,000p	250.0	250.0	25.00	5.00	25.00	12.5
Am. Ins. Holdings 10,000p	500.0	500.0	50.00	10.00	50.00	12.5
Am. Ins. Holdings 20,000p	1,000.0	1,000.0	100.00	20.00	100.00	12.5
Am. Ins. Holdings 50,000p	2,500.0	2,500.0	250.00	50.00	250.00	12.5
Am. Ins. Holdings 100,000p	5,000.0	5,000.0	500.00	100.00	500.00	12.5
Am. Ins. Holdings 200,000p	10,000.0	10,000.0	1,000.00	200.00	1,000.00	12.5
Am. Ins. Holdings 500,000p	25,000.0	25,000.0	2,500.00	500.00	2,500.00	12.5
Am. Ins. Holdings 1,000,000p	50,000.0	50,000.0	5,000.00	1,000.00	5,000.00	12.5
Am. Ins. Holdings 2,000,000p	100,000.0	100,000.0	10,000.00	2,000.00	10,000.00	12.5
Am. Ins. Holdings 5,000,000p	250,000.0	250,000.0	25,000.00	5,000.00	25,000.00	12.5
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Am. Ins. Holdings 20,000,000p	1,000,000.0	1,000,000.0	100,000.00	20,000.00	100,000.00	12.5
Am. Ins. Holdings 50,000,000p	2,500,000.0	2,500,000.0	250,000.00	50,000.00	250,000.00	12.5
Am. Ins. Holdings 100,000,000p	5,000,000.0	5,000,000.0	500,000.00	100,000.00	500,000.00	12.5
Am. Ins. Holdings 200,000,000p	10,000,000.0	10,000,000.0	1,000,000.00	200,000.00	1,000,000.00	12.5
Am. Ins. Holdings 500,000,000p	25,000,000.0	25,000,000.0	2,500,000.00	500,000.00	2,500,000.00	12.5
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Am. Ins. Holdings 5,000,000,000p	250,000,000.0	250,000,000.0	25,000,000.00	5,000,000.00	25,000,000.00	12.5
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Am. Ins. Holdings 20,000,000,000p	1,000,000,000.0	1,000,000,000.0	100,000,000.00	20,000,000.00	100,000,000.00	12.5
Am. Ins. Holdings 50,000,000,000p	2,500,000,000.0	2,500,000,000.0	250,000,000.00	50,000,000.00	250,000,000.00	12.5
Am. Ins. Holdings 100,000,000,000p	5,000,000,000.0	5,000,000,000.0	500,000,000.00	100,000,000.00	500,000,000.00	12.5
Am. Ins. Holdings 200,000,000,000p	10,000,000,000.0	10,000,000,000.0	1,000,000,000.00	200,000,000.00	1,000,000,000.00	12.5
Am. Ins. Holdings 500,000,000,000p	250,000,000,000.0	250,000,000,000.0	2,500,000,000.00	500,000,000.00	2,500,000,000.00	12.5
Am. Ins. Holdings 1,000,000,000,000p	500,000,000,000.0	500,000,000,000.0	5,000,000,000.00	1,000,000,000.00	5,000,000,000.00	12.5
Am. Ins. Holdings 2,000,000,000,000p	1,000,000,000,000.0	1,000,000,000,000.0	10,000,000,000.00	2,000,000,000.00	10,000,000,000.00	12.5
Am. Ins. Holdings 5,000,000,000,000p	2,500,000,000,000.0	2,500,000,000,000.0	25,000,000,000.00	5,000,000,000.00	25,000,000,000.00	12.5
Am. Ins. Holdings 10,000,000,000,000p	5,000,000,000,000.0	5,000,000,000,000.0	50,000,000,000.00	10,000,000,000.00	50,000,000,000.00	12.5
Am. Ins. Holdings 20,000,000,000,000p	10,000,000,000,000.0	10,000,000,000,000.0	100,000,000,000.00	20,000,000,000.00	100,000,000,000.00	12.5
Am. Ins. Holdings 50,000,000,000,000p	250,000,000,000,000.0	250,000,000,000,000.0	250,000,000,000.00	50,000,000,000.00	250,000,000,000.00	12.5
Am. Ins. Holdings 100,000,000,000,000p	500,000,000,000,000.0	500,000,000,000,000.0	500,000,000,000.00	100,000,000,000.00	500,000,000,000.00	12.5
Am. Ins. Holdings 200,000,000,000,000p	1,000,000,000,000,000.0	1,000,000,000,000,000.0	1,000,000,000,000.00	200,000,000,000.00	1,000,000,000,000.00	12.5
Am. Ins. Holdings 500,000,000,000,000p	2,500,000,000,000,000.0	2,500,000,000,000,000.0	2,500,000,000,000.00	500,000,000,000.00	2,500,000,000,000.00	12.5
Am. Ins. Holdings 1,000,000,000,000,000p	5,000,000,000,000,000.0	5,000,000,000,000,000.0	5,000,000,000,000.00	1,000,000,000,000.00	5,000,000,000,000.00	12.5
Am. Ins. Holdings 2,000,000,000,000,000p	10,000,000,000,000,000.0	10,000,000,000,000,000.0	10,000,000,000,000.00	2,000,000,000,000.00	10,000,000,000,000.00	12.5
Am. Ins. Holdings 500,000,000,000,000,000p	2,500,000,000,000,000,000.0	2,500,000,000,000,000,000.0	2,500,000,000,000,000.00	500,000,000,000,000.00	2,500,000,000,000,000.00	12.5
Am. Ins. Holdings 1,000,000,000,000,000,000p	5,000,000,000,000,000,000.0	5,000,000,000,000,000,000.0	5,000,000,000,000,000.00	1,000,000,000,000,000.00	5,000,000,000,000,000.00	12.5
Am. Ins. Holdings 2,000,000,000,000,000,000p	10,000,000,000,000,000,000.0	10,000,000,000,000,000,000.0	10,000,000,000,000,000.00	2,000,000,000,000,000.00	10,000,000,000,000,000.00	12.5
Am. Ins. Holdings 500,000,000,000,000,000,000p	2,500,000,000,000,000,000,000.0	2,500,000,000,000,000,000,000.0	2,500,000,000,000,000,000.00	500,000,000,000,000,000.00	2,500,000,000,000,000,000.00	12.5
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Am. Ins. Holdings 500,000,000,000,000,000,000,000,000p	2,500,000,000,000,000,000,000,000,000.0	2,500,000,000,000,000,000,000,000,000.0	2,500,000,000,000,000,000,000,000.00	500,000,000,000,		

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## WORLD STOCK MARKETS

### AMERICA

## Oils and chemicals top the bill

### WALL STREET

A STEADY FLOW of good corporate results helped inject some stability into Wall Street stock prices yesterday despite further sharp declines in the bond market, writes Paul Harmon in New York.

At the close the Dow Jones industrial average was 5.39 down at 2,270.60.

The Dow Jones industrial average closed down 5.39 at 2,270.60 on volume of 130.2m shares compared with 189m shares traded on Thursday. The interest-rate sensitive utilities average dipped 0.06 to 204.05 and the transportation average posted a 3.37 gain to 227.48.

Among blue chips, IBM reversed early losses to finish steady at \$150. Sears Roebuck turned 5% down to \$51 and Ford was off 3.7% to \$32.4.

The oil sector again provided a strong feature with Amoco's agreed bid for the beleaguered Dome Petroleum for \$3.67bn. Amoco retreated an early 5% but closed on 5% lower, at \$30 in thin trading while Dome Petroleum, traded on the American Stock Exchange, rose 5% to \$17.5% in heavy turnover.

Last week's oil stars, Texaco and Pennzoil, traded nervously lower

with the former slipping 5% to \$30.4% and the latter dropping a fresh 5% to \$75.4.

After revealing first-quarter figures that exceeded most analysts' forecasts.

Other consumer related issues turned mixed on results. TDK, the tape manufacturer, recorded a 12 per cent first-quarter gain and surged 5% to \$42 while Coleco, the toys and video games group, gave up 5% to \$104 on its \$1.5m loss for the quarter.

A plunge in net earnings for Church's Fried Chicken, the fast food group, prompted a 5% retreat to \$11.4. McDonald's, the leading hamburger chain, firmed at first then closed 5% down at \$76.2.

Polaroid, the instant photography group, was buoyed by its jump in first-quarter earnings per share to \$1.45 against \$1.17 but slipped later to show a 5.1% loss to \$91.5. Turnover remained light.

Monsanto, the large chemical manufacturer, jumped 5% to \$85 in swift reaction to its stronger first-quarter results.

Bristol-Myers announced a 26 per cent jump in first-quarter figures but the diversified consumer products group dropped 5% to 50% in moderate turnover.

Unisys, the former Burroughs/Sperry group, jumped 5% to \$108.7.

Federal funds traded for most of

### CANADA

TRADING in Toronto was dominated by Amoco's bid for Dome Petroleum, which boosted the market and gave a particularly strong lift to banks and gold issues through the subsidiary Dome Mines.

Dome Petroleum itself added 30 cents to \$1.89 in heavy early trading.

The gold index surged, and in the mining sector Dome Mines rose \$1.00 to C\$21.4, Lou Minerals C\$4 to C\$42 and Campbell Red Lake C\$1.00 to C\$40.00.

Montreal was slightly higher and Vancouver rose strongly.

the session at 6% per cent and then moved to 6% near the close.

Rates on treasury bills were mixed. Three-month bills reversed early gains of 2 basis points to 5.89% to 5.72 in reaction to its weaker \$1.00 quarterly earnings figure.

In the bond market, prices fell back as the dollar weakened.

The long bond, the 7% per cent due in 2016, dropped 1% points at 90% to yield 8.3% per cent.

Major European bourses were closed yesterday for the Easter holiday.

### ASIA

## Nikkei falls back after topping 24,000

### TOKYO

AN EARLY SURGE by export stocks took the Nikkei average briefly above 24,000 for the first time in Tokyo yesterday, but shares fell back to close lower due to wariness about the high level of prices, writes Shigeo Nishizaki of *Yomiuri* Press.

The barometer of 225 issues shot up 157.31 from last Friday to 24,005.66 early in the morning session, but finished 43.13 off at 23,882.22. Volume shrank from 1.36bn shares to 892m as investors retreated to the sidelines in the afternoon. Advances and losses were nearly balanced at 456 to 455, with 101 issues unchanged.

The downturn was caused by small-lot selling of financial stocks and budget-linked issues, which had been leading the market until

Sumitomo Bank was Y50 down at Y4,850, Fuji Bank Y50 off at Y4,050 and Nippon Securities Y50 lower at Y5,450. However, Long-Term Credit Bank and Nippon Credit Bank jumped Y2,000 each to Y28,200 and Y18,300.

There were many losers among high-technology issues and AIDS-related stocks. Ajinomoto fell 700 to Y3,600, while Takeda Chemical and Shinogi declined Y70 each to Y3,420 and Y1,800.

Nippon Telegraph and Telephone (NTT) drew heavy buying for the first time in many sessions, regaining its all-time high price of Y30.1m reached on March 4. It finished at Y30.0m, up Y100,000.

Bond trading was thin with prices easing slightly. Dealers were again the only major participants, with institutional investors inactive.

Financial stocks turned down, with city banks and brokerages registering particularly large losses.

### SINGAPORE

SMALL INVESTORS sought blue chips in Singapore, taking the Straits Times industrial index up 5.7% to 1,100.91. However, trading was fairly quiet in the absence of the institutions, which stayed away because of the holidays in other key markets.

A forecast of 5 per cent economic growth in Singapore this year by the Asian Development Bank, while relatively modest still encouraged buying, but the market was still cautious about the coming party elections in Malaysia.

Among blue chips, DBS scored a 40 cent rise to \$813.20, Singapore Airlines rose 20 cents to \$812.00 and Fraser and Neave 15 cents to \$83.65.

Markets in Hong Kong, Australia and South Africa were closed.



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## CURRENCIES, MONEY &amp; CAPITAL MARKETS

## FOREIGN EXCHANGES

## Warnings from Baker help dollar survive poor data

BY COLIN MILLHAM

**T**HE DOLLAR nudged towards levels of Y140 and DM 1.80 last week, but failed to make a strong attack, in spite of depressing news about the US economy.

The market remained poised for an early assault on the dollar, but drew back on fear of being caught in a trap by central bank ahead of the long-awaited review.

Sentiment suggested the dollar will continue to fall, but there was a reluctance to test this year's low, after comments about exchange rate stability by officials in the US, Japan and Europe.

Mr James Baker, US Treasury Secretary, said he wanted the dollar to stabilise against the yen near its current level, and that the leading industrial nations all favoured this approach.

**S**IN NEW YORK

Apr. 17	Close	Previous Close
1.6300-1.6310	1.6310-1.6320	
1 month	0.62-0.63 pm	
3 months	3.35-3.37 pm	
1 year	3.35-3.36 pm	

Forward premiums and discounts apply to the US dollar.

## STERLING INDEX

**EXCHANGE CROSS RATES**

Apr. 16	E	S	DM	Yen	F Fr.	S Fr.	H Fr.	Lira	C	B Fr.
E	1.431	2.955	1.311	133.02	42.582	43.059	42.582	11.22	1.12	1.24
S	0.613	1	0.623	1.023	2.02953	2.02953	2.02953	2.75	0.60	0.62
DM	0.339	0.855	1	7.357	6.91503	6.91503	6.91503	7.357	0.32	0.34
Yen	0.465	0.759	0.465	0.759	0.748411	0.748411	0.748411	0.759	0.45	0.47
F Fr.	1.462	2.955	1.311	133.02	42.582	43.059	42.582	11.22	1.12	1.24
S Fr.	0.613	1	0.623	1.023	2.02953	2.02953	2.02953	2.75	0.60	0.62
H Fr.	0.312	0.613	0.312	0.613	0.613	0.613	0.613	0.613	0.30	0.32
Lira	0.300	0.699	0.300	0.699	0.748411	0.748411	0.748411	0.759	0.30	0.32
C	1.063	2.565	1.063	2.565	1.46213	1.46213	1.46213	1.46213	0.93	0.95
B Fr.	1.063	2.565	1.063	2.565	1.46213	1.46213	1.46213	1.46213	0.93	0.95

Yen per 1,000, French Fr per 100; Lit per 1,000; Belgian Fr per 100.

**CURRENCY RATES**

Apr. 16	Bank of England Index	Marg inal Changes %
Sterling	72.4	N/A
U.S. Dollar	101.1	-0.1
Canadian Dollar	76.5	-0.1
Australian Dollar	92.8	-0.1
Swiss Franc	95.9	-0.1
Danish Krone	92.8	-0.1
Swedish Krone	104.5	-0.1
Deutsche Mark	1.24	-0.1
Irish Pound	172.2	-0.1
French Franc	134.5	-0.1
Italian Lira	115.5	-0.1
Japanese Yen	108.45	-0.1
Yuan	2.05	-0.1
Spanish Peseta	145.611	-0.1
Swedish Krona	75.1	-0.1
Swiss Franc	152.252	-0.1
Irish Pound	204.3	-0.1
Greek Drachma	172.311	-0.1
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## SECTION III

# FINANCIAL TIMES SURVEY

**The rapid growth of international securities markets is waking up domestic stock exchanges and bringing a better service to companies and investors. But, as Euromarkets Editor Alexander Nicoll reports, the strains are beginning to show in cut-throat competition, management upheavals and cultural misunderstandings.**

## Warning signs in global game

VISIONARY PHRASES, such as "globalization of securities markets" and "serving customers in a single world market-place," are now commonplace among the public utterances of top international bankers.

Individual capital markets have, indeed, become far more closely related to each other, mainly through innovations such as swaps, interest-rate and currency swaps, which reached \$300bn in 1986, according to estimates by Credit Suisse First Boston.

Liberalisation has opened up many domestic markets to new instruments and to new participants, often from abroad. Meanwhile, the Euromarkets—the prototype for the global market-place—have continued to show remarkable expansion and innovation.

Investment banks have put much emphasis on their ability to provide services globally, and have consequently begun to expand and to building uncoordinated presences in the US, London and Tokyo markets as well as elsewhere.

Yet there remain a number of warning signals, which provoke doubts about whether the pace of globalisation can continue

pell-mell as it has in recent years. First, it has produced an unprecedented level of competition leading to an extraordinary shaving of profit margins. Bankers say that much international capital market business is unprofitable, but is undertaken because it may lead to other business—which may also be unprofitable. Clearly, this could eventually force many to drop out.

In London's newly deregulated Stock Exchange, securities firms have quickly found that it is not easy to be all things to all markets: the Midland Bank group, for example, has already withdrawn from equity market-making.

The rapid rise to prominence of Japanese securities houses and banks in the Eurobond market—with Nomura International capturing first place in primary issuance in the first quarter of 1987—underlines the fierce competition.

Second, the massive expansion of banks and securities houses outside their home centres has produced management and personnel problems. Cultural differences arise not only between houses of different

nationalities operating in the same market, but within the houses themselves. The London operations of Citicorp and Salomon Brothers have been in a significant state of high-level defections in recent months, and the dismissal by Merrill Lynch of a senior executive in London, following insider-trading allegations in the US, has pointed to the difficulties it has experienced in its overseas expansion.

The Euromarkets have always

seen a fairly high turnover of dealers moving from one house to another, but the pace within the last year, as young professionals have been lured by sky-high salaries, has been frantic. Some houses could consequently be finding it difficult to maintain a sound base for their continued expansion.

Third, the process of liberalisation has not been uniform. Disputes such as that between Britain and Japan over access to each other's markets—as well as

persistent protectionist pressures in countries such as the US—raise the prospect of retaliatory moves, which could conceivably reverse recent trends. This could occur particularly if there were serious financial accidents or changes of governments.

At the same time, there are moves towards more co-ordinated regulation, so far involving the US and UK. The London-based activities of the Euromarkets are about to undergo comprehensive regulation for the first time, as a result of new UK investor-protection law.

Fourth, the expansion of international business has taken place in a market still plagued with interest rate, falling and stock markets booming around the world. Now, few believe US interest rates can fall further, and there have been repeated fears that the Federal Reserve might even force rates up by tightening credit policy to head off inflationary pressures

setbacks in its history last year when trading in an entire \$17bn sector, that of perpetual floating-rate notes, seized up. The failure of these notes to find buyers with investors rebounded in the professionals, who were watching the paper round among themselves and consequently could find no bottom when a self-off began.

The crisis caused losses for many Eurobond houses as well as for the Japanese banks, which remain the largest holders of the paper. Virtually all of the 40 odd houses which had made markets in the paper are no longer doing so. The events served to underline the malaise of the floating-rate note sector of the market, and it will take a salutary lesson that end-investors must be found for innovative instruments.

The rise of equity-linked bonds, encouraged by the strength of stock markets, has been paralleled by growth in the Euro-equity market—where shares are distributed using Eurobonds, syndication methods—and by expansion of international equity trading.

Though absence of depth in the Euro-equity market was suggested by the difficulties in securing a \$2bn placing of Fiat shares last autumn, causing internal rows in the market as well as a sharp fall in the share price, there have been important steps: the international portions of major British and French privatisations have, for example, been very well received.

Amid the reforms of the London markets, international houses have essentially taken over the Stock Exchange. They have ambitious plans for it to become the focal point of international share trading through a new automated share trading system.

The reforms in London arising out of last October's Big Bang are the best example of the disappearance of barriers between domestic and international markets. Foreign firms, previously strong in the Euromarkets but barred from the Stock Exchange, are now active participants in the UK market.

This phenomenon can produce strains. But so far, it has shown globalisation shaking up a sleepy and relatively inactive domestic market and introducing competition which should reduce costs for companies and investors alike.

Tuesday April 21 1987



In London the fierce competition is underlined by the rise to prominence of Japanese institutions in the bond market. Nomura International took first place in primary issuance in the first quarter of this year.

Financial Times Tuesday April 21 1987

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Though absence of depth in the Euro-equity market was suggested by the difficulties in securing a \$2bn placing of Fiat shares last autumn, causing internal rows in the market as well as a sharp fall in the share price, there have been important steps: the international portions of major British and French privatisations have, for example, been very well received.

Amid the reforms of the London markets, international houses have essentially taken over the Stock Exchange. They have ambitious plans for it to become the focal point of international share trading through a new automated share trading system.

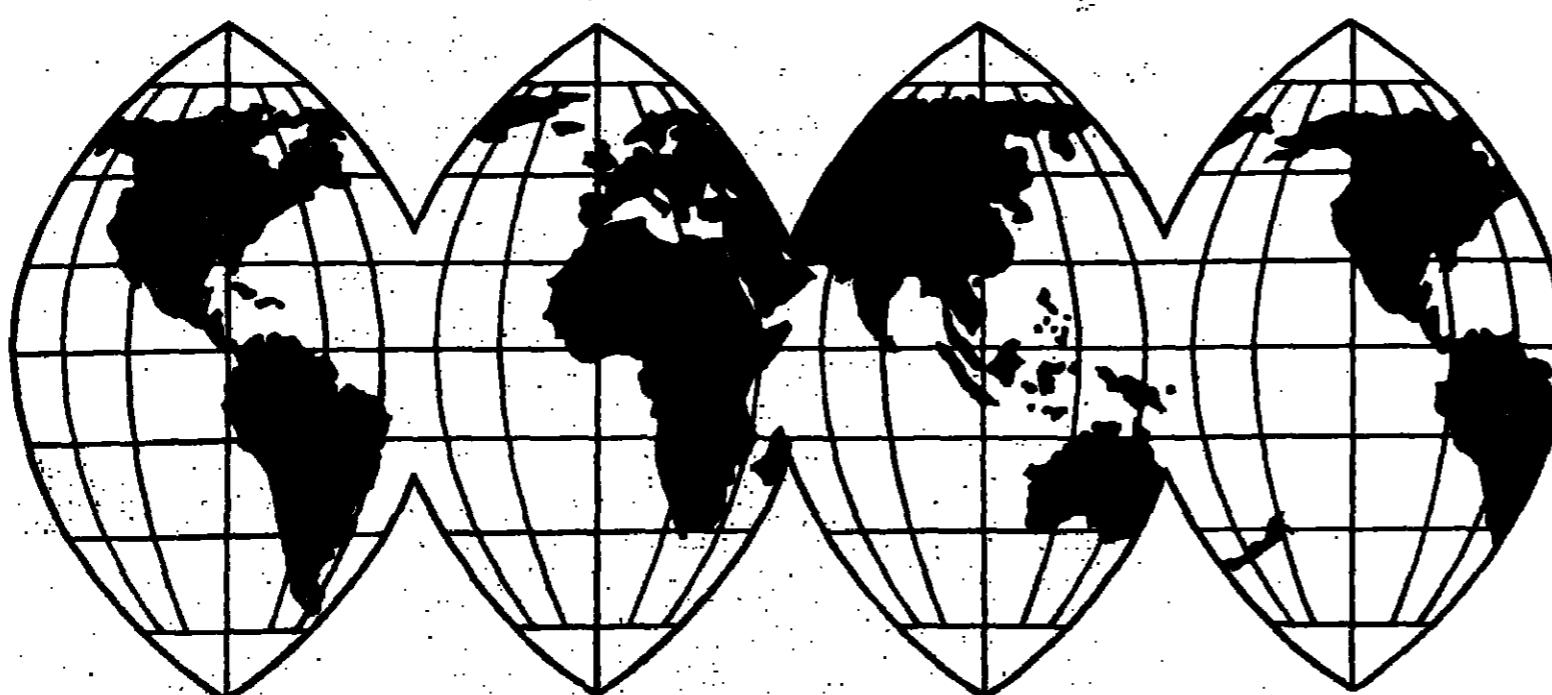
The reforms in London arising out of last October's Big Bang are the best example of the disappearance of barriers between domestic and international markets. Foreign firms, previously strong in the Euromarkets but barred from the Stock Exchange, are now active participants in the UK market.

This phenomenon can produce strains. But so far, it has shown globalisation shaking up a sleepy and relatively inactive domestic market and introducing competition which should reduce costs for companies and investors alike.

## International Capital Markets

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## INTERNATIONAL CAPITAL MARKETS 2

## Economic outlook

## OECD counsels patience in tackling imbalances

THE MAIN task facing international policymakers in 1987 remains the need to tackle major world current account imbalances, while maintaining low inflation and strengthening the momentum of output and employment growth.

So wrote the Organisation for Economic Co-operation and Development in its last Economic Outlook in December. The OECD warned of the dangers of impatience with the pace of reductions in large surpluses and deficits which could either provoke disorderly foreign exchange market conditions or lead to intensified protectionist measures.

It argued that either could impair the strength of world growth, forecast at about 2½ per cent in OECD nations overall in 1987, after little more than 2½ per cent growth in 1986.

"It is therefore important for national authorities to agree—and to be seen to agree—on the international requirements for adjustment over a medium term, and to issue the policies which flow from these," it said.

The subsequent Paris meeting of the Group of Five and Group of Seven leading industrial nations at the end of February addressed itself to the mounting anxiety in currency markets about persistent trade imbalances and the status of exchange rate policy.

Dubbed Plaza II, Mr Nigel Lawson, Britain's Chancellor of the Exchequer, the Paris accord reaffirmed commitments to economic cooperation and the monitoring of economic performance through a set of recognisable indicators. There was also a new commitment to stabilising currencies at around the levels prevailing at the time.

An agreement to intervene jointly in the foreign currency markets in the spring, 1986, by the Group of Five nations and Canada, was the successor to the pact signed at the Plaza Hotel in New York in September 1985 which agreed to force the dollar's value down.

February's agreement aimed to bring at least a temporary end to that process and succeeded in keeping currencies stable for a few weeks.

However, mounting trade friction between the US and Japan provided the backdrop to a severe test on the accord in late March and, despite widespread central bank intervention, the

dollar fell to record lows against the yen. It also started to weaken against other major currencies at the heart of the Paris accord.

The Paris communiqué did not spell out how long the currency stability was envisaged to last although senior British officials said the six nations wanted the pause to last long enough to see more of the J-curve effects of the dollar's devaluation on the trade balance feed through.

The case for an "exchange rate pause," as the OECD puts it, is based largely on the problems of digesting the effects of rapid currency movements—the best to the price level in depreciating currencies, the contractionary effects of demand in appreciating currencies and the tensions associated with rapid changes in relative prices in both groups of countries.

In addition, there is considerable uncertainty about the ultimate size of the effects of the large exchange rate changes that have now occurred.

Fiscal policies, inflation rates and the pace of economic growth in different countries are all moving closer together.

Economists at Goldman Sachs International Corporation predict that if the dollar were to remain at its end-1986 level and depreciate by 2½ per cent at 3 per cent in the US and overseas, the current balance deficit would be around half its 1986 value by around 1989.

It concludes that, although the effects of the dollar's fall so far are sizable, they are not enough on their own to restore current account equilibria.

The National Institute for Economic and Social Research confidently predicted in February that the US trade deficit would not persist for the rest of the decade. Its calculations suggest that if the dollar were to remain at its end-1986 level and depreciate by 2½ per cent at 3 per cent in the US and overseas, the current balance deficit would be around half its 1986 value by around 1989.

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New issue

4th March, 1987

This announcement appears as a matter of record only.

**U.S. \$100,000,000**

**société  
nationale**   
**elf aquitaine**

**7 3/4 per cent. Bonds due 1997**

Issue Price 100 per cent.

Union Bank of Switzerland (Securities) Limited

Nomura International Limited

Algemene Bank Nederland N.V.

Banque Bruxelles Lambert S.A.

Banque Indonez

Banque Nationale de Paris

Banque Paribas Capital Markets Limited

Commerzbank Aktiengesellschaft

Goldman Sachs International Corp.

Morgan Guaranty Ltd

Morgan Stanley International

Société Générale

S.G. Warburg Securities.

This announcement appears as a matter of record only.

25th March, 1987

**F**  
**FEDERAL  
INDUSTRIES**

**Can. \$40,000,000**

**Federal Industries Ltd.**

**9 1/4 per cent. Debentures due 1992**

Issue Price 100% per cent.

Union Bank of Switzerland (Securities) Limited

BankAmerica Capital Markets Group

Bank of Montreal Capital Markets Limited

The Bank of Nova Scotia Group

Banque Bruxelles Lambert S.A.

Dresdner Bank Aktiengesellschaft

New issue

2nd March, 1987

This announcement appears as a matter of record only.

**Can. \$100,000,000**

**8 1/2 per cent. Receipts for  
Government of Canada Bonds  
due 1994**

Issue Price 100 per cent.

Union Bank of Switzerland (Securities) Limited

Burns Fry Limited

Bank of Montreal Capital Markets Limited

The Bank of Nova Scotia Group

Banque Bruxelles Lambert S.A.

Dominion Securities Inc.

Dresdner Bank Aktiengesellschaft

McLeod Young Weir International Limited

Morgan Guaranty Ltd

Orion Royal Bank Limited

Swiss Volksbank

Wood Gundy Inc.

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19th March, 1987

**U.S. \$250,000,000**

**General Electric Credit Corporation**

(Incorporated in the State of New York, U.S.A.)  
The foregoing Corporation is an affiliate of General Electric Company, U.S.A.

**7 1/2 per cent. Notes due 1992**

Issue Price 101.65 per cent.

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Bank für Gemeinwirtschaft Aktiengesellschaft

Bayerische Landesbank Girozentrale

Berliner Handels- und Frankfurter Bank

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## INTERNATIONAL CAPITAL MARKETS 4

## Equity-related bonds

## Back in favour after two years' rising markets

AFTER A year of record issuance of equity-related bonds into the international market, it seems hardly credible that just two years ago there was concern that there would be no instruments to trade by the end of the decade.

Convertible bonds, mostly from US borrowers and brought to market in the late 1980s, were starting to mature, and the stock of equity-related paper was in steep decline. "The liquidity of the market was starting to dry up in 1984-85, and we were becoming concerned that there would be no Euroconvertible market by the end of the decade," said Ms Sarah Allen, research analyst at Berisford Cresbale, which specialises in trading equity-linked instruments.

What has happened since has put paid to those fears for now. Equity-linked bonds have always been bull-market instruments, and the rising stock markets worldwide over the past two years have brought such bonds back into favour.

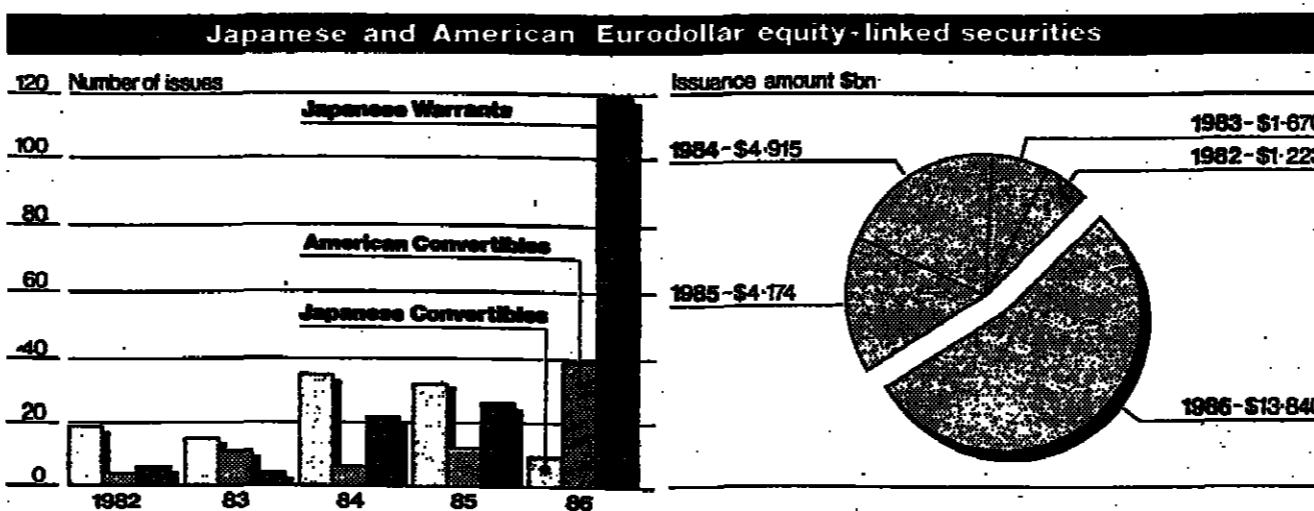
Around \$22bn of equity-linked paper was brought to market in 1986, compared with just over \$7bn issued in the international markets during 1985.

But the most remarkable feature of 1986 was the surge in popularity of bonds with equity warrants, the issuance of which rose five-fold to \$15bn, from \$2.7bn in 1985. In the first three months of 1987, a further \$7bn of such instruments were brought to market.

The main reason for this growth in equity-related issues has been the realisation of many Japanese firms that such instruments represent a cheap and effective form of finance.

Part of the reason for this has been the growth of the swap markets. The use of currency swaps to create cheap finance is well developed in the straight Eurobond market, but because of uncertainty about the timing of any conversion into shares swaps cannot be used with confidence.

"Equity-warrant issues give you pure debt finance, and that's likely to be attractive with interest rates at record lows in



many currencies. You can lock in these lower rates with greater certainty with a debt issue with equity warrants, so you can swap the funds. You can't swap a convertible," said David Freud of Warburg Securities.

The relative cheapness of the financing is delivered, because the warrants and the bonds appeal to different markets, and are readily split.

In rising stock markets, warrants give holders the right to subscribe to shares at a fixed price, are an exciting, highly liquid and attractive form of debt.

Price performance of a warrant can outstrip the underlying stock by many times.

But increasingly, warrants are being depicted as a device through which the most conservative of fund managers can insure portfolio performance. "We see the use of warrants as a whole activity that just starts on this side of the Atlantic as people become more and more convinced about portfolio insurance," said Amir Eilon, of Morgan Stanley International, in London.

It's an area in which US fund managers are well ahead of their European counterparts. A typical bond portfolio, for example, would consist of government bonds and equity warrants (the equivalent of long-term calls), instead of purely stocks. An alternative would be to hold stocks and put options.

In this sense, warrants are a long-term alternative to the options markets.

There have been a number of developments to take this insurance concept further. Morgan Stanley, for example, has developed and issued warrants which are effectively calls and puts on an index of 20 US blue-chip stocks. Apart from helping to get over the difficulty of using regular equity warrants as a proxy for a put option (going short of a warrant is a treacherous business), the development allows a fund manager more easily to hedge the market.

As Mr Andy Herbert, of Berisford Cresbale, explains: "When the price of a stock goes down, the warrants to buy that stock do not necessarily fall by an equivalent amount, because the premium rises."

While there are sophisticated warrant investors in Europe, Mr Eilon and others believe there is too much of a focus on the premium of the securities price over the stock price, an imprecise concept. In the US, the focus is much more on the volatility of warrants.

As Mr Andy Herbert, of Berisford Cresbale, explains: "When the price of a stock goes down, the warrants to buy that stock do not necessarily fall by an equivalent amount, because the premium rises."

In another development, issuers are discovering increasingly that they can reduce their cost of their own debt financing by issuing warrants rather than the equity of other companies. Here the question of credit risk becomes of heightened importance to the issuer.

Some issuers have also expressed concern that, particularly in the case of the Japanese market, the price of an underlying share performs unusually well immediately before an

equity warrants issue is brought to market.

But the convertible debt market has also seen some development, most notably in issues by British companies brought in sterling. The final maturity of most of these issues is in the next century, but they carry an investor put option, usually after five years, which guarantees a yield of only a percentage point or so below an equivalent straight bond.

These convertibles have found particular favour with Swiss issuers, who benefit from their tax treatment. If the underlying share performs badly, they can put the bond at a premium, which is treated as a capital gain rather than as income. If the share performs well, then so does the convertible.

From the issuers' point of view, the bond is really a debt that the company's share will do well enough to stop the holder putting the bond, and spread out the company's shareholder base.

Stephen Fidler

## Euromarkets

	Equity-linked bond issues	Equity warrant issues
Convertibles	\$4.2bn	\$2.6bn
1984	\$4.5bn	\$2.7bn
1985	\$6.5bn	\$15.3bn
1986	\$1.8bn	\$7.0bn
<sup>+First three months</sup>		

Source: Morgan Stanley

## Eurodollar fixed-rate bonds

## Outlook uncertain while the dollar is under threat

IT IS rarely possible to please both borrowers and lenders in any bond market for long. In the dollar market, declining interest rates for some years have enabled both issuers to find willing buyers at even decreasing rates, and investors to make capital gains on top of their relatively high yields.

But this picture has at last proved to be a mirage in the Eurodollar fixed rate market. For, although interest rates were still falling early last year, by the summer they seemed to have approached the bottom of the cycle. Indeed, yields have been unable to break through the 7 per cent barrier and have backed up somewhat.

The added problem has been the sharp fall in the US dollar. For non-dollar bond investors, who form the bulk of Eurobond

purchasers, the strength of the dollar in earlier years had given them currency gains to add to their relatively high coupons and capital gains.

Since the dollar started to fall in 1985, investors have been increasingly wary of buying dollar-denominated paper. So, when the fall in yields also ended, they lost interest altogether in switching their attention to other currency sectors in the search for either higher yields or more stable exchange rates.

Borrowers, on the other hand, have seen the lower level of interest rates as an ideal time to lock into fairly cheap fixed-rate debt, to keep their financing costs down for years ahead. And many borrowers shifted their financing from the floating-rate sector, where they would

have been vulnerable to any rise in interest rates once more. So, issuing activity has been maintained at a higher level than demand for the paper would justify. According to Merrill Lynch, Eurodollar fixed-rate issues totalled \$59.8bn in 1986, while the volume of floating-rate bonds rose from \$48.6bn to \$56.2bn.

Since the turn of the year, though, new issues in the dollar sector have fallen well behind other currency deals.

Part of the reason has been the amount of older, higher-priced paper which borrowers have redeemed early in order to refinance the debt at the lower rates now prevalent or to retire the old issues. Merrill Lynch estimates that \$11.5bn worth of Eurodollar issues have been called prior to maturity in 1986, a rise from \$4.0bn in 1985. US corporate borrowers led the trend, calling 55 issues.

The effect of the investors strike in Eurodollar bonds has been to shift the relative yields between Eurodollar bonds and US domestic bonds, where investors are generally not so concerned about the weakness of the currency.

Wherever, a few years ago, the best-rated borrowers could raise money in the Eurodollar market at yields lower even than the US Treasury's borrowing rates, a combination of the lifting of withholding tax on domestic bonds and the lack of interest has pushed up Eurodollar bond yields to as much as one percentage point above US Treasury yields for issues with the same maturity.

The only real exception to the

lack of interest in dollar paper has been convertible issues. Here, investors are attracted by the chance of sharing in the booming equity markets around the world, while still earning a reasonable yield.

The outlook for the market remains very uncertain. While the dollar continues to look under threat, a revival in interest rates from Eurodollar investors is unlikely. Many believe that a recovery in the dollar is inevitable eventually—but not just yet. If that recovery is delayed for long, it might coincide with the expected upturn in inflation and interest rates, which could then keep the market dull for some time. The good times for the Eurodollar bond market are over.

Maggie Ury

Deutsche Mark Bonds  
From Germany's Leading State-Owned Lending Institution

## Prime Quality (AAA)

## High Degree of Liquidity

1986 Issuing Volume:  
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Finding a secure investment for you and your clients is never easy. KfW would like to suggest you take a look at its Deutsche Mark Bonds and Notes as an investment of prime quality and high liquidity.

As a major source of long-term funds mainly for German industry, KfW issues highest quality Bonds, Notes and Schuldcheine. Last year alone it issued over DM 10.4 billion of Bonds and other debt instruments.

KfW is one of Germany's largest banking institutions.

## Prime Quality

The Federal Republic of Germany owns 80% of KfW. 20% lie with the German Federal states. By virtue of a special law it enjoys the full backing of one of the world's leading industrial nations.

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## High Liquidity

KfW Bonds are officially listed on all German Stock Exchanges. Each issue is always large enough to ensure high liquidity in the secondary market. In this way these bonds have a major role to play in pension and other investment funds seeking to spread their fixed-interest portfolios into other currencies.

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## More Information

To find out more about existing or new papers and how to trade and invest in them, ring KfW or write to:

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## Floating-rate notes

## Rivalry triggers severe shakeout

HARD TIMES have come to the floating rate note (FRN) market. A breakdown of confidence, which was first concentrated on the perpetual issues but spread to bonds with fixed maturities, has virtually closed the new issues market since the beginning of the year, and at some point caused a suspension of trading almost across the board in the FRN market.

By early this year they had virtually ceased trading, as investor demand had all but dried up. Though they represent only a small proportion of outstanding FRNs, the scare spread to the conventional FRN market, helped along by the resurgence of Latin American debt worries.

In the aftermath, only one major maker has managed to bring the market back into existence again, but it has done so severely and prolonged. What triggered it?

Most believe the competitive pressures in the new issues market were at the heart of the problem. FRNs appeal mainly to banks, for which they represent replacements for loan business taken away from them by the growth of the securities market.

The bulk of such investors have found particular favour with Swiss issuers, who benefit from their tax treatment.

If the underlying share performs badly, they can put the bond at a premium, which is treated as a capital gain rather than as income. If the share performs well, then so does the convertible.

The pressure has come from two main alternative sources of funds: the Euro-commercial paper market, and the interest rate swap market, which enables borrowers to exchange the proceeds of fixed rate bonds for floating rate money.

These factors produced ever-lower coupons on bank issues, the lowest point was reached with two FRNs for Denmark and the United Kingdom in late last summer. These had coupons fixed at below the London interbank bid rate. Underwriters argued that coupons like these were justifiable for sovereign credits, because they should trade not like bank FRNs but like issues in the US Treasury bond market.

The argument rested on the assumption of liquidity in the FRN market as a whole, however. In fact, liquidity was undermined by the knock to confidence caused by the appearance of aggressively priced issues like this. Diminishing investor demand led underwriters to increase their positions in new issues, which proved to be destabilising for the market as a whole.

The chain broke last December at its weakest point in the \$17bn market for permanent issues, which are mainly issued by banks, because, in some countries, they are recognised as primary capital, and which may never be repaid.

Issuance of these types of bonds had surged during the second half of last year; according to Salomon Brothers, it reached nearly \$6.4bn, a jump of over 20 per cent on the first half.

From their beginnings in 1985, primary capital issues for banks posed problems for investors, not only because they were undated but also because coupon payments could be jeopardised if the issuer got into difficulties.

These problems were originally overcome by the relatively generous income that they paid, and because of the market's confidence in the UK

Claire Pearson

Eurosterling bonds  
High coupon and a firm currency

WHEN ATTENTION turned from the dollar bond market, investors had to cast around for alternatives, and the Eurosterling market has been one of the beneficiaries.

The drawback for sterling, though, is that it fails neither into the soft-currency/high-coupon grouping, such as Australian dollars, nor in the hard-currency/low-coupon area such as Deutsche Marks and yen, so it can sit a little oddly in investors' portfolios.

On the other hand, that combination of a relatively high coupon with a fairly strong currency is Eurosterling's attraction. Apart from periods such as last autumn, when a sterling crisis prompted a rise in UK interest rates, just the worst mixture, sterling has been seen as an improving currency.

As a result, investors can hope for currency gains on top of the yield and capital profit on their holdings. While in sterling terms the total return on Eurosterling bonds averaged 15.6 per cent according to Merrill Lynch, the return when translated into dollars was 11.27 per cent. The further gains by the pound against the dollar in 1987 give investors yet more gains.

Borrowers were not slow to see this opportunity, and new issues of all types of Eurosterling bonds began in 1986, compared with 24.3bn in 1985, Samuel Montagu estimates. Nor did the UK Government ignore the chance to sell debt to overseas investors, and most gilt-edged stocks issued carried the tax-free-to-residents abroad feature.

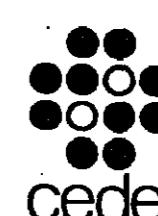
More recently the sharp moves in the gilt-edged market, bringing yields down sharply, has to some extent made borrowing in Eurosterling more difficult rather than less. Because Eurosterling yields have lagged behind gilt-edged yields, it has not been possible to arrange swaps giving attractive borrowing costs to issuers. So the market has become more dominated by issuers who actually want sterling, such as UK corporates and building societies.

The former group of borrowers have also opened up a long-term market in Eurosterling bonds. Imperial Chemical Industries led the way with a 17-year issue launched soon after the budget last year. At those

Maggie Ury

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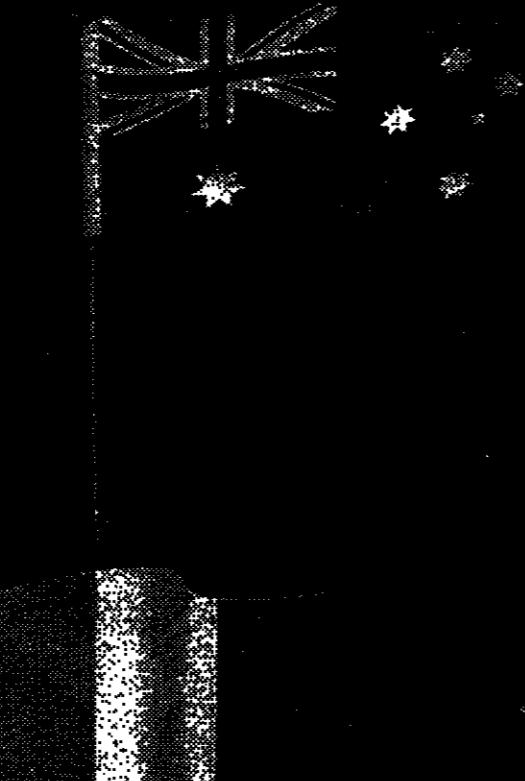
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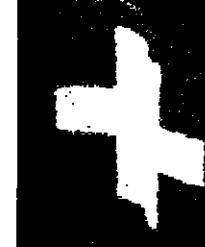
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## INTERNATIONAL CAPITAL MARKETS 8

## Yen bonds

## Foreign players allowed into medium-term game

LIBERALISATION OF the Japanese bond markets, after they had lagged for several years behind changes in other sectors of the country's financial landscape, has been gathering pace much more quickly than most participants, whether Japanese or foreign, had been expecting.

The Japanese Government has had to confront the fact that rigidities and restrictive practices in the Tokyo debt market have become a matter of more than technicalities to the providers of capital. It has also been its own policy goals thwarted by the market's shortcomings.

The winner from the Tokyo market's rigidity has been the rapidly growing Euroyen sector. The volume of yen-denominated bonds issued outside Japan has been soaring—helping to propel Nomura Securities to top place among foreign securities houses in all sectors of the international bond market during the first quarter. According to IDD Information Services, the yen accounted for 17 per cent of Eurobond transactions in the first quarter, up from 12 per cent a year previously, while the US dollar's share dropped to 38 per cent from 59 per cent.

Japanese companies have seen major reductions in their use of the Euroyen market lifted, while Japanese investors have been buying the paper eagerly at a time of uncertainty for other currency sectors such as the dollar, and have been trading it in growing quantities in Tokyo. In turning its attention to the domestic bond markets in the past six months or so, the Japanese Ministry of Finance has been motivated by several different, and sometimes conflicting, considerations.

It has faced the continuing pressure of foreign governments, especially the US though also the UK and other members of the European Community, to reduce Japan's huge payments surplus by improving foreign borrowers' access to the Tokyo financial markets. Although Japanese banks have been among the biggest suppliers of funds to the international capital markets, much of this money has been raised outside Japan itself.

Foreign financial institutions, for their part, have been steadily pressing for the right to

compete for business in Japan, and the number of foreign-owned banks and securities firms represented in Tokyo has grown dramatically in recent years. As part of this process, foreign bond houses have been allowed to join in the arrangements for taking up medium-term Japanese government bonds and distributing them to end-investors. They are now pressing for a greater share in this business as well as a larger foothold in the long-term bond market.

The MoF has also been under pressure to reform the structure of the Tokyo markets. Japanese companies have been turning increasingly to the offshore Euroyen market, because it has been both cheaper and quicker for borrowers to raise yen-denominated finance in recent months.

Loosening formalities for corporate bonds in Tokyo have been simplified in the hope of drawing this business back—and perhaps putting an end to the politically embarrassing paradox that has seen Japanese companies tapping the Euromarkets for increasing volumes of funds while turning their backs on the enormous pool of liquidity available at home.

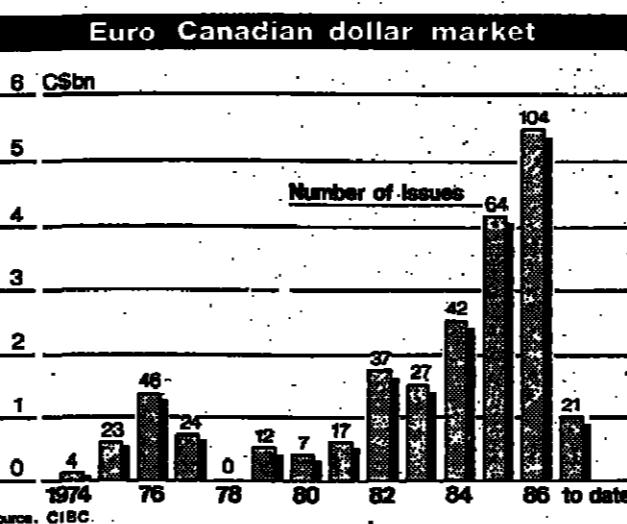
Other changes are now being implemented this month have been: the shortening, from 25 days to 10 days, of the time between listing and issuance; the easing of prospectus requirements; the ending of restrictions on maturities and the ending of the so-called *Asics* cartel mechanism, whereby uniform issue terms for all borrowers used to be set on a monthly basis.

A further step still under consideration is the introduction of a US-style shelf registration system, which would give issuers almost complete flexibility in timing.

Some of these measures are being extended to the moribund foreign bond markets in Tokyo. The larger of these, which has often been active secondary trading in the *Yenmai* market (yen-denominated issues by non-Japanese borrowers), has been characterised so far this year by redemptions of outstanding bonds running well ahead of new issues.

The much smaller and more recent *Shogun* market (foreign currency-denominated bonds issued in Japan) has ground to a complete stop, partly because of lack of liquidity in secondary dealings and partly because of a tie-up over underwriting and commission bank fees between securities houses and banks.

Adrian Dicks



## Canadian dollar bonds

## Political stability attracts the overseas money

BOTH CANADA'S domestic capital markets and the Euromarkets' Canadian dollar sector are riding high on the back of strong foreign interest.

Non-resident purchases of Canadian domestic bonds soared from C\$1.4bn in 1983 to C\$1.6bn in 1984. Last year, Japanese holdings have grown from a quarter of the total to 41 per cent.

A recent feature has been the appearance of a growing number of non-Canadian names. Borrowers in the past few months have included Denmark, the Australian Investment Bank, Deutsche Bank, Australian Industrial Development Corp, and City of Bergen.

Canada's enviable political stability and steady economic output have proved particularly attractive to foreign investors. Canada has benefited from the plunge in the Australian dollar, which helped turn Japanese institutions' eyes towards North America. The growth of the swap market has contributed to the proliferation of Euro-

Canadian issues, many of which are quickly swapped into other currencies.

Investors have the advantage of interest rates well above both US and European levels. Despite a narrowing of the gap between Canadian and US yields, however, Canadian dollar yields points higher than returns in the US.

But the mainspring behind the surge in foreign interest appears to be the unexpected strength of the Canadian dollar. According to Mr Gordon Cheesborough, head of bond trading at McLeod Young Weir, of Toronto, there's a perception that there's going to be stability in the currency, and they've almost made it a self-fulfilling prophecy.

Since touching a record low of 69 US cents in February 1986, the Canadian unit has bounced back above 76 cents, its highest level in more than two years. Most of the increase has come since the start of 1987.

Earlier expectations of a weaker dollar have been overtaken. June Reilly, assistant manager for financial markets research at Royal Bank of Canada, predicts that the currency will hover between 75 and 75.50 US cents for the rest of the year. "The major risk is upside," he says.

The Bank of Canada appears to be in a bind. It has been buying a record volume of Canadian dollars in recent months, suggesting that it thinks a fresh fall in interest rates would be short-lived.

The capital markets are well-equipped to handle the heavy business expected for the foreseeable future. Liquidity in both the domestic and Euro-Canadian sectors has improved with rising volumes and the entry of a growing number of dealers and underwriters.

Four Canadian securities firms—McLeod Young Weir, Dominion Securities, Burns Fry, and Wood Gundy—dominate the domestic bond market.

But Canadian banks (notably Canadian Imperial Bank of Commerce), Japanese dealers and US firms are becoming increasingly active.

The market is widely regarded as a model of efficiency and liquidity. The bulk of Government of Canada primary issues are allocated by auction. Helped by the fact that more than three-quarters of trading is in federal government bonds, the Bank of Canada is able to keep a watchful but not overstrict eye on the market. Mr Cheesborough likens its role to that of a perfect referee.

Canadian banks and securities firms would like to have a bigger share of Euro-Canadian issues. Orion Royal (a subsidiary of Royal Bank), CIBC and Wood Gundy are well established in London. McLeod Young Weir has tried especially hard in the past year to gain a foothold.

But with the bulk of investors in Euro-Canadian issues being outside Canada, many borrowers, including Canadian public sector entities, have preferred to give their business to the big US and European houses.

The banks hope that greater participation by Canadian institutional investors in the market, coupled with Canada's Big Bang, due to take place on June 30, will improve their competitive position. The new rules will enable the banks for the first time, to enter the domestic securities business, either by buying existing dealers or setting up new ones.

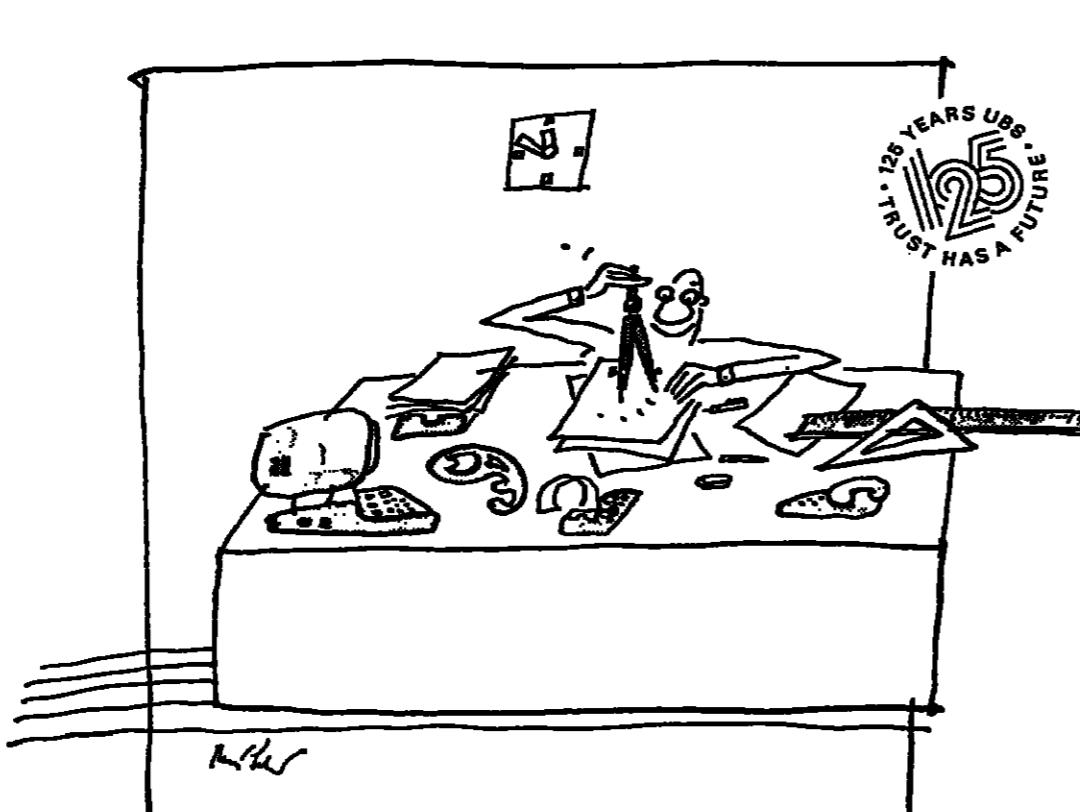
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Canadian National Railways appointed McLeod Young Weir last year as lead manager of two issues, breaking a nine-year relationship with Salomon Brothers.

Canadian Banks' efforts to win new business is illustrated by CIBC's recent lead in putting together the first zero-coupon Euro-Canadian bond. The C\$150m issue, which involved the restructuring of stripped Government of Canada bonds in a single-purpose holding company was designed to appeal to European investors.

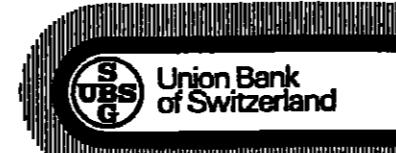
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## Australian and NZ dollar bonds

## Paper suits many Germans

ANYONE SEEKING a complicated mathematical or economic formula to explain the seesawing new issue market in Australian and New Zealand dollar Eurobonds should look elsewhere.

"Continental European investors like double-digit coupon paper. Sometimes, the truth is really that simple," says the West German investment banker.

Faced with returns of between 2 and 2 1/4 per cent on their savings accounts, average yields of only 2-3 per cent on equities and 6 per cent at best on domestic bonds, many West German investors find high coupon paper from Australia and New Zealand understandably attractive.

The reasons are often as stark for the Swiss, and only slightly less so for buyers in the Benelux countries. Put together, these continental European markets take the lion's share of Australian and New Zealand dollar paper.

Such an investor-driven market is reflected in the type of issues launched. Many of the apparent peculiarities of the Aussie and Kiwi-bond sector fall into place when seen against this background.

For a start, the issuers have got to be lead-investors; blue-chip international corporations with high credit ratings have been among the most prominent, coming from both continental and West German financial institutions.

In the first three months of this year alone, bonds have been issued for such familiar institutions as GMAC, British Petroleum, the World Bank and BMW. Yet a top-notch name alone does not guarantee a welcome. Institutions which might expect to go down well in the much more prosaic Eurobond market have a harder ride in the Australian and New Zealand dollar markets.

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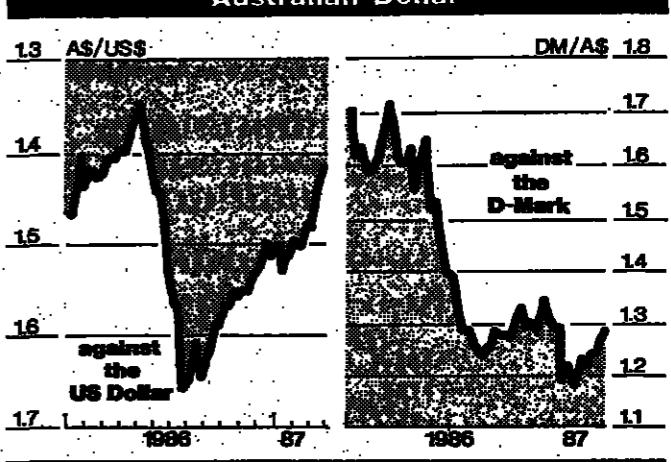
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Bernard Simon



## Euro-Australian dollar bond market

	Management Positions since 1976			Lead managed	Lead unmanaged	Co-managed
	Lead	Lead unmanaged	Co-managed			
1. Orion Royal Bank	60	48	47	11	Schroder Wagstaff	4
2. Hambros Bank	22	20	84	12	Merrill Lynch	5
3. Morgan Stanley	17	9	75	13	S.G. Warburg	4
4. Bankers Trust	15	13	41	14	Credit Suisse First Boston	3
5. Deutsche Bank	12	12	50	15	Swiss Bank Corporation	2
6. Salomon Brothers	12	7	50	16	Chicorp	2
7. Morgan Guaranty	8	7	54	17	Samuel Montagu	2
8. Banque Paribas	8	1	79	18	First Boston	2
9. CIBC	7	9	52	19	Goldman Sachs	2
10. Commerzbank	7	13	61	20	Dresdner	2

(Up to and including February 18, 1987)

Source: Hambros

## Ecu bonds

## Gains without frontiers

THE EUROPEAN Currency (Ecu), after falling out of favour in the Eurobond market last spring, has re-emerged as one of the most important participants of the market, broadening its niche on a whole new group of investors.

The dollar's sharp slide against the currencies of its major trading partners, particularly the yen, has made the Japanese investors, for the first time, the most significant buyers of Ecu bonds. It offers them a chance to diversify out of the dollar without concentrating assets too heavily in any single alternative.

Shrugging off long-standing relationships between some Canadian borrowers and foreign underwriters, Mr Alfie Noakes, senior executive director at CIBC, says that "We've seen loyalties diminish."

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## INTERNATIONAL CAPITAL MARKETS 9

## Swiss franc bonds

## Market sings still higher after notes are added

SWITZERLAND'S CAPITAL market continues to go from strength to strength. Even after a record redemption volume last year of SFr 8.6bn, the net call on the market for equities and fixed-interest securities reached well over SFr 43bn. In fact, even this figure is much too low, since it excludes substantial notes issued in the first five months of the year.

In the long-term sector, domestic bond issues totalled just over SFr 11bn. While this included only a record, it included only a relatively very small share of the financing operations: in terms of new money (SFr 10.2bn), issues were the highest yet.

As substantial as domestic borrowings remained, they were outpaced more than ever by foreign Swiss franc issues. Going to change in National Banking, by which bonds and notes were put in a single category as of June, the official new-money figure of SFr 36.7bn for calendar 1986 is of only limited significance.

Large as the sum is, it omits total issues of medium-term notes for January-May of some SFr 1.6bn and those of so-called "real private placements" (what the National Bank refers to as "real private placements") for the rest of the year. Nor, of course, are the 1986 statistics to be compared with those of previous years. For all that, it is clear that the bond-plus-notes market has been breaking all the records.

The same is true over a longer time period. Over the past 10 years, for example, the market value of domestic bonds rose by some 67 per cent—but that of foreign Swiss franc bonds by less than 26 per cent.

The reasons for the popularity of the Swiss capital market are basically what they have always been: monetary and political stability, a sophisticated banking system and (for the borrower) relatively low coupons. Investors have long been free to put their money into the copper-bottomed Swiss franc, while borrowers feel there is less risk of massive revaluation than a few years ago.

An idea of the size of the market is given by the fact that the end-of-year value for Swiss and foreign bonds listed on the Zurich Stock Exchange was of SFr 162.7bn. This excludes the (similarly) notes, some SFr 7.7bn worth of which were issued in the four-year period 1982-85 alone.

It remains to be seen whether growth can continue at its recent rate. Competing financial centres are developing fast, while Switzerland remains sub-

ject to constraints of size—both of its economy and of its stock exchanges—and fiscal burdens which have limited the scope of its capital markets.

The past year also saw a marked tendency for Japanese borrowers, who have long dominated the list of foreign issuers on the Swiss securities market, to favour other sources of financing. Although overall foreign borrowing abroad

rose sharply in 1986, this was brought about primarily by an increase of activity on the Eurodollar market. The total of Japanese Swiss franc notes fell slightly last year from SFr 11.4bn to SFr 11.2bn and that of bonds from SFr 3.1bn to SFr 2.4bn.

All in all, however, Swiss bond redemptions were much higher in the industrialised world. This is shown by latest capital-export breakdowns, which indicate that about 90 per cent of all Swiss franc borrowings (including bank loans) are by industrialised countries and a substantial part of the remainder by international organisations.

For all that, there have been some qualms that the average quality of borrowers may be declining. These have arisen partly from the avowed policy of some underwriting banks to offer paper with sub-A credit ratings—but also from setbacks such as those suffered by Swiss subscribers to Dome Petroleum and People Express issues.

However, the Swiss Banking Commission feels that publicly-offered notes should be obliged to be backed by a prospectus and corresponding liability on the part of issuing banks and in the process of negotiating a convention to this end with the Swiss Bankers Association.

In the meantime, there is still no lack of borrowers and investors in both categories. In the domestic sector, where much of the new issues are always on behalf of banks, straight bonds are currently running at about 4.5 per cent and equity-linked bonds at anything from 2 to 3% per cent. Foreign Swiss francs bonds now have coupons of 4.4% per cent (though not seen to be as attractive as in the past), and marginal notes are marginally lower.

This is, of course, a substantial real interest rate in the light of a Swiss inflation level of a bare 1 per cent. Switzerland's powerful institutional-investor community is taking advantage of this, quite apart from the many foreign buyers for whom Swiss paper is a valuable portfolio element. There seems no reason why business should not go on flourishing.

John Wicks

AFTER GETTING off to a slow start last year, the Netherlands' liberalisation of its capital markets is picking up speed as banks gain experience and more foreign players join the game.

New financial instruments are growing in popularity, and the Dutch "clover leaf" of top banks has shown a faint sign of losing its virtual monopoly on the issuing market. While the January 1 1986 deregulation is only gradually producing changes in the rules of the game, the result is that Amsterdam

is no longer climbing while share dealing overseas has shrunk.

The liberalisation of already fairly open capital markets was aimed at keeping Amsterdam competitive with larger and more sophisticated financial centres, notably London. New kinds of securities were allowed, with shorter maturities and floating interest rates such as certificates of deposit (CDs) and floating-rate notes (FRNs). Bullet bonds, which are redeemed in one lump sum, were permitted, whereas before only serially redeemed bonds were allowed. Issuing procedures were simplified by making the Dutch central bank's rigid queue system for tapping the market more flexible. The central bank gave only short notice to the central bank and can go to the market pretty much when they want. Foreign financial institutions

were granted the right to lead money issues, to underwrite as much as one-third of an offering instead of only one-fifth, and to tap the Dutch market themselves.

Reforms at the Amsterdam stock exchange have fuelled the drive to modernise the capital markets. Commissions have been slashed, a professional investors market with negotiated commissions has been launched, and the stamp duty has been capped at Fl 1,200 per trade.

The result is that Amsterdam

has been able to turn the corner in its growth of innovative products in Amsterdam.

Dutch banks, a particularly conservative lot, have shown a certain ambivalence to the deregulatory moves ever since they were announced by the Finance Minister in November 1985. The liberalisation measures have been viewed as much as a bitter medicine that must be swallowed to keep Amsterdam healthy as a new opportunity to IIR profits.

The commercial paper market took off after October 1986 when the Dutch central bank agreed to provide clearing for the paper in an effort to settle a squabble among commercial banks. Algemene Bank Nederland (ABN), the Netherlands' largest bank, spearheaded complaints against its arch-rival, Amro, in Amsterdam. Both Amro and the number one bank under control of the Dutch banking oligarchy, First Boston, claimed that Amro had a conflict of interest as national depositary for Euroclear, the top clearing company.

So the Dutch central bank

agreed to clear all commercial paper in a bid to prevent the market from founders on the squabble. Since then the commercial paper market has stabilised and is no longer climbing while share dealing overseas has shrunk.

The new financial instruments allowed, bullet bonds, have proved the most popular, accounting for two-thirds of the Fl 25.8bn in bond issues last year.

A flood of commercial paper programmes and CDs has poured out in recent months, giving only short notice to the central bank and can go to the market pretty much when they want. Foreign financial institutions

## Paper issues

Interest-bearing guilder-denominated bearer paper with a maturity of at least two years, and an amount of at least Fl 50m (amounts of Fl 100m)

1986

Central Dutch Government 14 22.1  
Banks 4.25 2.98  
Other residents 2.35 3.27  
International institutions 2.45 2.4  
Other non-residents 2.78 1.88  
Total 25.8 32.6

Euroguilder notes (denominated in figures above) 1.75 2.12

Source: Dutch Central Bank

house, in setting up a 50-50 merchant bank in Amsterdam.

In February, Credit Suisse First Boston became the first foreign bank in history to lead manage a guilder bond issue, a privilege usually reserved for the "clover leaf" of Dutch banks. The issue was a Fl 100m subordinated loan of Eflers IXL of Amsterdam.

The "clover leaf" consists of ABN, its merchant bank subsidiary, Bank Mees & Hope, Amro and its merchant bank subsidiary, Pierson, Heldring & Pierson.

Foreign banks, in contrast, have been slower to embrace the new approach, so that banks have been unable to underwrite and maintain a market for Euroclear, the top clearing company.

Greater familiarity

is needed to promote

livelier markets in more complicated instruments such as revolving underwriting facilities (RUFs), Eurocommercial paper and direct deals between foreign bankers and the merchant bank subsidiary of Amro, said Flatty in its 1986 annual report that a lack of

foreigners in Amsterdam.

The thinking on both sides is that the pool of potential investors is probably big enough for everyone.

Laura Raus

## Guilder bonds

## Loss of business stemmed

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## INTERNATIONAL CAPITAL MARKETS 10

## French franc bonds

## Oats and auctions the key to the new market

FOR A market which is still reaching record levels for new issues and experiencing a real explosion in trading volumes, the French franc bond market has had a distractingly look to it.

The structural changes which the market is undergoing have relegated to the level of statistics the switchbacks in interest rates, surges in the flow of savings into the financial markets and booms in dealing activity which would, on their own, have made the past year memorable to market participants.

At the root of the transformation is the French Treasury, the main borrower on the French capital markets. It has actively promoted the structural reforms which it saw as necessary to ensure that its expanding demands for funding could be met efficiently and cheaply by the markets.

In 1985, the State accounted for 32 per cent of new issues on the French bond market, and for 39 per cent of funds in the secondary market. Last year, it halved its borrowing to FFr 141bn, 40 per cent of new issues, while trading in State bonds in the official secondary market more than tripled to FFr 965bn, 58 per cent of total volume.

Behind the changes lie two main measures taken by the Treasury: the creation of Obligations Assimilables d'Etat (Oats) standard bonds, which can be issued in tranches; and the institution of a regular calendar of Dutch auctions to replace the placing with a syndicate of banks that was used up to the middle of 1986.

But other changes have come thick and fast, from the creation of a continuous market at the stock exchange for the main government stocks, to the ending of withholding tax on new bond issues, to the launch of a new market in financial futures, the Matif.

The withholding tax was not applied to government bonds — thus creating distortions in the market — and was first removed from bonds issued by supranational bodies. It was finally removed from all new issues from January 1 this year, and replaced for tax-exempt institutional investors by a 10 per cent corporate tax on bond income.

The creation of the Oats has greatly simplified the market in government bonds. Over the years, the state had tended to issue increasing numbers of

bonds with different characteristics often endowed with little fiscal peculiarities to give them an edge in the marketplace, such as the famous "Giscard" bond of 1973, whose indexation on the price of gold has proved immensely costly for the Treasury.

The first Oats were issued in June 1985, and since then the Treasury has created 10 lines of stock. This year, it plans to borrow FFr 120bn to FFr 40bn in the market, using only five stocks: a 12-year floating rate bond and floating-rate bonds of 7, 10, 15 and 25 years.

The auction system has now become a well-established routine for the bond markets. The mechanism appears to be totally broken in now after one year of functioning. For example, the gap between the minimum price accepted by the Bank of France and the price of the auction, as varied between 0.17 per cent and 0.27 per cent on the fixed rate stocks and paradoxically reached 0.37 per cent on the variable rate tranches," commented Mr Andre Simonet, of Banque National de Paris, in a recent article in the magazine, Banque.

The Treasury itself estimates that the full play of competition arising from the use of the auction system has moved it around 0.5 per cent on the total of its bond issues.

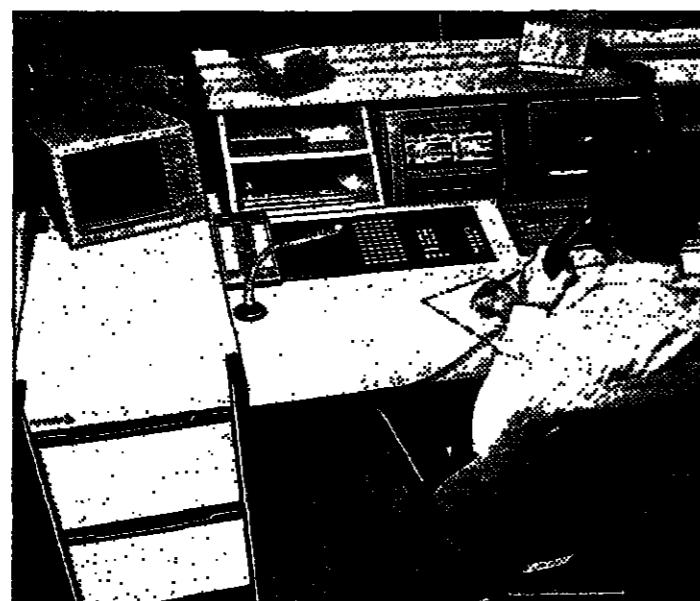
The firm placing is not totally excluded. The technique was used in January, for example, for the issue of the first tranche of a new floating-rate Oat indexed on the average yield of the weekly treasury bill auction in Paris.

The new bond, which is already taking on the role of money market benchmark now that the official fixing for overnight rates has been suppressed, was placed with a syndicate led by BNP, France's largest bank.

George Graham

FFr bond issues			
by sector, FFr bn	1984	1985	1986
Public services	37.4	30.4	49.0
Industrial and commercial	40.0	55.4	45.0
Other financial institutions	68.2	96.1	83.1
State	84.9	97.6	141.3
Local authorities	10.4	21.7	25.4
Foreign	1.2	4.8	1.5
Total	242.1	307.0	346.8
Source: co.			

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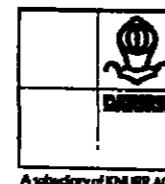
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## INTERNATIONAL

SHARE trading has become such a fashionable talking point in financial institutions across the world that it is often difficult to distinguish fact from wishful thinking.

It is true that cross-border trading of shares has grown remarkably quickly, particularly over the last 18 months, spurred by a combination of factors which has increased both demand and supply. But it is also a fact that the business is a minefield for the unwary or ill-prepared.

The move worldwide to lift controls on capital movements and on financial markets, in an attempt to ensure that capital markets work effectively, has also provided a major impetus.

"Deregulation is more than just a political theme: it is caused by the increase in efficiency of international communications and the information technology revolution. You

have barriers breaking down all over the world, where before people were unable to invest outside their own borders," said Mr Nigel Johnson-Hill, head of international equities trading at UK broker Hoare Govett, a subsidiary of Shearson Lehman Brothers of the US. "The market is super-soldier for privatisation of state-owned companies, which has spread from Britain, has increased the capitalisation and liquidity of domestic share markets.

"Modern portfolio theory shows that an international diversification of a portfolio reduces the risk in that portfolio. That may seem obvious now, but five years ago or more that thought," he said.

The growth of indexed funds, where fund managers try to match, rather than improve, on market performance, has also encouraged diversification and has been encouraged by the development of world stock market indices, such as those published by Morgan Stanley and by the Financial Times.

Morgan Stanley, for example, estimates that Euroequity issues have grown from \$1.5bn in 1983 to \$2.5bn in 1985 and then reached \$4.4bn in 1986.

From the point of view of cross-border share trading, however, privatisations have been a mixed blessing. The fear of political failure has meant many of the share offerings have been underpriced.

Those who have encouraged foreign buyers to lock in big short-term profits and avoid currency risks, rather than to become long-term holders of shares, leading to substantial flowback in some cases of expensively-placed foreign shares to the home market.

On the demand side, there has been a gathering interest in overseas markets.

"There has been a clear move over the last 1½ years for

that small companies, such as stock is" in many of the less liquid markets.

The need for this knowledge, some brokers say, underlines the importance of developing primary market facilities in international equities along with secondary market facilities.

"In rising markets, marginal players can succeed in the secondary market. In falling markets, the link between primary and secondary markets is of increasing importance," Mr Michael Cook of Warburg Securities, said.

The biggest trap for the unwary is liquidity, linked in some markets to the enormous settlement difficulties.

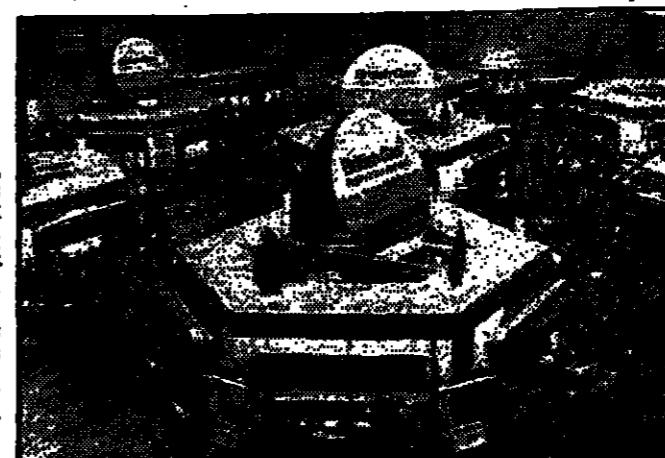
"The settlement and clearing procedures can be immensely complex and it's where all the profits that we can generate on the executions side can disappear," said Mr Johnson-Hill.

Historically, research has been the strong point of both US and UK securities firms, a factor which may give them the edge in the early days of international securities trading. But few believe this market edge will last long.

Brokerage firms are running ahead of the institutions in areas of research, and it is in the field of specialised research

## International equity trading

## Minefields await the unprepared



Privatisation of state-owned companies has increased the capitalisation and liquidity of domestic share markets

## International share dealing transactions

	1982	1983	1984	1985	*1986
US	15.7	39.3	30.7	45.9	72.09
Japan	6.2	18.2	26.8	54.5	89.6
*First nine months (US), first 11 months (Japan)					

Source: US Treasury and Ministry of Finance

is complicated but more consistent than the Italian system, where clearing banks come in for criticism.

In Spain and elsewhere, brokers often suffer from "buying in" rules, in which exchanges go into the market and execute an order which the broker has been unable to perform, usually because of a lack of liquidity. "If we haven't delivered, the stock exchange will automatically buy in the stock, but one incurs enormous penalties," said a trader.

Brokers would obviously welcome an international settlements system for equities along the lines that Cedel and Euroclear have set up in the Eurobond market, and which have proved so successful in helping it to grow. But not all are equally optimistic about the chances of achieving this soon. As it is, settlements can vary between 24 hours in the case of the Tokyo market, and weeks or even months in the case of some European markets.

So will the internationalisation of share markets result in an equalisation of company share prices? "I don't think that's likely," said Mr Nigel Johnson-Hill, head of international equities trading at UK broker Hoare Govett, a subsidiary of Shearson Lehman Brothers of the US. "The British market's dividend yield of about 3.5 per cent — rise to the level of the Japanese market, which yields about 0.5 per cent?"

Well, probably not. There will be some meeting of performance if the growth of international share trading continues, but domestic institutions will remain the dominant ones in most markets.

That importance of domestic institutions will rise and fall, however. In a worldwide bear market, institutions could be expected to become extremely defensive, and that would involve withdrawing to within their own borders. For this reason, many see the international share market growing in a wave-like fashion as institutions extend overseas and then withdraw again.

That is the way it ought to be. "You want to have the stock market with the guys who are giving it the highest value at any point in time. This may, at some point in time, be the domestic market, but this shouldn't necessarily be a problem," said Mr Michael Cook of Warburg Securities.

Stephanie Fidler

## Regulation

## Pressure mounts for global consistency

Deregulation — the process of lifting regulatory barriers — is often cited as one of the driving forces behind the great changes that are taking place in international finance. And there certainly have been major reforms in the last year or two, particularly with the opening of domestic capital markets to newcomers and foreign institutions as concerned.

However, few people in the financial world would argue that the process of deregulation is a straightforward affair, or that is even moving in a consistent direction. There are plenty of examples of new and tight regulation being imposed on the financial markets and their participants.

Some bankers would go so far as to say that they are actually suffering from "re-regulation" — for example, in London where the traditionally regulation-free Euromarkets are now being included in the new regulatory regime created for the Big Bang.

Two broad trends are discernible. One is the emergence of new domestic regulations, designed to match the changes in the financial services industry. The other is the growing movement among national regulatory authorities, to harmonise their standards and requirements at a global level as a response to the fast-growing internationalisation of the finance and investment banking business.

The first trend is most obvious in London, the home of the Euromarkets. When Big Bang first started rumbling two or three years ago, it was unclear whether it would affect the international capital markets, which bore little connection with the stock exchange where the main changes were taking place.

However, as the debate about regulation developed, it became obvious that the Euromarkets would have to be included, partly because it would be absurd to make such a conspicuous exception. But the most pressing reason was that the liberalisation of the UK markets made it harder to draw a distinction between domestic and international markets, particularly since the same institutions were now equally active in both.

The London Stock Exchange was combined with the international securities markets to create the International Stock Exchange. And the Euromarket institutions formed their own Self-Regulatory Organisation (SRO), with the framework of the Financial Services Act to regulate their members. Although an SRO is officially a voluntary organisation, in practice any financial institution now offering investment ser-

towards securitisation of banking assets in a area in need of most urgent attention. Many of the new instruments being produced were little understood, they said, and reflected at levels which did not reflect their true risks. Banks were increasingly exposed through their dealing in securities houses that might be subject to less stringent prudential requirements.

The SROs set standards for the market's regulatory body to harmonise the regulation of banks and securities houses who, in most countries, are looked after by different agencies.

The Cross Report set the authorities a big agenda. But some progress has already been made.

The approach adopted by the authorities to controlling risk was to require banks to allocate a given amount of capital to each instrument calculated on the basis of how likely it was to land the holder with losses. This "risk weighting" was already in use in some countries for traditional banking assets, such as loans.

In a major report last year, the so-called Cross Report, international banking supervisors identified the growing trend

nations, set capital requirements for off-balance sheet risks (Revolving Underwriting Facilities, Note Issuance Facilities, etc.). They have now moved to address more complex instruments, such as foreign exchange and interest rate swaps, options and forward rate agreements.

Some urgency was added to this work by the crisis at the beginning of this year in the floating rate note market, where plunging prices resulted in the market effectively being shut down for some days. The crisis was triggered by problems in the market for bank-issued perpetual FRNs, with institutions bought thinking they were sound debt securities, only to realise that they were more like equity shares. This bore out the Cross Report's claim that the markets were failing to evaluate risk correctly.

The regulatory agencies, such as the Bank of England and the other central banks and the other agencies, hope to be able to achieve some kind of international consistency with their risk weightings.

David Lescottles



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## INTERNATIONAL CAPITAL MARKETS 11

ared

## Eurocommercial paper

## Borrowers' confidence grows

**THE EUROCOMMERCIAL** paper market has taken strides towards maturity in the past few months. The range of both borrowers and investors, has been broadening, and a core of active and established dealers is beginning to emerge.

Meanwhile, the volume of Euronotes issued under tender panel arrangements, set up as part of note issuance facilities, is falling, and a number of those facilities have been cancelled.

Instead, borrowers are more confident that they will be able to issue paper simply by arranging Eurocommercial paper programmes without a direct underwriting back-up facility to ensure issuance in market conditions get right. There are now nearly 400 programmes arranged, and the use of many programmes is increasing.

**Chrysler Financial**, for example, appears to have become the market's most active issuer with over \$700m outstanding. General Motors Acceptance Corporation and Peugeot are also major important corporate issuers, and there are several fairly sizeable sovereign issuers, with French institutions becoming increasingly active. Borrowers such as Electricité de France and Belgians have recently felt confident enough of the state of the market to arrange programmes.

Both benefiting from and aiding this process, investors seem to feel that the Eurocommercial paper market now offers an assurance that the type of paper they will want to be available when they want it. The traumas of the floating rate note market have fuelled investor interest in alternative instruments, helping to produce some particularly active issuing weeks in the early months of 1987.

Corporate investors in Eurocommercial paper are taking an increasing proportion, as well as institutional fund managers, with banks tending to buy paper which is less than top-rated and therefore high-yielding. Central banks are important buyers of Eurocommercial paper.

Eurocommercial paper is a short-term instrument, offered continuously on behalf of the Borrower by appointed dealers. It has the boon of simplicity for borrowers. Mrs Rosemary Carson, of Swiss Bank Corporation International, says that it also "gives you superior control over the product and much more consistent pricing than a tender panel."

No figures for Eurocommercial paper's size are available, though this may become more possible as a result of collaboration on statistics between the Bank of England and a trade association.

Dealers' estimates of the size of the market consequently suffer from a good deal of market segmentation, but estimates of the amount of paper outstanding range from \$25bn to \$35bn, not counting Euronotes issued through tender panels which may account for another \$5bn or so.

The process has not been without pain for the dealers who have attempted to develop the market. Many put considerable marketing effort and staff into it, believing that an early push was necessary because, in the end, the spoils would go only to a few.

The shake-out that they fear saw is now well under way. Appointments of new dealerships are increasingly concentrated among the handful of banks which have muscled their way up the league tables. Others have quietly shifted their

efforts elsewhere. This leaves the active dealers potentially able to do what was very difficult in the early, promotional stage of the market: make money.

GMAC says: "More paper than we would have liked came back into the secondary market, and trading got sloppy. That bothered us quite a lot."

Through GMAC does not object in principle to the existence of secondary market dealers, Mr Van Orman says, it is only realistic to expect an end-investor occasionally to want liquidity... it was particularly concerned about the impact on the primary market.

GMAC is interested only in getting the cheapest possible funds, and therefore has a policy of not paying more for its foreign borrowings than it could obtain in the domestic market, where it has \$31bn of commercial paper outstanding. Eurocommercial paper should be traded or firmly placed with end-investors, is now fairly well resolved.

The view of most successful dealers is that they should not sell paper to other professionals, but to individuals and companies with end-investors; and that they should stand ready to buy and re-place paper should investors wish to sell before \$5bn or so.

Though some are still keen to develop a liquid trading market, they have been disengaged from doing so by experience such as with GMAC, which in 1985 had to give up its bank book nine months ago, it quickly ran up outstandings of \$1bn.

These have now been reduced to \$425m, partly because of yield differentials against the US market, but also importantly because GMAC found that paper was washing around among professionals and affecting the pricing of new issues.

Mr Jerome Van Orman, director of US borrowings for

Alexander Nicoll

AS THE role of banks as the main source of funds in the world's capital markets has declined, so growth in the alternatives to bank finance, such as commercial paper, has accelerated.

In the United States, which still dominates the world's commercial paper market by a huge margin, outstanding issues have doubled to over \$320bn in three years. Floating markets are appearing all over the world, their development in some cases linked with the fast growing Eurocommercial paper market.

This development has been accelerated by the worldwide deregulation and reform of financial markets.

Borrowers' perceptions have changed, too. "Increasingly, a lot of top-ranking corporates are getting their credits as being as good as the banks," said Mr Charles Mitchell, head of Midland Montagu Commercial Paper, in London. "If this is the case, why not give them the privilege for the privilege of using the banks as intermediaries?"

Using commercial paper, they can often reduce borrowing costs without giving up the flexibility provided by bank finance. At the same time as

diversifying their sources of only one borrower—Allied Lyons—has chosen to issue paper through a panel of bidding banks, the most common range of investors.

"As a result of the change in the pattern of net international financial flows over the past few years, investors who have a strong preference for holding tradeable paper have come to the fore as suppliers of funds at the same time as borrowers familiar with borrowing in this way have become the major takers of funds," said the Bank of England in a recent assessment of commercial paper markets.

The development of commercial paper markets has, in some countries, been delayed by established bankers' acceptance markets. In the UK, for example, the market in commercial paper has probably just surpassed £1bn, whereas the sterling bill market exceeds £17bn.

Commercial paper, however, is not always chosen by the bank for the borrower. "In the sterling market, the relationship between the cost of drawing bills with an acceptance commission of 1/4 or 1/2 of a percent and that of commercial paper is pretty volatile," said Mr Mitchell of Midland Montagu.

Many issuers also see the most recent domestic markets as an adjunct to the Eurocommercial paper market, offering issuance in a variety of currencies and the possibilities of currency swaps to further reduce borrowing costs.

Of course, practices among the various markets, though often modelled on the US example, differ. In the sterling domestic market, for example,

## Domestic commercial paper

## Deregulation aids fledgling markets

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Australian dollar denominated paper.

Canada: (\$11.4bn). The second oldest and the second largest of the domestic commercial paper markets, launched in the early 1930s. Unlike US paper, that issued by Canadian companies is usually secured. The bankers' acceptance market, however, is larger than that in commercial paper, with some \$18.6bn outstanding in late 1986.

France: (\$4.0bn). Launched in late 1983, paper may be issued only by non-banks, such as companies and subsidiaries of foreign companies. By late 1986, there were well over 100 issuers.

United Kingdom: (\$1.0bn). It was not until March 1986 that the Bank of England gave the go-ahead for sterling commercial paper. To be eligible, a company must be listed on the London Stock Exchange and have net assets of at least £50m.

Australia: (\$4.3bn). One of the most fully developed of the domestic markets it has been in existence for more than a decade. Known locally as the promissory note market, it received a boost from the abolition of stamp duty in 1983. There are no restrictions on issuers.

Spain: (\$5.4bn). Opened in 1982, the market has grown rapidly despite the extension of reserve requirements in 1984 to bank-branches.

Portugal: issuance fell in late 1985 with the imposition of withholding tax, the market recovered after a subsequent sharp decline in the Treasury bill rate.

Sweden: (\$7.4bn). Established in the early 1980s, it is now the third largest domestic market.

Average maturities are around 30 days and issuance is used by about over 100 Swedish entities and local subsidiaries.

Hong Kong: (\$1.2bn). After a few issues from 1982 to 1984, the market took impetus from a ruling that the issuance of commercial paper was not the equivalent of taking deposits. In 1985, 18 new programmes were announced and in the first 10 months of 1986, a further six.

Stephen Fisher

## Futures and options

## New players speed trade

RISK MANAGEMENT is the growth industry of the eighties. The development of the futures and options markets and the growth of the international capital markets have walked hand in hand.

Growth began after the debt crisis, as banks' balance sheets became weighed down with problem loans.

The banks, accordingly, became interested in off-balance sheet instruments—a trend reinforced as companies bypassed the banks and borrowed directly from investment institutions, with the banks acting merely as distributors of paper.

As the volatility of exchange and interest rates has increased, and the prices of securities thus been prone to sharper fluctuation, investment institutions have moved to protect their portfolios; and future exchanges, from Chicago to London and from Paris to Tokyo, have profited from the boom.

For years, the biggest volume contracts on the US future exchanges have been those based on the Treasury bond market. Last year, the T-bond future on the Chicago Board of Trade saw a staggering volume of \$2.6bn contracts, nearly three times as much as its nearest rival.

Successful futures and options contracts normally depend on increasing volume in the underlying market. In the eighties, the value of US securities, on issue, has increased as the budget deficit has mushroomed. In addition, the speed of trading has picked up as new players have entered the market. Banks and securities houses now regard market-making in Treasuries as a vital part of their business, and the need for capacity in the US market has created knock-on effects into other government securities markets.

The Big Bang turned the gilt market from an effective duopoly into a crowded 27-strong battlefield, and foreign houses have moved in to exploit their US treasury muscle. As a result, the health of the London International Financial Futures Exchange (Liffe) has vastly improved, with the long

gilt future leapfrogging its rivals.

The gilt futures market not only gives the market makers a natural place to hedge their positions, but, given the relatively small size of the London bond market, allows them to trade effectively on the basis of a single credit risk—the Eurobond.

Of course, the Eurobond market is also centred in London. As yet, no Euromarket futures vehicle has been developed, although Liffe and the CBOT are currently working on a contract.

The problem lies in the diversity of the market. Government bonds are not a single credit risk—the Eurobond market contains everything from the World Bank to junk bonds.

It is the experience of the Eurobond market that the T-bond and the T-bond futures markets are as hedging vehicles but, such as the fluctuations in spreads between the Treasuries and the Eurobonds, that hedging by that route is extremely difficult.

Liffe is apparently working on the construction of a weighted index of the most actively traded dollar Eurobonds, which could form the basis of a future contract.

Years of capital outflow have left the Japanese as the world's dominant investors, with the result that they are significant holders of overseas bonds and equities. In Tokyo, the financial futures market has shown explosive growth since it opened in October 1985, based again on the success of a domestic government bond future.

But, as yet, regulatory problems prevent the Tokyo market from launching its own US Treasury Bond contract, and Japanese securities houses are forbidden to hedge their T-bond positions in the US. Overseas futures exchanges have accordingly been forced to concentrate on the domestic Japanese market.

Liffe is currently planning to

Philip Coggan

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## INTERNATIONAL CAPITAL MARKETS 12

## Export finance

## New rules promise a lift

LIKE THEIR colleagues in the international syndicated loan market, export credit bankers are looking to the capital markets to help them out of the doldrums which has beset their business through lack of borrower demand.

The slump in infrastructure spending in the developing world has meant that there is simply less and less business around to finance these days.

According to latest figures from the British Overseas Trade Board, foreign orders won by UK construction and civil engineering concerns slumped to £1.5bn in the year to March 1986 from £2.4bn a year earlier. The drop is largely thought to have reflected the trend in the world market which has not improved since.

Partly as a result of this, some institutions have wound down their activities in medium-term export finance. Those that are left face a highly competitive situation in which the talk is mainly of innovation and financial engineering.

Project finance was once a highly attractive business to banks because of its combination of lucrative margins and relatively safe export credit agency guarantees. But it has not proved to be a satisfactory alternative for banks seeking to diversify out of the dwindling syndicated loan market.

Yet, for all the talk, the use of innovative new techniques has been slow to take hold in practice, not least because the export credit world deals in longer time horizons and more complex situations than the conventional international capital market.

This is not to say that the scope for bringing the capital markets into play is not there. Refinancing of the export credit debt owed by developing countries that has been rescheduled could keep the market busy for a long time, but has so far been limited to a small number of relatively conservative cases.

Yet largely because of the complicated drawdown period attached to such finance, use of the swap market so far has been rather limited.

The use of the capital market in export credit finance should receive a big push soon when Britain's Export Credits Guarantee Department agrees new rules with US banks covering the risks in which they are remunerated for providing subsidised export credits.

At present, the funds are made available by the banks in

the form of a floating rate loan carrying a margin over London Interbank Offered Rate (Libor). But borrowers pay only the subsidised fixed rates introduced under the OECD consensus. The difference is made up to the banks by the ECGD acting on behalf of the Treasury.

Last year the Government proposed new rules for this procedure which were designed to cut the cost of the subsidy by paring down the margin over Libor that banks received on their funding. However the proposals caused a storm of protest from the banking community which argued that export credits were already an uncertain business which would become altogether unattractive if the rate of return was cut.

The compromise, in particular, did not involve a cut in the margins. But in addition, banks would be able to refinance the asset in the capital markets, allowing them to earn fee income, and possibly a trading return as well. Once the debt had been refinanced, there would be no need for a margin to be paid at all, though banks would be compensated for this by continuing fee from the ECGD for managing the paper work involved in the transaction.

Internal wrangling among government departments over the implications of this process for the Public Sector Borrowing Requirement has meant that the proposals have yet to be implemented, or even put to banks in their completed form. But the supposition is that they will go ahead some time this year.

Even then, banks are unlikely to be particularly happy. Though most accept that the margins on export credit business will have to come down, many bankers say that the existing system offers a reward, not only for the work they do in preparing loan schemes that are successful, but also for their own activities which do not see the light of day because the contract is lost.

Refinancing of export credit assets means that the swap market which imports goods from, say Britain, can finance their purchase in fixed-rate sterling at below-market rates. Using the swap market that debt can then be converted into another currency at even lower rates.

One British clearing banker reckons it is even theoretically possible to provide Yen finance at zero margin of interest using the swap market and subsidised export credits.

Peter Montagnon

export credit agency. The deal involved the creation of a special funding vehicle, Interbank, which will hold the debt and refinance it through the issue of Eurobonds. Though Morgan Grenfell had arranged similar deals before for Brazil and Ecuador this was the first time that a Euronote facility had been used as the borrowing vehicle.

The notes should be attractive to investors because they offer what is effectively Italian risk at rates rather higher than Italy would normally pay.

More such operations are expected at both investors and the export credit agencies themselves become more familiar with the concept. But bankers are still practical limitations to using the capital market in this way to fund new business.

Of its very nature, export credit funding is a very uncertain business. A bank involved in the market may find that its offer of finance comes to nothing because the industrial concern fails to win the contract for which it is bidding. Some banks reckon that their actual hit rate on export finance is as low as one in ten, or even worse.

Not only is there a long period of preparation during which it is hard for bankers to give a firm indication of the rates that the capital market will accept when the project is launched, but the drawdown period of the funds may also follow a lengthy and complex schedule which is hard to mesh in with normal capital market practice of instantaneous drawdown.

A similar problem applies in the swap market which theoretically holds great application for export credits. This is because of the interest rate subsidies available to borrowers, under the so-called Consensus on export credits, agreed through the Organisation for Economic Co-operation and Development.

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NOTHING EXEMPLIFIES the so-called securitisation of international financial markets so starkly as the decline in the importance of the syndicated credit market during the 1980s. Over the last 12 months, there has been little evidence that it will be will be reversed. According to figures collected by Morgan Guaranty, the volume of new Eurobonds and bank credits fell to \$32.5bn last year from \$410.3bn in 1985. Indeed, the signs are that the shrinking business is becoming increasingly concentrated in the hands of a few—mostly American—firms.

Squeezed by the competition

among banks for new business and by competing instruments such as commercial paper, margins and fees in the Eurocredit market have also declined to record levels.

Nevertheless, there have been a number of recent developments that lead some bankers to argue, albeit tentatively, that the market may have reached its low point.

Certainly, the attraction to international banks of generating on-balance sheet business

is at its peak.

Central banks have turned their attention from banks' direct exposure to loan finance, the justification for the finer margins

they allowed borrowers to obtain was the marketability of the instrument. Because a buyer could sell his asset at any time, the argument went, he would be willing to accept a lower margin on it.

New rules on bank capital adequacy introduced jointly by the US Federal Reserve and the Bank of England seem unlikely to stop with these two countries.

In addition, and perhaps more importantly, the first cracks in the marketability of the FRN market, this has now been called into question and cannot again be taken for granted.

Some FRNs may in fact be only as liquid as syndicated loans, participations in which are also tradeable, albeit in a thin market.

Trading has at times dried up in some issues and prices have suffered unprecedented declines in a market where liquidity and certainty of capital are critical.

When floating rate notes started to emerge as an alternative to loan finance, the justification for the finer margins

they allowed borrowers to obtain was the marketability of the instrument. Because a buyer could sell his asset at any time, the argument went, he would be willing to accept a lower margin on it.

At the same time, the deterioration of the FRN market has closed one source of relatively cheap bank funding. As bank funding becomes more expensive, so does the incentive for banks to price deals aggressively.

The jury is still out on whether these factors will result in higher fees and margins on credit: the imperative to action is clear in the international banking business and banks can only sit on one's hands for so long before returning to the fray to pitch for business.

The market did receive a shot in the arm, however, when it was called upon by British Petroleum to arrange \$5bn in financing towards the oil company's \$7.4bn tender offer for the remaining 49 per cent of Standard Oil that it did not own.

In five business days banks had committed more than

a mechanism through which market resistance to finely priced deals might result more rapidly in an increase in fees and margins.

The \$15bn, the largest commitment of funds ever made in the Euro-markets. At a rate of \$3bn a day and an average bank commitment of over \$250m, the response was staggering.

In a sense the market had proved it could deliver what BP needed—huge sums at remarkable speed—in a way that other markets could not.

The BP credit was the sort of deal in which banks are showing an increasing interest.

After the refinancings and other credits for sovereign borrowers during 1986, the banks' appetite for more of the same is limited, as shown by the resistance to such deals as the \$1bn refinancing earlier this year for state-owned Electricité de France.

Banks increasingly say they are hitting country limits for many of the regular visitors to the Euromarkets.

Corporate names on the other hand can bring all the advantages of relationship banking, including commercial paper dealerships and other fee-earning businesses. Many in the syndicated loan department of international banks are thus saying corporate lending will be the major focus of their activity in the coming year.

Stephen Miller

## Syndicated Eurocredit

## The descent may be over

Third World debt crisis, to off-

balance sheet items, contingent liabilities, exposure in the swap and foreign exchange market.

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Whether or not liquidity

returns to the FRN market, this has now been called into question and cannot again be taken for granted.

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a mechanism through which market resistance to finely priced deals might result more rapidly in an increase in fees and margins.

At the same time, the final stages of the arrangement were an isolated case and not a precedent for other countries. That agreement, which rescheduled debt over 20 years and provides for no principal repayment, set an interest rate of 12 over Libor. Banks are still in the final stages of the deal by the US Government.

As a major debtor with a successful economic programme in place, Argentina's protracted negotiations on a new rescheduling and loan package seem to have been a better litmus test than any other current negotiations of the way the US Government is going.

Though the governments gave him a short shrift, there is a growing belief among them, and even among themselves, that banks must adopt a more flexible approach to the debt crisis which will enable economic growth in debtor countries to be financed more expeditiously.

The Baker Plan, the US-sponsored programme for fostering growth in highly-indebted countries, sought substantial new financing from commercial banks which had not so far been forthcoming. Banks have already produced a "menu" of financing options, providing greater flexibility.

Alexander Nicoll

## Developing country debt

## Glimmers visible through the gloom

SINCE MEXICO sank into financial crisis in 1982, the handling of the ensuing debt crisis in developing countries has been one of prolonged crisis management by government and commercial bank creditors.

The approach, involving the repeated negotiation of debt rescheduling and new loan packages backed by International Monetary Fund agreements, has succeeded in buying time, which avoided the collapse of the world's banking system.

Yet it is tempting to believe that Brazil's unilateral suspension of interest payments on its debts to the World Bank and the International Monetary Fund in 1983 has invalidated the approach.

The country's crusading finance minister, Mr Dilson Funaro, has called for a new deal with creditors, under which Brazil would continue to avoid having economic policies agreed with the IMF and would receive financial flows enabling it to roll over its debts.

One British clearing banker reckons it is even theoretically possible to provide Yen finance at zero margin of interest using the swap market and subsidised export credits.

There is little sign of voluntary flows of new commercial credit returning to troubled debtor countries. Banks' approach to the debt problem were not for the political sensitivities of such a large number of smaller debtors as such.

World Bank figures on financial flows also illustrate the depth of the problem. Net transfers of debt to banks in developing countries turned negative in 1983. In the first year since then, a total of \$31.5bn has flowed out of these countries, mainly as a result of interest payments.

There is little sign of voluntary flows of new commercial credit returning to troubled debtor countries.

Banks' approach to the debt problem has been based on the argument that economic discipline, combined with continuing negotiations and new "forced" loan packages, would

prepare the ground for borrowers' eventual return to the capital markets for voluntary accounting rules.

Yet despite the recent gloom, there are also positive signs for creditors.

There has been no inclination among borrower countries to form a debtors' cartel, as was the case in 1982, when they emphasised that they want to meet their commitments to creditors. Some have made advances in their ability to do so.

While, for example, Brazil has considerably reduced its debt through swaps of debt into equity, and might well have received new voluntary lending were it not for the political sensitivities of such a large number of smaller debtors as such.

There is little sign of voluntary flows of new commercial credit returning to troubled debtor countries.

However, many US banks have already prepared themselves for a protracted interest-payment halt by putting their Brazilian debt in the non-performing category, even though the banks point that terms on the new \$7.7bn loan and \$43bn

is 90 days overdue.

Banks are in no mood to treat

Brazil kindly because of its unilateral action on interest payments and its subsequent failure to meet short-term interbank and trade credit lines. In addition, Brazil's government, looking increasingly beleaguered at home, has produced no economic measures. It also appeared to be trying to by-pass the banks by making the rounds of government creditors to a whistle-stop tour by Mr Funaro.

Though the governments gave him a short shrift, there is a growing belief among them, and even among themselves, that banks must adopt a more flexible approach to the debt crisis which will enable economic growth in debtor countries to be financed more expeditiously.

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